



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 **ROBERT GODWIN:** LADIES AND GENTLEMEN, PLEASE FACE THE FLAG. PUT
2 YOUR RIGHT HAND OVER YOUR HEART AND JOIN ME IN THE PLEDGE OF
3 ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.]

4

5 **SUP. BURKE, CHAIR:** WE WILL RECOGNIZE SUPERVISOR YAROSLAVSKY TO
6 MAKE A PRESENTATION TO RABBI GOODMAN.

7

8 **SUP. YAROSLAVSKY:** MADAME CHAIR, WE WERE LED IN THE INVOCATION
9 THIS MORNING BY RABBI MARK GOODMAN, WHO HAS BEEN WITH VALLEY
10 BETH ISRAEL SINCE JUNE OF 1999 -- VALLEY BETH ISRAEL IS IN SUN
11 VALLEY -- AND IS ONE OF THE ONLY 20 PEOPLE IN THE COUNTY THAT
12 HAS BEEN ORDAINED AS BOTH A CANTOR AND A RABBI. RABBI GOODMAN
13 HOLDS THE OFFICIAL TITLE OF SPIRITUAL LEADER, AND IS CURRENTLY
14 WORKING ON HIS DOCTORATE DEGREE FROM SPERTUS INSTITUTE FOR
15 JEWISH STUDIES IN CHICAGO. RABBI CANTOR GOODMAN LEADS ALL
16 SERVICES AS THE PRINCIPAL OF THE RELIGIOUS SCHOOL AT VALLEY
17 BETH ISRAEL, TUTORS ALL BAR AND BAT MITZVAH STUDENTS AND
18 CONFIRMATION STUDENTS, AND TEACHES ADULT EDUCATION CLASSES.
19 OUTSIDE THE SYNAGOGUE, RABBI GOODMAN IS A PRIVATE VOICE COACH,
20 AND CARES FOR HIS TWO YOUNG ADOPTED SONS. AND MY DAD AND MOM
21 WERE HEBREW TEACHERS. AND YOU DO THE PRINCIPAL'S JOB, THE
22 EXECUTIVE DIRECTOR'S JOB, AND THE WHOLE CURRICULUM. IT'S QUITE
23 AN UNDERTAKING. THANK YOU VERY MUCH FOR LEADING US IN THE
24 INVOCATION THIS MORNING, RABBI. [APPLAUSE.]

25



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1 **SUP. BURKE, CHAIR:** WE'RE VERY PLEASED TO BE JOINED BY ROBERT
2 GODWIN, WHO IS FROM INGLEWOOD, CALIFORNIA. HE'S THE CALIFORNIA
3 EMPLOYMENT DEVELOPMENT DEPARTMENT VETERAN EMPLOYMENT
4 SPECIALIST. HE SERVED IN THE MILITARY FROM '78 TO '98 AS A
5 MASTER SERGEANT IN THE U.S. AIR FORCE. HE WAS IN PLANS AND
6 PROGRAM INFORMATION MANAGEMENT. HE RECEIVED THE TRAINING
7 RIBBON, AIR FORCE GOOD CONDUCT MEDAL, HE RECEIVED THE AIR
8 FORCE ACHIEVEMENT MEDAL, AIR FORCE COMMENDATION MEDAL, W1
9 DEVICE, THE AIR FORCE GOOD CONDUCT MEDAL, W5 DEVICES, AND
10 NATIONAL DEFENSE SERVICE MEDAL. HE'S BEEN IN HIS POSITION WITH
11 THE STATE OF CALIFORNIA OVER A PERIOD OF YEARS. HE'S MARRIED
12 WITH THREE CHILDREN. HE WENT TO COMPTON HIGH SCHOOL AND
13 SOUTHWEST COLLEGE. SO HE'S A REALLY SECOND DISTRICT PERSON.
14 THANK YOU FOR BEING WITH US, MR. GODWIN. [APPLAUSE.] WITH
15 THAT, WE'LL CALL THE AGENDA.

16

17 **CLERK SACHI HAMAI:** GOOD MORNING, MADAME CHAIR, MEMBERS OF THE
18 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, AGENDA FOR THE
19 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D AND
20 2-D.

21

22 **SUP. BURKE, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
23 MOLINA; WITHOUT OBJECTION, SO ORDERED.

24



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1 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING
2 AUTHORITY, ITEM 1-H.

3

4 **SUP. BURKE, CHAIR:** MOVED BY SUPERVISOR MOLINA, SECONDED BY
5 KNABE; WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK
8 AND OPEN SPACE DISTRICT. ON ITEM 1-P, THERE IS A REQUEST FROM
9 A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. BOARD OF SUPERVISORS
10 ITEMS 1 THROUGH 9. ON ITEM NUMBER 1, THERE IS A REQUEST FROM A
11 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NUMBER 3, THIS
12 INCLUDES THE REVISION THAT WAS INCLUDED ON THE SUPPLEMENTAL
13 AGENDA. AND ALSO, SUPERVISOR ANTONOVICH REQUESTS THAT THIS
14 ITEM BE HELD. ON ITEM NUMBER 7, THERE'S A REQUEST FROM A
15 MEMBER OF THE PUBLIC TO HOLD THIS ITEM, AND THE REMAINING
16 ITEMS ARE BEFORE YOU.

17

18 **SUP. BURKE, CHAIR:** ON THE REMAINDER, MOVED BY YAROSLAVSKY,
19 SECONDED BY ANTONOVICH, WITHOUT OBJECTION, SO ORDERED.

20

21 **CLERK SACHI HAMAI:** ON PAGE 7, CONSENT CALENDAR, ITEMS 10
22 THROUGH 36. ON ITEM NUMBER 11, SUPERVISOR BURKE AND MEMBERS OF
23 THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON ITEM NUMBER 12,
24 SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM BE HELD. ON ITEM
25 NUMBER 13, AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE CHIEF



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1 EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED THREE
2 WEEKS TO MARCH 4TH, 2008. AND THERE IS ALSO A REQUEST FROM A
3 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NUMBER 14,
4 SUPERVISOR BURKE REQUESTS THAT THIS ITEM BE HELD. ON ITEM
5 NUMBER 15, AS INDICATED ON THE SUPPLEMENTAL AGENDA, SUPERVISOR
6 BURKE REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO
7 FEBRUARY 19TH, 2008. ONE WEEK. ON ITEM NUMBER 16, THE CHIEF
8 EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE REFERRED BACK TO
9 HIS OFFICE.

10

11 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

12

13 **CLERK SACHI HAMAI:** 16.

14

15 **SUP. BURKE, CHAIR:** 16. WITHOUT OBJECTION.

16

17 **CLERK SACHI HAMAI:** ON ITEM 21, SUPERVISOR BURKE AND A MEMBER
18 OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON ITEM NUMBER
19 23, SUPERVISOR BURKE REQUESTS THAT THIS ITEM BE HELD. ON ITEM
20 NUMBER 25, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO
21 HOLD THIS ITEM. ON ITEM NUMBER 30, THERE'S A REQUEST FROM A
22 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM 31, THIS ALSO
23 INCLUDES SUPERVISOR YAROSLAVSKY'S RECOMMENDATION, AS INDICATED
24 ON THE SUPPLEMENTAL AGENDA. ON ITEM 32, THERE'S A REQUEST FROM
25 A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NUMBER 33,



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1 SUPERVISOR YAROSLAVSKY REQUESTS THAT THIS ITEM BE CONTINUED
2 ONE WEEK TO FEBRUARY 19TH, 2008.

3

4 **SUP. BURKE, CHAIR:** TWO WEEKS.

5

6 **CLERK SACHI HAMAI:** TWO WEEKS.

7

8 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, TWO WEEKS.

9

10 **CLERK SACHI HAMAI:** ON ITEM NUMBER 35, THE DIRECTOR OF HEALTH
11 SERVICES REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO
12 FEBRUARY 19TH, 2008.

13

14 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

15

16 **CLERK SACHI HAMAI:** AND THE REMAINING ITEMS ARE BEFORE YOU.

17

18 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY
19 YAROSLAVSKY WITHOUT OBJECTION, SO ORDERED ON THE REMAINDER.

20

21 **CLERK SACHI HAMAI:** WE'RE ON PAGE 18, DISCUSSION ITEM. ITEM 37,
22 WE'LL HOLD THIS FOR A REPORT. MISCELLANEOUS ADDITIONS TO THE
23 AGENDA WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
24 MEETING, AS INDICATED ON THE SUPPLEMENTAL AGENDA, ITEM 38-A.

25



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1 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY KNABE,
2 WITHOUT OBJECTION SO ORDERED.

3

4 **CLERK SACHI HAMAI:** ON PAGE 21, NOTICES OF CLOSED SESSION, ON
5 ITEM CS-1, COUNTY COUNSEL REQUESTS THAT THIS ITEM BE CONTINUED
6 TWO WEEKS TO FEBRUARY 26TH, 2008. AND THERE IS ALSO A REQUEST
7 FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

8

9 **SUP. BURKE, CHAIR:** WE'LL HOLD THAT.

10

11 **CLERK SACHI HAMAI:** AND THAT COMPLETES THE READING OF THE
12 AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH
13 SUPERVISORIAL DISTRICT NUMBER 5.

14

15 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH, DO YOU MIND CALLING
16 UP THE CHILDREN FIRST, BECAUSE THEY HAVE TO LEAVE?

17

18 **SUP. ANTONOVICH:** FINE, GO AHEAD.

19

20 **SUP. BURKE, CHAIR:** NO, I THINK YOU COULD CALL THEM UP. YES,
21 OKAY. SUPERVISOR KNABE WILL CALL THEM UP.

22

23 **SUP. KNABE:** THANK YOU, MADAME CHAIR, MEMBERS OF THE BOARD.
24 TODAY WE ARE CELEBRATING THE WINNERS OF THE 28TH ANNUAL
25 BOOKMARK CONTEST WHICH WAS CONDUCTED BY OUR COUNTY OF LOS



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1 ANGELES PUBLIC LIBRARY. SINCE 1980, THE COUNTY LIBRARY, WITH
2 SUPPORT FROM PENTEL OF AMERICA, HAS CONDUCTED A CONTEST TO
3 ENCOURAGE CHILDREN'S ARTISTIC EXPRESSION, AND ALLOW THEM TO
4 ENJOY AND SHARE THEIR JOY OF BOOKS AND THE WRITTEN WORD. THIS
5 YEAR, MORE THAN 10,000 CHILDREN FROM ACROSS THE COUNTY ENTERED
6 THE COMPETITION. MORE THAN 200 CHILDREN PARTICIPATED AFTER
7 SEEING CONTEST INFORMATION ON THE LIBRARY'S WEB PAGE. ALL OF
8 THE CHILDREN CREATED ORIGINAL BOOKMARK DESIGNS THAT DESCRIBE
9 THEIR LOVE OF BOOKS, READING, AND THE LIBRARY. THE OFFICIAL
10 THEME THIS YEAR WAS "RISE UP READING." TODAY WE HAVE WITH US
11 CHILDREN FROM ACROSS LOS ANGELES COUNTY WHOSE BOOKMARK ENTRIES
12 WERE SELECTED AS THE WINNERS BECAUSE OF THEIR ORIGINALITY AND
13 CREATIVITY. IN ADDITION TO SPECIAL GIFTS THAT THEY RECEIVED
14 FROM THE LIBRARY, THE CHILDREN'S BOOKMARKS WILL BE PRINTED BY
15 PENTEL. IT IS OUR PLEASURE TO BE ABLE TO HONOR MANY OF THESE
16 GIFTED AND TALENTED YOUNG PEOPLE TODAY. SO I'M GOING TO START
17 WITH THE WINNERS FROM THE FOURTH DISTRICT. I'M GOING TO ASK
18 JASMINE RIVERA FROM THE IACOBONI PUBLIC LIBRARY IN LAKEWOOD,
19 SECOND GRADE, TO COME FORWARD. AND WE HAVE A SCROLL. AND ALSO
20 WE HAVE HER WONDERFUL BOOKMARK, AS WELL, TOO. [APPLAUSE.] NEXT
21 WE HAVE, IN THE FOURTH GRADE CATEGORY, WE HAVE ALESSIA BELSITO
22 RIERA. AND SHE IS THE ONLY WINNER FROM AN ISLAND. SHE'S FROM
23 CATALINA ISLAND, FROM AVALON. SO CONGRATULATIONS. [APPLAUSE.]
24 AND THEN IN THE HIGHER GRADE 8 AGE FROM THE GEORGE NYE LIBRARY



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1 IN LAKEWOOD, WE HAVE THE WINNER IS BRITTANY PANAGUITON. AND
2 SHE MADE IT EVEN WITH CRUTCHES TODAY. [APPLAUSE.]

3

4 **SUP. MOLINA:** ONE OF THE MOST IMPORTANT AMENITIES THAT WE HAVE
5 IN THE COUNTY OF LOS ANGELES CERTAINLY ARE LIBRARIES. THEY
6 PROVIDE SUCH A VITAL RESOURCE TO NOT ONLY ALL OF THE CHILDREN
7 AND THE STUDENTS BUT CERTAINLY THE PARENTS, AS WELL. AND THIS
8 BOOKMARK CONTEST IS CERTAINLY AN EXAMPLE OF HOW TO ENCOURAGE
9 MORE YOUNG PEOPLE TO COME AND JOIN US. THESE BOOKMARKS NOT
10 ONLY ARE VERY CREATIVE AND VERY WELL DONE, I'M VERY PROUD THAT
11 ALL OF OUR LIBRARIES PARTICIPATE, THAT ALL THE CHILDREN HAVE
12 AN OPPORTUNITY TO PARTICIPATE, THAT WE HAVE AN OPPORTUNITY TO
13 HONOR THEM HERE. SO FROM THE FIRST DISTRICT, I'M VERY PROUD TO
14 PRESENT OUR WINNERS. FIRST OF ALL, LET ME BEGIN WITH OUR
15 EIGHTH GRADER WHO IS FROM OUR SUNKIST LIBRARY, AND THAT'S
16 ABILENE BRAVO. WHERE ARE YOU STANDING? I'M NOT SURE. ABILENE
17 IS AN EIGHTH GRADER FROM SUNKIST LIBRARY AND SHE'S HERE WITH
18 HER DAD, JOSE BRAVO. ABILENE, THANK YOU SO MUCH,
19 CONGRATULATIONS. AND LET ME PRESENT THIS CERTIFICATE FOR YOU
20 AND YOUR BOOKMARK. WE'RE VERY PROUD OF YOU. STAY UP HERE SO WE
21 CAN TAKE A PICTURE. NEXT LET ME BRING UP CHELSEA JACO. CHELSEA
22 MADE THIS BEAUTIFUL LITTLE BOOKMARK. SHE'S FROM OUR LA PUENTE
23 LIBRARY. AND SHE IS HERE ALSO WITH HER PARENTS, FRANCISCO AND
24 SYLVIA. AND I JUST THOUGHT IT WAS SO CREATIVE, THE WORK EACH
25 OF THEM DID. AND I WANT TO CONGRATULATE THEM BECAUSE IT'S A



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1 BEAUTIFUL LITTLE BOOKMARK ABOUT USING YOUR IMAGINATION.
2 CONGRATULATIONS TO YOU, CHELSEA. [APPLAUSE.] AND FINALLY WE
3 HAVE STEPHANIE VARGHESE. STEPHANIE, YOU WANT TO COME UP AND
4 JOIN US? STEPHANIE IS A SECOND GRADER FROM THE NORWALK
5 LIBRARY. HI SWEETIE, HOW ARE YOU? AND SHE DID A BEAUTIFUL
6 BOOKMARK. AND ALL OF THESE BOOKMARKS ARE GOING TO BE PASSED
7 OUT TO CHILDREN IN ALL OF OUR LIBRARIES. AND I'M SO PROUD TO
8 HAVE YOUR ARTWORK THAT YOU'RE GOING TO BE SHARING WITH SO
9 MANY. CONGRATULATIONS TO YOU STEPHANIE. CAN WE TAKE A PICTURE?
10 [APPLAUSE.] ALL RIGHT. AGAIN, CONGRATULATIONS TO THE LIBRARY
11 DEPARTMENT FOR THE OUTSTANDING WORK THAT THEY DO. THIS IS ONE
12 OF THE MOST IMPORTANT THINGS TO DO. ANYTHING WE CAN DO TO
13 ENCOURAGE MORE YOUNG READERS IS IMPORTANT TO EVERY SINGLE ONE
14 OF US. CONGRATULATIONS TO THEM. [APPLAUSE.]

15

16 **SUP. BURKE, CHAIR:** THANK YOU. I WOULD LIKE TO CONGRATULATE OUR
17 SECOND DISTRICT WINNERS. YES. KATHERYN LOPEZ. AND SHE'S FROM
18 GARDENA MAYME DEAR PUBLIC LIBRARY. SHE'S IN THE SECOND GRADE.
19 AND HERE IS HER BOOKMARK, WHICH IS REALLY VERY, VERY WELL
20 DONE. CONGRATULATIONS TO YOU. [APPLAUSE.] TAZARI BLOUNT IS
21 FROM THE WILLOWBROOK PUBLIC LIBRARY, A THIRD GRADER. AND WHAT
22 SCHOOL DO YOU GO TO? LINCOLN. AND HERE'S HIS BOOKMARK. THIS IS
23 YOUR BOOKMARK, RIGHT? VERY GOOD. CONGRATULATIONS TO YOU.
24 [APPLAUSE.] AND LUIS LOPEZ. HE IS FROM THE WILLOWBROOK PUBLIC



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1 LIBRARY, EIGHTH GRADER, CONGRATULATIONS. THERE WE GO. HOW'S
2 THAT? MAYBE WE'LL MOVE OVER HERE. SUPERVISOR YAROSLAVSKY?

3

4 **SUP. YAROSLAVSKY:** I HAVE THREE WINNERS FROM OUR DISTRICT. AND
5 WE'RE VERY HONORED TO HAVE THEM HERE. FIRST OF ALL, I'M GOING
6 TO TRY TO PRONOUNCE YOUR NAME CORRECTLY, PARJANYA BRAHMACHARI,
7 WHO IS A SECOND GRADER REPRESENTING THE WESTLAKE VILLAGE
8 LIBRARY. AND HE HAS A BEAUTIFUL, VERY BEAUTIFUL AND FUNCTIONAL
9 BOOKMARK ABOUT THE IMPORTANCE OF READING. AND WE WANT TO
10 PRESENT YOU WITH THIS VERY BEAUTIFUL PROCLAMATION. [APPLAUSE.]

11

12 **SUP. BURKE, CHAIR:** THOSE ARE FOR US.

13

14 **SUP. YAROSLAVSKY:** THANK YOU. GOOD. NEXT, A FIFTH GRADER,
15 SAMANTHA TSAI, ALSO REPRESENTING THE WESTLAKE VILLAGE LIBRARY.
16 AND ALSO A VERY, VERY BEAUTIFUL BOOKMARK, WHICH I'M GOING TO
17 USE. SAMANTHA, CONGRATULATIONS. [APPLAUSE.]

18

19 **SUP. BURKE, CHAIR:** CONGRATULATIONS.

20

21 **SUP. YAROSLAVSKY:** AND LAST BUT NOT LEAST IS A SIXTH GRADER.
22 GOOD, I WON'T HAVE TO SQUAT THERE. [LAUGHTER.] THESE KNEES
23 CAN'T TAKE IT. EMILY CHAVEZ, A SIXTH GRADER REPRESENTING ALSO
24 THE WESTLAKE VILLAGE LIBRARY. THIS IS A WESTLAKE VILLAGE
25 LIBRARY SWEEP TODAY. WE DON'T HAVE A LOT OF COUNTY LIBRARIES



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1 IN OUR DISTRICT. BUT I'LL HAVE TO TALK TO MALIBU AND SEE WHAT
2 WENT WRONG, AND WEST HOLLYWOOD. BUT THIS IS GREAT. YOU HAVE A
3 BEAUTIFUL, VERY INTRICATE -- UNFORTUNATELY YOU CAN'T ALL SEE
4 THIS. BUT IT'S A GREAT PIECE OF ART AS WELL AS A VERY GOOD
5 BOOKMARK. SO EMILY, CONGRATULATIONS TO YOU. THANK YOU.

6 [APPLAUSE.]

7

8 **SUP. YAROSLAVSKY:** SUPERVISOR ANTONOVICH?

9

10 **SUP. ANTONOVICH:** WELL AT THIS TIME WE WOULD LIKE TO MAKE SOME
11 PRESENTATIONS. FIRST WE HAVE HANAH LEE, WHO IS IN THE FOURTH
12 GRADE FROM TEMPLE CITY LIBRARY. AND THIS IS THE BOOKMARK THAT
13 SHE HAD MADE. SO HANAH, CONGRATULATIONS. SKIJLER HUTSON.
14 SKIJLER HUTSON IS IN THE FIRST GRADE, FROM THE NEWHALL PARK
15 LIBRARY. CONGRATULATIONS. [APPLAUSE.] AND TESSA FLORES FROM
16 THE JOANNE DARCY PUBLIC LIBRARY IN CANYON COUNTRY, SEVENTH
17 GRADER, SHE'S NOT HERE TODAY SO WE HAVE HER PROCLAMATION THAT
18 WE'LL GIVE HER AND CONGRATULATE HER ON HER AWARD, AS WELL.

19 [APPLAUSE.]

20

21 **SUP. KNABE:** WE'RE GOING TO GET ALL THE WINNERS, AND WE'RE
22 GOING TO DO A GROUP PHOTO WITH ALL THE SUPERVISORS, AFTER MIKE
23 FINISHES WITH HIS INDIVIDUALS. MARGARET, IF I COULD HAVE YOU
24 JOIN ME OVER HERE? WE WILL GET ALL THE WINNERS UP HERE. WE
25 WILL GET ALL THE SUPERVISORS WITH THE KIDS HERE AND WE'LL DO A



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1 GROUP PHOTO. MARGARET'S RIGHT HERE. SHE IS. ALL RIGHT. WE ARE
2 GOING TO ASK OUR LIBRARIAN IF SHE'LL SAY A FEW WORDS. I JUST
3 WANTED TO ADD, THOUGH THAT I WAS FORTUNATE ENOUGH THIS YEAR,
4 MY GRANDDAUGHTER PARTICIPATED, SHE DIDN'T WIN, ZEV DIDN'T PICK
5 HER BUT I WON'T HOLD IT AGAINST HIM. [LAUGHTER.]

6

7 **MARGARET DONELLAN TODD:** I WANT TO CONGRATULATE THE WINNERS.
8 YOU GUYS DID GREAT. I WANT TO THANK THE BOARD FOR YOUR SUPPORT
9 OF THE LIBRARIES AND OF THIS CONTEST. WE ALL KNOW THAT READING
10 IS THE KEY TO SUCCESS. AND EVERYTHING WE CAN DO TO ENCOURAGE
11 KIDS TO BECOME GOOD READERS MEANS THAT WE'LL HAVE A BRIGHT
12 FUTURE IN THIS COUNTRY. THANK YOU. [APPLAUSE.]

13

14 **SUP. KNABE:** THANK YOU. AND CONGRATULATIONS AGAIN TO ALL THE
15 WINNERS. AND, REMEMBER, KEEP READING. RISE UP TO READING. ALL
16 RIGHT! CONGRATULATIONS. MADAME CHAIR?

17

18 **SUP. ANTONOVICH:** TODAY WE ARE RECOGNIZING THE DEPARTMENT OF
19 CHILDREN AND FAMILY SERVICES FOR SUCCESSFULLY REUNITING
20 HUNDREDS OF MISSING CHILDREN WITH THEIR FAMILIES. AS WE KNOW,
21 CHILDREN IN FOSTER CARE ARE LONGING FOR PERMANENCY IN A
22 VARIETY OF WAYS, AND ONE OF WHICH IS THE DANGEROUS CHOICE OF
23 RUNNING AWAY. IN 2004, I INITIATED A MOTION THAT DIRECTED THE
24 DEPARTMENT TO CREATE A MISSING CHILDREN WEBSITE WHICH
25 INTEGRATED THE DISTRICT ATTORNEY'S ABDUCTED CHILD SITE, AND



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1 ADDING THE MISSING AND ABDUCTED CHILDREN FROM THE PROBATION
2 DEPARTMENT. CREATING A MISSING CHILDREN'S TASKFORCE, MET
3 REGULARLY TO REDEFINE RECOMMENDATIONS ON RUNAWAY LOCATION AND
4 PREVENTION STRATEGIES, THEY ESTABLISHED MANY POLICY CHANGES
5 AND COLLABORATIVE PROCESSES BETWEEN THE HOTLINE, EMERGENCY
6 RESPONSE COMMAND POST AND REGIONAL OFFICES TO LOCATE RUNAWAY
7 CHILDREN. WE EXPANDED THE PERMANENCY PARTNERS PROGRAM AND
8 LOCATED AND PLANNED FOR THE PERMANENCY OF RUNAWAY YOUTH. UPON
9 SUCCESSFUL PLACEMENT, P3 CONTINUES TO MONITOR THE PLACEMENT OF
10 THESE YOUNG PEOPLE TO ENSURE THEIR STABILITY. USING THESE
11 INNOVATIVE METHODS, THE DEPARTMENT HAS SUBSTANTIALLY REDUCED
12 THE NUMBER OF MISSING CHILDREN. IN DECEMBER, THERE WERE 505
13 RUNAWAYS. BY DECEMBER 2006, ONE YEAR LATER, AN 18 PERCENT
14 REDUCTION WAS ACHIEVED. AS OF DECEMBER 2007, THERE WAS AN
15 ADDITIONAL 30 PERCENT DECREASE OVER THE PREVIOUS YEAR. SO
16 FINDING THESE MISSING CHILDREN, RETURNING THEM TO SAFETY IS
17 OUR PARAMOUNT CONCERN. EVERY CHILD IS ENTITLED TO THE
18 OPPORTUNITY TO GROW UP SAFE, PHYSICALLY AND EMOTIONALLY
19 HEALTHY AND EDUCATED IN A PERMANENT, LOVING HOME. SO WE WANT
20 TO THANK TRISH AND THE MEMBERS OF THE DEPARTMENT, HER STAFF
21 WHO ARE BEHIND ME TODAY, WHO HAVE HELPED MAKE THIS SUCCESSFUL
22 PROGRAM A SUCCESS. SO ON BEHALF OF THE COUNTY, LET US GIVE YOU
23 THIS PROCLAMATION. [LAUGHTER.] TRISH WILL SAY A FEW WORDS?
24



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1 **TRISH PLOEHN:** THANK YOU SO MUCH. THE DEPARTMENT IS TRULY
2 HONORED BY THIS ACKNOWLEDGMENT AND WE WANT TO GIVE A SPECIAL
3 THANK YOU TO SUPERVISOR ANTONOVICH AND TO ALL OF THE BOARD FOR
4 THE SUPPORT THAT THEY CONTINUALLY GIVE TO OUR DEPARTMENT AS WE
5 WORK TO ENSURE THAT ALL OF OUR COUNTY'S CHILDREN ARE SAFE AND
6 HAVE THE OPPORTUNITY TO GROW UP IN LOVING AND PERMANENT
7 FAMILIES. THANK YOU SO MUCH. [APPLAUSE.]

8

9 **SUP. ANTONOVICH:** THIS IS A UNIQUE EVENT TODAY BECAUSE WE ARE
10 GOING TO BREAK A RECORD. THOSE THAT ARE IN THE AUDIENCE WHO
11 MIGHT WANT TO PARTICIPATE, WE HAVE FIVE LITTLE TERRIER MIXES.
12 WE HAVE FIFI AND SAMMY, WHICH ARE EIGHT WEEKS. AND AS YOU CAN
13 SEE, WE HAVE FIVE OF THESE LITTLE BABIES LOOKING FOR A HOME.
14 OKAY. LITTLE BUTTER BALLS. YOU CAN CALL 562-728-4644. HOW
15 ABOUT FROM FIRST DAY OR THE DEPARTMENT OF CHILDREN AND FAMILY
16 SERVICES? OR OUR LITTLE STUDENTS FROM THE LIBRARIES?

17

18 **SUP. KNABE:** WE HAD THEM UPSTAIRS WITH US THIS MORNING FOR THE
19 KIDS.

20

21 **SUP. ANTONOVICH:** HOW MANY DID YOU TAKE?

22

23 **SUP. KNABE:** I DON'T KNOW HOW MANY THEY TOOK. WE HAD THEM
24 UPSTAIRS.

25



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1 **SUP. ANTONOVICH:** OKAY, HERE WE GO. SO THESE LITTLE BABIES ARE
2 LOOKING FOR A HOME.

3

4 **SUP. YAROSLAVSKY:** WHY DON'T YOU GET ONE FOR YOUR
5 GRANDDAUGHTER? I KNOW, I'M NOT LOOKING. PLEASE, PLEASE DON'T
6 TEMPT ME.

7

8 **SUP. ANTONOVICH:** WE SHOWED CHIEF FREEMAN, WE HAVE FIVE LITTLE
9 DOGS FOR THE FIRE STATION. HE WOULD LOVE DOGS, I'M SURE. I'M
10 SURE. MIKE IS A SUPERB MAN BUT HE HAS ONE SHORTCOMING. AND WE
11 ALWAYS REMIND HIM, ESPECIALLY WHEN WE HAVE DALMATIONS UP HERE.
12 LET'S SEE, WE'RE HAVING THREE NEW STATIONS IN THE SANTA
13 CLARITA VALLEY, THAT'S THREE. WITH TWO MORE IN THE ANTELOPE
14 VALLEY, THERE'S TWO. THAT'D BE THE FIVE. OKAY.

15

16 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA, DO YOU HAVE ANY
17 PRESENTATIONS?

18

19 **SUP. ANTONOVICH:** THESE ARE A POODLE AND A TERRIER MIX. SO THEY
20 HAVE A LITTLE CURL TO THEIR COAT. POODLE AND TERRIER.

21

22 **SUP. BURKE, CHAIR:** DO YOU HAVE ANY OTHER PRESENTATIONS? DOES
23 THAT CONCLUDE?

24

25 **SUP. ANTONOVICH:** YES.



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1

SUP. BURKE, CHAIR: SUPERVISOR MOLINA? OKAY. I'D LIKE TO CALL UP HARLEY SEARCY. HERE HE IS. MR. SEARCY WAS FIRST APPOINTED AS COMMISSIONER TO THE MARINA DEL REY SMALL CRAFT HARBOR COMMISSION IN JULY 1998. HE HAS SERVED SINCE 1998 AND EVEN TOOK ON AN EVEN MORE DEMANDING ROLE AS THE COMMISSION'S CHAIR IN 2001. HE CO-FOUNDED THE ALLIANCE PROPERTY GROUP INC., AND HAS SERVED AS PRESIDENT OF A.C.T., A CONSTRUCTION MANAGEMENT FIRM RESPONSIBLE FOR MAKING MANY AFFORDABLE HOUSING UNITS AVAILABLE TO VARIOUS COMMUNITIES. MR. SEARCY HAS DILIGENTLY DISPLAYED THE HIGHEST LEVEL OF ETHICS AND INTEGRITY IN HIS SERVICE ON THE SMALL CRAFT HARBOR COMMISSION, BOTH TO THE PUBLIC AND TO THOSE WHO ARE LESSEES AND ALL OF THE PEOPLE WHO ENJOY THAT WONDERFUL, WONDERFUL MARINA. AND IT'S CERTAINLY -- I HAVE TO SAY TO HIM THAT I KNOW IT'S NOT EASY SERVING ON THAT COMMISSION. BUT WE APPRECIATE THE FACT THAT HE STAYED THERE FOR 10 YEARS AND MADE SUCH AN OUTSTANDING CONTRIBUTION AND GAINED THE RESPECT OF ALL OF THE PEOPLE, THE LESSEES, THE COMMUNITY, THE RENTERS AND THE PEOPLE THAT USE THAT FACILITY. AND I WANT TO CONGRATULATE YOU ON BEHALF OF THE COUNTY OF LOS ANGELES AND THANK YOU FOR YOUR SERVICE. [APPLAUSE.]

22

HARLEY SEARCY: WELL, FIRST OF ALL, THANK YOU, SUPERVISOR BURKE, FOR REPOSING THAT CONFIDENCE IN ME. AND IT TRULY HAS BEEN A LABOR OF LOVE. I CAN SAY THAT I WAS SUPPORTED BY SUCH A



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1 GREAT STAFF AT BEACHES AND HARBOR, LED BY STAN WISNIEWSKI, A
2 TRULY GREAT -- HE MADE MY JOB A LOT EASIER, AND IT WASN'T AN
3 EASY JOB. AND CERTAINLY MY STAFF, PHYLLIS LEE, MY DAUGHTER,
4 SHAWNY SEARCY AND MY WIFE, RHONDA, THANK YOU ALL FOR
5 SUPPORTING ME AND IT'S BEEN A PLEASURE TO SERVE A LADY THAT I
6 RESPECT AND LOVE AND SERVE SO MUCH. THANK YOU. [APPLAUSE.]

7

8 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. STAN, WOULD YOU LIKE
9 TO SAY A WORD?

10

11 **STAN WISNIEWSKI:** I'VE HAD THE BENEFIT OF BEING ASSOCIATED WITH
12 BEACHES AND HARBORS SINCE 1975. AND I HAVE SEEN ALL OF THE
13 CHAIRMAN OF THE COMMISSION COME AND GO. AND I TOLD HARLEY THAT
14 OF ALL OF THEM, HE HAS BEEN THE MOST EFFECTIVE, THE MOST
15 COMPASSIONATE, AND REALLY KNOWS HOW TO RESOLVE ISSUES OUT IN
16 MARINA DEL REY. THEY GET A LITTLE CONTENTIOUS AT TIMES. AND
17 HE'S BEEN A REAL PLEASURE TO WORK WITH AND WE'LL CERTAINLY
18 MISS HIM VERY MUCH. THANK YOU.

19

20 **SUP. BURKE, CHAIR:** THANK YOU. WELL THIS IS RETIREMENT DAY. AND
21 WE ARE CALLING FORWARD THE RECENTLY RETIRED L.A. PHILHARMONIC
22 MEMBER, ROBERT LEE WATT. AND HE'S A NEW JERSEY NATIVE. HAS
23 PLAYED THE FRENCH HORN FOR THE LOS ANGELES PHILHARMONIC FOR
24 THE LAST 37 YEARS. HE BEGAN HIS CAREER WITH THE PHILHARMONIC
25 IN 1970, NOT ONLY AS THE YOUNGEST MEMBER BUT ITS ONLY AFRICAN-



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1 AMERICAN PLAYER AT THE TIME. HE WAS ALSO THE FIRST AFRICAN-
2 AMERICAN HIRED TO PLAY THE FRENCH HORN IN A MAJOR ORCHESTRA.
3 IN 2005, HE PRODUCED A SHORT DOCUMENTARY, "MISSING MILES," IN
4 HONOR OF A GOOD FRIEND, THE LATE MILES DAVIS. HE HAS WORKED
5 EFFORTLESSLY THROUGHOUT OUR OUR COMMUNITY ADVOCATING FOR MORE
6 AFRICAN-AMERICANS AND LATINOS TO THINK ABOUT PLAYING CLASSICAL
7 MUSIC AS A CAREER. HE ENDED HIS 37-YEAR RUN AS A MEMBER OF THE
8 L.A. PHILHARMONIC ON JANUARY 27TH, BUT STILL HAS MANY THINGS
9 TO COMPLETE, SUCH AS HIS AUTOBIOGRAPHY AND PLANS OF TRAVEL. I
10 MET HIM, NOT AT THE PHILHARMONIC, I MET HIM OUT THERE WITH THE
11 HORSES. YEAH, AT THE RIDING RANGE WHERE HE IS A HORSE
12 ETHUSIAST. AND A DRESSAGE RIDER AS MY DAUGHTER. AND IT
13 CERTAINLY WAS OUR PLEASURE TO GET TO KNOW HIM AND OBSERVE HIM.
14 I FEEL VERY PROUD ALWAYS WHEN I'M THERE AT THE PHILHARMONIC
15 AND I SEE YOU THERE AND BEING THERE OVER ALL OF THOSE YEARS.
16 SO IT'S AN HONOR THAT I PRESENT THIS SCROLL TO ROBERT WATT FOR
17 HIS DEDICATED CAREER AND SERVICE TO THE L.A. PHILHARMONIC AND
18 THE COUNTY OF LOS ANGELES. [APPLAUSE.]

19

20 **SUP. YAROSLAVSKY:** MADAME CHAIR, IF I CAN JUST TAKE A SECOND.
21 WHEN I WAS IN JUNIOR HIGH SCHOOL, I PLAYED IN THE WINDS
22 ORCHESTRA. AND THEY GAVE ME AN ALTERNATIVE, PLAY THE FRENCH
23 HORN OR TO PLAY THE OBOE. I CHOSE THE OBOE BECAUSE THE WORD ON
24 THE STREET WAS THE FRENCH HORN WAS THE MOST DIFFICULT
25 INSTRUMENT TO PLAY. IS IT 32 FEET OF PIPE THAT YOU HAVE TO



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1 BLOW THROUGH OR SOMETHING LIKE THAT? AND I'VE GOTTEN TO KNOW
2 ROBERT A LITTLE BIT THROUGH THE DISNEY HALL PROJECT AND ALL.
3 AND HIS PLAYING HAS BEEN OUTSTANDING AND YOU'VE MADE A GREAT
4 CONTRIBUTION, NOT ONLY TO THE COMMUNITY AT LARGE BUT TO THE
5 L.A. PHILHARMONIC ORCHESTRA. AND YOU'VE BEEN A GREAT
6 AMBASSADOR FOR CLASSICAL MUSIC. CONGRATULATIONS ON YOUR
7 RETIREMENT.

8

9 **ROBERT LEE WATT:** I GET TO TALK? I'D LIKE TO SAY THAT THE DAY I
10 AUDITIONED FOR THE LOS ANGELES PHILHARMONIC, I HAD ADVANCED TO
11 THE FINALS. AND IT WAS ZUBIN MEHTA WHO SAID, "WILL YOU COME
12 BACK AND PLAY FOR US THIS AFTERNOON?" AND I SAID, "DOES THAT
13 MEAN I MADE THE FINALS?" AND HE SAID, "YES, YES, YES. JUST GO
14 AND COME BACK. COME BACK IN TWO HOURS." SO I WENT AND I
15 THOUGHT, "IF I GET THIS JOB, I GET TO LIVE IN THIS AMAZINGLY
16 DIVERSE, BEAUTIFUL CITY." AND IT WAS MARCH, WITH BEAUTIFUL
17 WEATHER, AND I HAD COME FROM BOSTON. AND I HAD LUNCH AT THE
18 GRAND CENTRAL MARKET. AND I THOUGHT, "WHAT AN INCREDIBLE LIFE
19 I WOULD HAVE IF I GOT THIS JOB, TO BE ABLE TO LIVE IN A CITY
20 LIKE THIS." AND THAT'S EXACTLY WHAT HAPPENED. I GOT THE JOB
21 AND I'VE HAD AN INCREDIBLE LIFE LIVING IN THIS AMAZING CITY.
22 AND I'D LIKE TO THANK YVONNE FOR THIS RECOGNITION. THANK YOU.
23 [APPLAUSE.]

24



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1 **SUP. BURKE, CHAIR:** I RAN INTO ZUBIN MEHTA ON CHRISTMAS EVE IN
2 LINE AT THE MARKET. AND IT WAS SUCH A PLEASURE TO SEE HIM. I
3 KNOW HE APPEARS HERE STILL AT THE DISNEY AS HE TOURS AROUND
4 THE WORLD. BUT CERTAINLY IT WAS GREAT TO SEE HIM. THANK YOU
5 VERY MUCH FOR BEING HERE WITH US. THAT CONCLUDES MY
6 PRESENTATIONS. DOES ANYONE ELSE HAVE? YOU HAVE, SUPERVISOR
7 YAROSLAVSKY.

8

9 **SUP. YAROSLAVSKY:** MADAME CHAIR, I HAVE A BITTERSWEET
10 RESPONSIBILITY HERE THIS MORNING. AND THAT IS PRESENTING A
11 PROCLAMATION TO CHIEF REGINALD LEE, WITH THE LOS ANGELES
12 COUNTY FIRE DEPARTMENT IS RETIRING AFTER AN ILLUSTRIOUS CAREER
13 WITH THE COUNTY FIRE DEPARTMENT. COME ON OVER HERE, REGGIE.
14 REGGIE LEE IS RETIRING AFTER 34 YEARS AS A MEMBER OF OUR FIRE
15 DEPARTMENT. HE BEGAN HIS CAREER WITH THE DEPARTMENT IN 1974 AS
16 A FIRE CONTROL LABORER. WAS PROMOTED TO FIRE CAPTAIN IN 1989,
17 TO BATTALION CHIEF IN 1999, AND HE BECAME ASSISTANT FIRE CHIEF
18 IN 2003. HIS VARIOUS ASSIGNMENTS HAVE INCLUDED PUBLIC
19 INFORMATION OFFICER, DRIVING INSTRUCTOR, TRAINING OFFICER,
20 MEMBER OF THE MUSTER TEAM, SWIFT WATER RESCUE, CALIFORNIA
21 TASKFORCE AND URBAN SEARCH AND RESCUE TEAM. HIS EXPERTISE HAS
22 MADE HIM AVAILABLE AND A RESOURCE IN ASSISTING AT THE 1994
23 NORTHRIDGE EARTHQUAKE, THE 1995 OKLAHOMA CITY BOMBING, THE
24 9/11 ATTACKS AT THE WORLD TRADE CENTER, AND THE 2005 HURRICANE
25 KATRINA RECOVERY EFFORTS. CLOSER TO HOME, REGGIE HAS BEEN



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1 INSTRUMENTAL IN THE CREATION OF THE TOPANGA DISASTER SURVIVAL
2 GUIDE AND SUPPLEMENT, AND DEVELOPING THE STRATEGIC MODEL OF
3 TACTICAL ZONES IN COMMUNITY SAFETY AREAS IN THE TOPANGA REGION
4 WHICH WERE TESTED SUCCESSFULLY IN THE OCTOBER 2007/NOVEMBER
5 2007 MALIBU FIRES. I JUST ON A PERSONAL NOTE WANT TO SAY THAT
6 HE HAS BEEN -- HE'S GONE BEYOND THE CALL OF DUTY, LITERALLY.
7 NOT JUST AS A FIREFIGHTER, BUT AS AN OMBUDSMAN FOR THE COUNTY
8 AND FOR THE COUNTY FIRE DEPARTMENT IN SOME OF THE MOST
9 DIFFICULT TERRAIN, BOTH POLITICALLY AND GEOGRAPHICALLY, IN THE
10 WESTERN PART OF LOS ANGELES COUNTY. HE HAS INSPIRED GREAT
11 CONFIDENCE IN THE CITIZENS OF THAT AREA. AND I THINK THE
12 GREATEST LEGACY YOU LEAVE, REGGIE, IS REALLY WHAT TRANSPIRED
13 IN THE LAST FIRES IN OCTOBER AND NOVEMBER. BECAUSE AS
14 DEVASTATING AS THEY WERE AND AS DIFFICULT AS THEY WERE, IF IT
15 HADN'T BEEN FOR THE WORK YOU DID IN PARTNERSHIP WITH THE
16 COMMUNITY OUT THERE, THE CONSEQUENCES OF THAT FIRE WOULD HAVE
17 BEEN INFINITELY WORSE. I DON'T THINK ANYBODY DOUBTS THAT FACT.
18 THAT PEOPLE WERE PREPARED, BETTER PREPARED THAN THEY'VE EVER
19 BEEN BEFORE FOR A FIRE DISASTER LIKE WE HAD. WITH THE EQUINE
20 TEAMS AND THE COORDINATION BETWEEN THE FIRE DEPARTMENT AND THE
21 SHERIFFS AND ALL THAT TRANSPIRED. THE ONLY REASON WE LOST
22 HOMES IN THAT FIRE, FOR THE MOST PART, WAS BECAUSE THE WINDS
23 IN THE FIRST HOUR OR SO OF THE FIRE JUST -- WE JUST COULDN'T
24 GET THERE FAST ENOUGH. BUT EVERYTHING THAT WE COULD DO TO
25 INOCULATE THOSE NEIGHBORHOODS AND THOSE STRUCTURES AGAINST



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1 FIRE WAS DONE, AND THAT'S WHY MOST OF THOSE STRUCTURES ARE
2 STANDING TODAY. AND THAT IS BECAUSE OF YOU. AND THE CONFIDENCE
3 YOU HAD IN THE COMMUNITY. AND BECAUSE YOU HAD THE CONFIDENCE
4 IN THE COMMUNITY'S ABILITY TO DO THINGS, THEY HAVE CONFIDENCE
5 IN YOU AND IN THE FIRE DEPARTMENT AS A WHOLE. SO I SAY WITH
6 ALL GREAT SADNESS THAT A GUY IN YOUR CONDITION, IN YOUR SHAPE,
7 YOUNG MAN, YOU HAVE NO RIGHT TO RETIRE AND LEAVE US HANGING
8 OUT THERE. BUT I KNOW THAT THERE ARE PEOPLE COMING UP BEHIND
9 YOU THAT WILL BE ABLE TO -- OR WILL ATTEMPT TO FILL YOUR
10 SHOES. YOU'VE BEEN A GREAT PARTNER TO US. I CONSIDER YOU NOT
11 ONLY A COLLEAGUE BUT A FRIEND, AS DO THE THOUSANDS OF PEOPLE
12 WHO LIVE OUT IN THOSE FIRE ENDANGERED AREAS. SO REGGIE, ON
13 BEHALF OF THE ENTIRE BOARD, WE HAVE ALL SIGNED THIS
14 PROCLAMATION, WE WANT TO WISH YOU WELL IN YOUR RETIREMENT AND
15 THANK YOU FOR YOUR 34 YEARS OF SERVICE. [APPLAUSE.] BEFORE WE
16 ASK REGGIE TO SAY A WORD, I'D LIKE TO ASK CHIEF DYER,
17 REPRESENTING THE FIRE CHIEF TO SAY A WORD.

18

19 **CHIEF MICHAEL DYER:** THANK YOU SUPERVISOR. ON BEHALF OF CHIEF
20 FREEMAN, I'D LIKE TO THANK THE BOARD FOR THIS RECOGNITION OF
21 CHIEF LEE'S 34 YEARS OF OUTSTANDING SERVICE. AND LIKE THE
22 SUPERVISOR SAID, THE RECENT FIRES IN OCTOBER AND NOVEMBER WERE
23 A TRUE INDICATION OF HIS STEADY HAND, HIS EXPERIENCE IN
24 WORKING WITH LAW ENFORCEMENT TO EVACUATE THOUSANDS OF PEOPLE
25 AND ENSURING THAT THE CITIZENS OF THE MALIBU, LAS VIRGENES



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1 AREA WERE SAFE. WITHOUT HIS STEADY HAND THERE, IT WOULD HAVE
2 BEEN A LOT MORE CHAOTIC. AND WE WERE REALLY APPRECIATIVE TO
3 HAVE HIM WORKING WITH LAW ENFORCEMENT THERE AND MAKING SURE
4 THAT EVERYBODY GOT OUT SAFE IN THE WEE HOURS OF THE MORNING OF
5 THOSE TWO FIRES. SO WITH THAT, CHIEF LEE, CONGRATULATIONS FOR
6 AN OUTSTANDING CAREER. [APPLAUSE.]

7

8 **CHIEF REGINALD LEE:** THANK YOU, SUPERVISOR, BOARD MEMBERS, AND
9 STAFF. I THINK IT'S A PRIVILEGE AND I SHOULD BE THANKING YOU
10 FOR THE OPPORTUNITY TO WORK FOR THE LOS ANGELES COUNTY FIRE
11 DEPARTMENT. IT'S BEEN YOUR VISION, YOUR LEADERSHIP TO PICK THE
12 DEPARTMENT HEADS THAT HAVE THE CREATIVITY AND THE LEADERSHIP
13 TO MAKE US NOT JUST ONE OF THE LARGEST FIRE DEPARTMENTS IN THE
14 COUNTY BUT A PREMIER FIRE DEPARTMENT IN THE NATION. I
15 APPRECIATE THE OPPORTUNITY TO SERVE. WHERE ELSE CAN I SAY THAT
16 EVERY DAY WAS A DIFFERENT DAY FOR ME? SO IT'S BEEN A GREAT
17 CAREER. THANK YOU SO MUCH. [APPLAUSE.]

18

19 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, YOU FINISHED YOUR -- DID
20 ALL OF YOURS? OKAY.

21

22 **CLERK SACHI HAMAI:** MADAME CHAIR, BEFORE WE BEGIN WITH THE
23 AGENDA, ON ITEM NUMBER 16, IF I COULD ASK FOR A
24 RECONSIDERATION OF THIS MATTER. THE CHIEF EXECUTIVE OFFICER



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1 WOULD ACTUALLY LIKE THE ITEM APPROVED TODAY VERSUS BEING
2 REFERRED BACK TO HIS OFFICE.

3

4 **SUP. BURKE, CHAIR:** 16?

5

6 **CLERK SACHI HAMAI:** ITEM 16.

7

8 **SUP. BURKE, CHAIR:** OKAY. MOVED BY YAROSLAVSKY, SECONDED BY
9 ANTONOVICH; WITHOUT OBJECTION, 16 IS RECONSIDERED. MOVED BY
10 KNABE, SECONDED BY YAROSLAVSKY. OKAY. SUPERVISOR KNABE, WOULD
11 YOU?

12

13 **SUP. KNABE:** IF YOU'RE GOING TO MOVE THE ITEM, IF THE C.E.O.
14 WANTS TO MOVE IT, THEN I WANT TO HOLD IT AND ASK SOME
15 QUESTIONS, BECAUSE I HAVE SOME CONCERNS ABOUT IT.

16

17 **SUP. BURKE, CHAIR:** ALL RIGHT. WE WILL HOLD IT. WE'LL HOLD IT.
18 THE FIFTH DISTRICT IS UP FIRST. FOR YOUR ADJOURNMENTS AND YOUR
19 ITEMS.

20

21 **SUP. ANTONOVICH:** HISTORIC DAY TODAY. IT'S THE 200TH BIRTHDAY
22 OF ABRAHAM LINCOLN. AND IN THE WALL STREET JOURNAL TODAY,
23 THERE IS A LITTLE PICTURE OF HIS LOG CABIN THAT HE WAS RAISED
24 IN, IN THE D SECTION, RIGHT ON THE BACK, TO THE LAST PAGE.
25 IT'S VERY INTERESTING RISING UP FROM THAT LITTLE SMALL CABIN



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1 AND BEING SELF-EDUCATED AND MOVING UP TO BECOME THE LEADER OF
2 A NATION AND HOLDING THE NATION TOGETHER DURING ONE OF THE
3 MOST TUMULTUOUS TIMES IN OUR HISTORY. SO TODAY IS ABRAHAM
4 LINCOLN'S 200TH BIRTHDAY. LET ME MOVE THAT WE ADJOURN IN THE
5 FOLLOWING MEN AND WOMEN. RANDAL SIMMONS, WHO WAS JUST 27 YEARS
6 OF AGE. HE WAS A MEMBER OF THE LOS ANGELES POLICE DEPARTMENT
7 SWAT TEAM WHO WAS KILLED THIS PAST WEEK. HE WAS PART OF HIS
8 CHURCH GROUP, GLORY KIDS MINISTRIES. AND HE STEERED YOUNGSTERS
9 FROM GANGS TOWARDS THE GOSPELS, WHICH NOW SERVES OVER 1,000
10 CHILDREN A MONTH. HE WAS THE ROCK OF SWAT, THE ELITE COPS OF
11 FIRST-THROUGH-THE-DOOR RISK-TAKERS. AND IN THE LINE OF DUTY,
12 HE WAS KILLED WHEN HE BURST INTO A SAN FERNANDO VALLEY HOME
13 WHERE A 20 YEAR OLD, AFTER KILLING PART OF HIS FAMILY,
14 MURDERED RANDAL. AND WHAT THIS REALLY POINTS OUT, THE
15 DEPARTMENT OF MENTAL HEALTH HAD PROVIDED SERVICE AND HELP, AND
16 THIS INDIVIDUAL WHO MURDERED RANDAL AND MEMBERS OF HIS FAMILY
17 REJECTED THAT TYPE OF HELP, AND AS A RESULT, TOOK THE LIFE OF
18 INNOCENT PEOPLE. AND THAT CALLS FOR THE NEED FOR THE STATE
19 LEGISLATURE TO REQUIRE THAT THOSE WHO ARE MENTALLY DISTURBED
20 RECEIVE THE REQUIRED MEDICAL HELP AND ARE NOT ALLOWED TO GO
21 BACK ON THE STREET AND COMMIT CRIMES SUCH AS OCCURRED THIS
22 PAST WEEK. AND I WOULD HOPE THAT THE STATE LEGISLATURE WOULD
23 WAKE UP TO THE FACT THAT THE A.C.L.U.'S HOLD ON PREVENTING
24 THAT TYPE OF TREATMENT IS REALLY A DISSERVICE TO EVERY LIVING
25 PERSON, NOT JUST IN OUR COUNTY, BUT IN OUR STATE AND NATION.



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1 I'D ALSO MOVE THAT WE ADJOURN IN MEMORY OF COLONEL BRYAN
2 GALLAGHER. BRYAN WAS A FRIEND, HE WAS ONLY 46 YEARS OF AGE. HE
3 WAS THE AIR FORCE COMMANDER OF THE 95TH AIR BASE WING AT
4 EDWARDS AIR FORCE BASE, WHERE HE WAS IN CHARGE OF ALL THE
5 STAFF FUNCTIONS, TRANSPORT AND SUPPLY, AND FORCE PROTECTION.
6 HE WAS AN OUTSTANDING INDIVIDUAL, FAMILY MAN. HE PARTICIPATED
7 IN ANTELOPE VALLEY'S VARIOUS EVENTS THAT THEY HAD. AND IT WAS
8 A HEART ATTACK THAT HE HAD SUFFERED. ONE OF THE GREAT
9 INTELLECTUALS OF THE PAST DECADE, VICTOR MILIONE, WHO WAS THE
10 INTERCOLLEGIATE STUDIES INSTITUTE'S LONGEST SERVING PRESIDENT
11 FROM 1963 TO 1988. AND HE WAS CREDITED WITH BUILDING UP
12 INTERCOLLEGIATE STUDIES INSTITUTE'S NATIONAL CAMPUS
13 INFRASTRUCTURE AND ESTABLISHING TWO OF THE INSTITUTE'S MOST
14 INFLUENTIAL ENDEAVORS, "THE INTERCOLLEGIATE REVIEW" AND THE
15 RICHARD M. WEAVER FELLOWSHIP. THE PREVIOUS CHIEF OF STAFF, DR.
16 TOM SILVER, WAS A RECIPIENT OF THAT WEAVER FELLOWSHIP WHEN HE
17 WAS A COLLEGE STUDENT WORKING ON HIS DOCTORATE. IN ADDITION TO
18 HIS WORK AT THE INTERCOLLEGIATE STUDIES INSTITUTE, VICTOR WAS
19 APPOINTED TO THE BOARD OF FOREIGN SCHOLARSHIPS BY PRESIDENT
20 REAGAN AND SERVED ON AN ADVISORY PANEL ON INTERNATIONAL AND
21 CULTURAL EXCHANGE OF THE UNITED STATES INFORMATION AGENCY. AND
22 HE WAS A MEMBER OF THE PHILADELPHIA SOCIETY, WHICH DESIGNATED
23 HIM AS ONE OF ITS DISTINGUISHED MEMBERS AND PIONEERS. RALPH
24 WHITE, HE WAS AN INDIVIDUAL WHO HAD -- WAS AN INSPIRATION TO
25 COUNTLESS MEMBERS OF THE OCEANOGRAPHIC EXPLORATION COMMUNITY.



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1 HE SERVED IN THE UNITED STATES MARINE CORPS AS THEIR FORCE
2 RECONNAISSANCE TEAM LEADER AND WAS A HIGHLY DECORATED RESERVE
3 CAPTAIN IN THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT
4 PHOTOGRAPHIC UNIT. HE PASSED AWAY. I SHOULD ALSO SAY HE WAS A
5 DISTINGUISHED PROFESSIONAL CAREER AS AN AWARD-WINNING
6 CINEMATOGRAPHER, VIDEO CAMERAMAN, AND EDITOR, WITH OVER 30
7 YEARS OF PRODUCTION EXPERIENCE AND HUNDREDS OF MOTION PICTURES
8 AND TELEVISION CREDITS TO HIS NAME. AND HE IS SURVIVED BY HIS
9 DAUGHTER, DR. KRISTA FEW; AND HIS SON, RANDY PIXLEY; AND
10 GRANDCHILDREN, SAMANTHA AND NICHOLAS; AND LONG-TIME FRIEND,
11 CINDEE IRVINE. AND AS I SAID, HE WAS A RESERVE CAPTAIN OF THE
12 LOS ANGELES COUNTY'S SHERIFF'S DEPARTMENT'S PHOTOGRAPHIC UNIT.
13 HE PASSED AWAY JUST AT THE AGE OF 66. DALE FOSSEY, A
14 LIEUTENANT OF THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT,
15 RETIRED. HIS LAST ASSIGNMENT WAS IN THE DETECTIVE DIVISION.
16 ETHEL DE JAYNES, 93-YEAR-OLD RESIDENT OF ANTELOPE VALLEY AND
17 ONE OF OUR PIONEERS. A MEMBER OF OUR COUNTY FAMILY'S MOTHER,
18 TRISH PLOEHN'S MOM PASSED AWAY, CHARDELL YVONNE CARDER. SHE
19 WAS A LONG TIME RESIDENT OF ARCADIA, AND AS I SAID, WAS THE
20 MOTHER OF TRISH. AND A VERY WONDERFUL LADY THAT MANY OF US
21 KNEW AND WORKED WITH PASSED AWAY TRAGICALLY AT THE AGE OF 46.
22 AND THAT'S PAULINE BURRIS WHO WAS PART OF THE COUNTY FAMILY.
23 SHE HAD WORKED FOR THE INTERNAL SERVICES DEPARTMENT AS OUR
24 MAIL CARRIER. AND MANY OF YOU WOULD KNOW HER DELIVERING OUR
25 MAIL DAY IN AND DAY OUT, ALWAYS WITH A SMILE AND A HUG. SHE,



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1 SADLY, PASSED AWAY DURING A SURGICAL OPERATION AT KAISER
2 HOSPITAL. AND SHE LEAVES HER CHILDREN AND GRANDCHILDREN. AND
3 HER SERVICES ARE GOING TO BE FRIDAY, FEBRUARY 15TH AT THE GOD
4 INSPIRED COMMUNITY CHURCH ON 8461 SAN PEDRO AT MANCHESTER IN
5 LOS ANGELES. BUT SHE WAS A WONDERFUL LADY AND THE MOST
6 OPTIMISTIC, POSITIVE INDIVIDUAL AND ALWAYS WELCOMED YOU WITH A
7 SMILE IN THE MORNING. SO I MOVE THAT WE ADJOURN IN MEMORY OF
8 THOSE MEMBERS. YES, ALL MEMBERS. ITEM NUMBER 3? COULD WE HAVE
9 DR. SOUTHARD UP? AND I'D LIKE TO MAKE AN AMENDMENT. THE STATED
10 PURPOSE OF THE MENTAL HEALTH SERVICES ACT IS TO PREVENT THE
11 INCIDENCE OF UNTREATED SERIOUS MENTAL ILLNESSES AND TO REDUCE
12 ITS LONG-TERM ADVERSE IMPACT ON INDIVIDUALS, FAMILIES, STATE
13 AND LOCAL BUDGETS. AS INDICATED IN MY JULY 17TH, 2007 MOTION,
14 DIRECTLY VESTING THIS FUND INTO THE ENHANCEMENT AND
15 IMPROVEMENT APPROACHES TO ADDRESS THE MENTAL HEALTH WELL-BEING
16 OF FOSTER CHILDREN IS WELL WITHIN THE STATED PURPOSE OF THE
17 MENTAL HEALTH SERVICES ACT. YET FOSTER CHILDREN STILL REMAIN A
18 PART OF A FOCAL POPULATION IN THE MENTAL HEALTH'S PLANNING
19 PROCESS. WE NEED TO PREVENT CHILDREN'S ENTRY INTO CARE. AND
20 FOR THOSE CHILDREN ALREADY IN CARE, WE NEED TO SAFELY REUNIFY
21 THEM WITH THEIR PARENTS OR ESTABLISH THEIR ALTERNATIVE
22 PERMANENCY IN A TIMELY MANNER. FOR THOSE YOUTH WHO WILL AGE
23 OUT OF CARE WITHOUT PERMANENCY, WE NEED TO PROVIDE CONTINUED
24 SERVICES AND FINANCIAL SUPPORTS. AND THAT'S WHY THIS BOARD HAS
25 ALSO SUPPORTED INCREASING THE AGE OF EMANCIPATION FROM 18 TO



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1 21. LOS ANGELES COUNTY'S FOSTER CHILDREN EXPERIENCE SOME OF
2 THE HIGHEST INCIDENCE OF MENTAL ILLNESSES DUE TO THE OBVIOUS
3 TRAUMAS OF ABUSE OR NEGLECT, LOSS OF THEIR BIOLOGICAL PARENTS,
4 AND ENSUING MULTIPLE FOSTER CARE PLACEMENTS. FAILURE TO
5 ADDRESS THESE ISSUES EARLY ON IN THEIR LIVES WILL YET YIELD
6 THE SAME IF NOT GREATER INCIDENTS AND NEGATIVE OUTCOMES IN
7 THEIR ADULTHOOD, SUCH AS HOMELESSNESS, INCARCERATION, AND
8 DEATH, WHICH THE METAL HEALTH SERVICES ACT IS SUPPOSED TO
9 MITIGATE. ONE OF THE MOST EFFECTIVE STRATEGIES TO ACHIEVE THE
10 DESIRED OUTCOMES FOR ALL THESE FOSTER CHILDREN IS THROUGH THE
11 ASSESSMENT AND TREATMENT SERVICES FOR SUBSTANCE ABUSE,
12 DOMESTIC VIOLENCE AND SEXUAL ABUSE. FOR THAT REASON, NOTHING
13 SHORT OF DEDICATING A PORTION OF THESE MENTAL HEALTH FUNDS
14 TOWARD SPECIFIC NEW AND INNOVATIVE SERVICES TO FOSTER CHILDREN
15 OUGHT TO BE PURSUED. YET, SINCE JULY OF 2007, IT REMAINS
16 UNCLEAR TO THIS BOARD HOW THE SIGNIFICANT FUNDING RESOURCES
17 CAN OR WILL BE UTILIZED AS PART OF THE EVOLVING PROCESS OF
18 DETERMINING HOW TO IMPROVE THE COUNTY'S ABILITY TO MEET THEIR
19 MENTAL HEALTH NEEDS, THE MENTAL HEALTH NEEDS OF THESE FOSTER
20 CHILDREN. SO I'D MOVE TO AMEND THE MOTION THAT THE C.E.O., IN
21 CONSULTATION WITH THE DIRECTOR OF MENTAL HEALTH AND DEPARTMENT
22 OF CHILDREN AND FAMILY SERVICES AND THE DEPARTMENT OF PUBLIC
23 HEALTH REPORT BACK ON A QUARTERLY BASIS BY IDENTIFYING THOSE
24 MENTAL HEALTH SERVICE AGENCY FUNDING OPPORTUNITIES TO ENSURE
25 THAT AVAILABLE FUNDING CAN BE MAXIMIZED TO SERVE THESE MENTAL



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1 HEALTH NEEDS OF FOSTER CHILDREN, IDENTIFYING SPECIFIC NEW
2 MENTAL HEALTH SCREENING, ASSESSMENT, AND TREATMENT SERVICES
3 THAT M.H.S.A. CAN AFFORD AND CAN FUND. AND THREE, DEVELOPING A
4 CLEARLY DEFINED INTERDEPARTMENTAL STRATEGY BY WHICH M.H.S.A.
5 FUNDS WILL SUPPORT IMPROVED OUTCOMES IN PREVENTION,
6 REUNIFICATION, AND PERMANENCY FOR THE MOST VULNERABLE CHILDREN
7 IN OUR SOCIETY. SO THAT WOULD BE THE AMENDMENT. BUT I WOULD
8 LIKE TO ASK DR. SOUTHARD WHAT HAS OCCURRED BETWEEN JULY '07
9 WHEN WE ASKED FOR ADDITIONAL INFORMATION ON THE FOSTER
10 CHILDREN AND TODAY?

11

12 **DR. MARVIN SOUTHARD:** HI.

13

14 **SUP. ANTONOVICH:** AS I STATED IN THE AMENDMENT, ON JULY 17TH OF
15 '07, WE HAD APPROVED THE MOTION WHICH SUPERVISOR KNABE
16 COAUTHORED WITH ME DIRECTING THE D.M.H. TO IDENTIFY THOSE
17 MENTAL HEALTH SERVICES A.C.T. FUNDING OPPORTUNITIES FOR THOSE
18 FOSTER CHILDREN. BUT TODAY WE STILL DON'T HAVE A CLEAR PICTURE
19 ON THIS. SO HAVE YOU IDENTIFIED THE SPECIFIC WAYS IN WHICH THE
20 M.H.S.A. FUNDS COULD BE UTILIZED TO SERVE FOSTER CHILDREN? AND
21 IF SO, HOW WOULD THAT BE DONE AND HOW WILL THIS IMPACT -- THAT
22 INVESTMENT BE MEASURED?

23

24 **DR. ROBIN KAY:** YES, SUPERVISOR. THERE ARE A NUMBER OF
25 COMPONENTS TO THE MENTAL HEALTH SERVICES ACT, MANY OF WHICH



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1 ARE DEDICATED TO ADDRESSING THE NEEDS OF FOSTER YOUTH. THE
2 FULL SERVICE PARTNERSHIP PROGRAMS, FOR EXAMPLE, HAVE DEDICATED
3 FUNDING FOR THIS SPECIAL PRIORITY POPULATION. BUT IN ADDITION
4 TO THAT, WHILE THE NEEDS OF FOSTER YOUTH, THOSE INVOLVED IN
5 THE D.C.F.S. SYSTEM, ARE IDENTIFIED AS ONE OF OUR FOCAL
6 POPULATIONS. WE HAVE DONE A STUDY LOOKING AT THE EXTENT TO
7 WHICH OTHER FOCAL POPULATIONS MAY INCLUDE, IN A LESS VISIBLE
8 WAY, THE NEEDS OF FOSTER YOUTH. AND, IN FACT, IN DECEMBER OF
9 THIS PAST YEAR, WE DID A MATCH WITH D.C.F.S. AND WERE ABLE TO
10 DETERMINE THAT AN ADDITIONAL 30 PERCENT OF THE FUNDS DEDICATED
11 TO FULL SERVICE PARTNERSHIPS ACTUALLY WENT TO THE SERVICE OF
12 FOSTER YOUTH. THAT BEING SAID, I THINK THE DEPARTMENT IS
13 CERTAINLY INTERESTED IN BEING ABLE TO PRESENT A FULL PICTURE
14 TO THE BOARD OF THE MULTIPLE WAYS IN WHICH THE NEEDS OF FOSTER
15 YOUTH ARE CURRENTLY BEING IDENTIFIED, AS WELL AS FUTURE
16 PORTIONS OF THE PLAN THAT CAN BE ADDRESSED FOR THIS
17 POPULATION.

18
19 **SUP. ANTONOVICH:** THE LOCAL PLANNING FOR THE USE OF THE
20 PREVENTION AND EARLY INTERVENTION DOLLARS IS CURRENTLY
21 UNDERWAY. WHAT IS THE ANTICIPATED AMOUNT OF THE M.H.S.A.'S
22 P.E.I. DOLLARS? AND HOW HIGH WILL THAT PRIORITY FOR FOSTER
23 CHILDREN TO RECEIVE A PORTION AMONG ALL THE ELIGIBLE
24 POPULATIONS FOR THIS FUNDING BE?

25



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1 **DR. ROBIN KAY:** WELL, THE PLAN FOR THE USE OF THE PREVENTION
2 AND EARLY INTERVENTION DOLLARS HAS NOT YET BEEN FORMULATED.
3 THE DEPARTMENT IS JUST BEGINNING THE PROCESS OF WORKING
4 THROUGH, WITH THE STAKEHOLDERS, TO DEVELOP THOSE PLANS. SO AT
5 THIS POINT, IT WOULD BE PREMATURE FOR ME TO QUOTE AN EXACT
6 PERCENTAGE OR FIGURE. BUT I DO KNOW THAT THE DEPARTMENT,
7 THROUGH ITS STAKEHOLDER PROCESS, HAS DONE A NUMBER OF
8 PRESENTATIONS TO THOSE INVOLVED IN THE FOSTER CARE SYSTEM AND
9 WILL INVOLVE THEM IN THE STAKEHOLDER PROCESS.

10

11 **SUP. ANTONOVICH:** AS I MENTIONED, THE PROBLEM WITH CHILDREN
12 BEING EMANCIPATED WITHOUT HAVING THESE SERVICES AVAILABLE TO
13 THEM, SO HOW IS THE DEPARTMENT WORKING WITH THE DEPARTMENT OF
14 CHILDREN AND FAMILY SERVICES TO PROVIDE THE M.H.S.A. FUNDED
15 SERVICES TO ENSURE THAT THE KATIE A. CLASS OF FOSTER CHILDREN
16 WHO ARE GOING TO EMANCIPATE WITHOUT PERMANENCY WILL BE ABLE TO
17 THRIVE AS ADULTS?

18

19 **DR. ROBIN KAY:** ONE GOOD EXAMPLE OF THAT IS INCLUDED IN OUR
20 COMMUNITY SERVICES AND SUPPORTS PLANS. ONE OF THE SPECIFIC
21 COMPONENTS OF OUR M.H.S.A. PLAN IS THE DEDICATION OF FUNDS TO
22 THE DROP-IN CENTERS, WHICH HAVE BEEN ESTABLISHED AS A
23 PARTNERSHIP BETWEEN D.C.F.S. PRIMARILY AS THE LEAD AGENCY,
24 PROBATION AND MENTAL HEALTH, TO SPECIFICALLY ADDRESS THE NEEDS
25 OF EMANCIPATING YOUTH. SO THE DEPARTMENT, THROUGH ITS C.S.S.



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1 PLAN, IS FUNDING AN EXPANSION OF THOSE DROP-IN CENTERS IN AN
2 EFFORT TO IDENTIFY AND BETTER SERVE SPECIFICALLY THOSE YOUTH
3 18 TO 21 WHO ARE LEAVING THE FOSTER CARE SYSTEM AND MOVING
4 INTO THE COMMUNITY.

5

6 **SUP. ANTONOVICH:** SO I'D MOVE THE ITEM AS AMENDED. ITEM NUMBER
7 1 WAS HELD.

8

9 **SUP. BURKE, CHAIR:** COULD YOU PULL UP ALL OF HIS WHERE HE'S THE
10 ONLY PERSON? AND THEN THERE'S SOME THAT HE'S WITH OTHERS. AND
11 THEN THE ONE WHERE HE'S WITH OTHERS? OKAY. MR. SACHS? WERE YOU
12 COMING UP? AND WE'D LIKE FOR YOU TO STAY UP THERE SO THAT WHEN
13 OTHERS ARE CALLED, WHERE OTHER PEOPLE ARE ALSO HOLDING IT, YOU
14 WILL BE RIGHT THERE ON THE FRONT ROW TO RESPOND, TO JOIN IN.
15 AND YOU ARE HOLDING 1-P, 1, 7, 13, 21, 25, 30, 32, AND CS-1.
16 YOU MIGHT WANT TO ADDRESS THOSE.

17

18 **ARNOLD SACHS:** OKAY. GOOD MORNING. THANK YOU VERY MUCH. I WOULD
19 HAVE SPOKEN ON THIS ONE LAST WEEK. THIS IS THE RESTAURANT
20 GRADING. JUST OUT OF CURIOSITY, COULD YOU GIVE US THE STATUS
21 ON THE PRODUCE MARKET AREA? I KNOW THAT IS NOT PART OF THE
22 RESTAURANT GRADING, BUT I REMEMBER THAT THERE WAS A NEWS STORY
23 BY N.B.C. ABOUT THE DEPLORABLE CONDITIONS OF THE PRODUCE
24 MARKET AREA AND WHAT THE STATUS OF THAT IS RIGHT NOW. IS THERE



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1 ANY FOLLOW UP TO THAT? THAT'S WHAT I HAVE ON THAT ONE. NEXT
2 ONE, MA'AM?

3

4 **SUP. BURKE, CHAIR:** YOU DID 1-P. 1?

5

6 **ARNOLD SACHS:** 1-P. YEAH, THIS IS KIND OF CRAZY, BUT I WAS JUST
7 CURIOUS. IT SAYS HERE -- I WAS GOING TO DO 1-H AND 1-P. IN
8 BOLD TYPE IT SAYS AGENDA FOR THE MEETING OF THE REGIONAL PARK
9 AND OPEN SPACE DISTRICT OF THE COUNTY OF LOS ANGELES, TUESDAY,
10 FEBRUARY 12TH, 2008, 9:30 A.M. THERE'S NO AGENDA LISTED. SO
11 I'M WONDERING, NEXT MONTH, WILL THERE BE A RECOMMENDATION TO
12 APPROVE THE MEETING OF THE REGIONAL PARK COMMISSION FOR
13 FEBRUARY 12TH, 2008 WITH NO AGENDA? JUST CURIOUS. IS THERE ANY
14 REASON WHY THEY'RE LISTED IF THERE'S NO AGENDA AT ALL FOR THE
15 MEETINGS? ITEM NUMBER 1, THE BOARD OF SUPERVISORS HAS A COUPLE
16 OF APPOINTMENTS. THE FIRST ONE I WANTED TO TALK ABOUT IS
17 STEPHEN CHESSER, DEVELOPMENT DISABILITIES BOARD. AGAIN
18 DISABILITIES, ACCESS SERVICES INCORPORATED, ACCESS SERVICES. I
19 KNOW THAT THE COUNTY, AS THE MEMBERSHIP OF THE L.A.C.M.T.A.
20 CONSIDERS THEM TO BE ONE ENTITY. YET THEIR OWN HISTORY THAT'S
21 AVAILABLE ON THE DOROTHY PAYTON LIBRARY SHOWS THAT ACCESS
22 SERVICES INCORPORATED WAS ESTABLISHED BY THE L.A.C.M.T.A. AND
23 THEN CHANGED AND REORGANIZED AS A NONPROFIT ACCESS SERVICES IN
24 1994. WHY THE L.A.C.M.T.A. INSISTS ON CONSIDERING BOTH OF
25 THOSE ENTITIES AS ONE IS BEYOND ME. TO JUST ALLOW THE



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1 MISAPPROPRIATION OF FUNDING THAT COULD BE USED TO HELP PEOPLE
2 TO BE JUST PUT INTO PEOPLE'S POCKETS. IT'S SHAMEFUL.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY KNABE ON 1-P. MOVED BY
5 KNABE, SECONDED BY ANTONOVICH; SO ORDERED. ON 1, MOVED BY
6 ANTONOVICH, SECONDED BY YAROSLAVSKY; WITHOUT OBJECTION, SO
7 ORDERED. AND YOU ARE NOW AT 7.

8

9 **ARNOLD SACHS:** NO. STILL NUMBER 1. YOU ALSO ARE APPOINTING
10 SOMEBODY TO THE CONVENTION CENTER. AND I'D JUST LIKE TO REFER
11 TO AN ARTICLE FROM THE DAILY BREEZE FROM DECEMBER OF 2007,
12 DECEMBER 29TH. THIS IS REGARDING CAR RENTAL COMPANIES AGREEING
13 TO PAY 24 MILLION INTO THE STATE TOURISM FUND, WHICH I'M SURE
14 THE CONVENTION CENTER GETS SOME FUNDING OR IS ENTITLED TO
15 FUNDING, I'M NOT SURE. BUT ARE THEY ELIGIBLE FOR FUNDING? IN
16 THIS STORY, IT SAYS "IN EXCHANGE FOR THE FEE BEING UNBUNDLED,
17 CAR RENTAL COMPANIES AGREE TO PAY 24 MILLION INTO THE FUND TO
18 SUPPORT THE QUASI-PUBLIC CALIFORNIA TRADE AND TOURISM
19 COMMISSION, WHICH PROMOTES TOURISM IN CALIFORNIA. THIS
20 CONTRIBUTION ALLOWED THE STATE TO REDUCE ITS ALLOCATION FOR
21 THE AGENCY TO \$1 MILLION FROM 7.7 MILLION." NOW AGAIN, IT'S A
22 MATH PROBLEM. AND I KNOW THAT THE COUNTY BOARD OF SUPERVISORS
23 DOES HAVE PROBLEMS WITH MATH. BUT IF THEY GET \$24 MILLION FROM
24 THE RENTAL CAR COMPANIES, HOW COME THEY STILL HAVE TO PAY \$1



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1 MILLION? WOULDN'T YOU THINK THERE WOULD BE A SURPLUS? I DON'T
2 KNOW. MAYBE WE CAN GET AN ANSWER.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. WAS THAT ON 1?

5

6 **ARNOLD SACHS:** THAT WAS ON NUMBER 1, THE APPOINTMENTS.

7

8 **SUP. BURKE, CHAIR:** ALL RIGHT. AND I THINK WE ALREADY VOTED ON
9 THAT. IF YOU'LL DO 7, 13, 21, 25, 30, 32 AND CS-1.

10

11 **ARNOLD SACHS:** WELL, NUMBER 7 IS YOU'RE PUTTING FUNDING INTO
12 DOING SOME REPAIR WORK AT WILL ROGERS STATE PARK. AND I'M JUST
13 CURIOUS. I BELIEVE THAT WILL ROGERS STATE PARK IS ON THE LIST
14 OF PARKS TO BE CLOSED BY THE GOVERNOR DUE TO THE FUNDING
15 SHORTAGE, THE DEFICIT FACED BY THE STATE.

16

17 **SUP. BURKE, CHAIR:** THIS IS TO OPPOSE THAT. NUMBER 7 IS
18 OPPOSING THAT.

19

20 **ARNOLD SACHS:** OH, THANK YOU. WELL, I WASN'T SURE. I SEE
21 FUNDING. I UNDERSTAND YOU WANT TO OPPOSE IT, BUT WOULD IT BE
22 BETTER TO WAIT TO PUT THE FUNDING IN BEFORE THEY FIND OUT IF
23 THEY'RE GOING TO OPEN IT OR CLOSE IT? NUMBER 7. WHICH ONE DID
24 YOU WANT ME TO DO?

25



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1 **CLERK SACHI HAMAI:** DO YOU WANT TO--

2

3 **SUP. BURKE, CHAIR:** ON 7, MOVED BY YAROSLAVSKY, SECONDED BY
4 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

5

6 **ARNOLD SACHS:** 13 DEALS WITH WASTE MANAGEMENT AND THE WAY THE
7 COUNTY BOARD OF SUPERVISORS HANDLES WASTE MANAGEMENT. I
8 BELIEVE IT SHOULD BE WASTE MISMANAGEMENT. STILL HAVEN'T,
9 AGAIN, RECEIVED ANY QUALIFYING ANSWERS, ALTHOUGH AN
10 EXPLANATION WAS GIVEN, BUT IT'S JUST AN UNBELIEVABLE
11 EXPLANATION REGARDING THE SUNSHINE CANYON LANDFILL AND THE
12 DISCREPANCY BETWEEN THE 66,000 TONS OF TRASH THAT THE COUNTY
13 AUTHORIZES AND THE 72,000 TONS OF TRASH THAT THEY STATE WILL
14 BE DUMPED AT THE SUNSHINE CANYON LANDFILL BY INCREASING THE
15 TOTAL TONNAGE FROM 6,000 TO 12,100 TONS PER DAY 6 DAYS A WEEK.

16

17 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY KNABE.

18

19 **CLERK SACHI HAMAI:** MADAME CHAIR, ON THIS ITEM, THE CHIEF
20 EXECUTIVE OFFICER WOULD LIKE TO CONTINUE IT FOR THREE WEEKS TO
21 MARCH 4TH.

22

23 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, IT IS CONTINUED FOR
24 THREE WEEKS.

25



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1 **CLERK SACHI HAMAI:** THANK YOU.

2

3 **ARNOLD SACHS:** THEN YOU HAVE 25?

4

5 **CLERK SACHI HAMAI:** 21.

6

7 **ARNOLD SACHS:** I THOUGHT THAT WAS GOING TO BE HELD BY SOMEBODY
8 ELSE, ALSO. 21 WAS HELD?

9

10 **SUP. BURKE, CHAIR:** I WAS HOLDING IT. WHY DON'T YOU GO RIGHT
11 AHEAD AND I'LL BRING IT BACK AGAIN. ALL RIGHT. GO TO 25, THEN.

12

13 **ARNOLD SACHS:** 25. COUNTY U.S.C., COUNTY L.A.C.+U.S.C. THIS IS
14 AGAIN THE THIRD WEEK IN A ROW THIS HAS MADE IT AFTER WE WERE
15 TOLD THAT THEY WEREN'T GOING TO COME BEFORE THE COUNTY BOARD
16 OF SUPERVISORS REQUESTING MORE MONEY. I UNDERSTAND THAT THIS
17 IS A RESOLUTION OF \$328,000, A LITTLE OVER \$328,000. DOES THAT
18 MEAN THE COUNTY IS PAYING \$328,000 FOR A TOTAL OF ALMOST \$1.1
19 MILLION THAT THE COUNTY HAS PAID OUT IN ADDITION TO THE COST
20 OVERRUNS THAT WERE BROUGHT BEFORE THE COUNTY BOARD OF
21 SUPERVISORS I BELIEVE LAST NOVEMBER WITH A PROMISE NOT TO SHOW
22 UP AGAIN. SO THREE WEEKS IN A ROW THEY HAVE COME BACK BEFORE
23 THE COUNTY BOARD OF SUPERVISORS ASKING FOR MONEY. WE'LL SEE
24 YOU NEXT WEEK WITH THE COUNTY L.A.C.+U.S.C.

25



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1 **SUP. BURKE, CHAIR:** MOVED BY MOLINA, SECONDED BY KNABE WITHOUT
2 OBJECTION. SO ORDERED. ITEM 30.

3

4 **ARNOLD SACHS:** ITEM 30. THIS IS JUST ONE FOR THE BOOKS. WILL
5 THIS BE ACCESS SERVICES ROADS OR ACCESS SERVICES INCORPORATED
6 ROADS?

7

8 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY ANTONOVICH, SECONDED BY
9 YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED.

10

11 **ARNOLD SACHS:** AND ITEM 32, JUST CURIOUS. I KNOW THIS FORENSIC
12 FACILITIES IS BRAND NEW. WHAT'S THE STATUS ON THE STAFFING? IS
13 THAT UP-TO-DATE? UP TO PAR? I KNOW THAT SOMETIMES THE COUNTY
14 BOARD OF SUPERVISORS WILL BLOW THEIR HORN ABOUT HOW THEY'RE
15 CONSTRUCTING A NEW FACILITY, YET NOT HAVING THE FUNDING TO
16 STAFF THE FACILITY ADEQUATELY. IS THIS A FACILITY THAT'S BEEN
17 STAFFED AND IS ADEQUATELY RUNNING AT AN ADEQUATE PERFORMANCE
18 LEVEL?

19

20 **SUP. BURKE, CHAIR:** MOVED BY KNABE SECOND BY YAROSLAVSKY
21 WITHOUT OBJECTION, SO ORDERED.

22

23 **ARNOLD SACHS:** THANK YOU FOR YOUR ANSWERS.

24

25 **SUP. BURKE, CHAIR:** CS-1.



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1

2 **ARNOLD SACHS:** CS-1, REGARDING CLOSED SESSIONS, I'M JUST
3 CURIOUS TO FIND OUT WHAT THE CUMULATIVE TOTAL OF THE CLOSED
4 SESSIONS. ARE THESE CASES BEING HELD OR BEING -- IS COUNTY
5 STAFF, LEGAL STAFF, USED FOR ALL OF THESE CASES? OR SOME OF
6 THESE CASES BEING PUT OUT FOR PRIVATE PRACTICES TO ADJUDICATE
7 FOR THE COUNTY? AND IF SO, WHAT IS THE BUDGET FOR THAT? WHERE
8 DOES IT STAND? AND WHAT'S THE BUDGET SO FAR SPENT ON
9 LITIGATION FEES FOR THE COUNTY? THANK YOU FOR YOUR TIME AND
10 THANK YOU VERY MUCH FOR YOUR ANSWERS.

11

12 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY
13 YAROSLAVSKY, WITHOUT OBJECTION. SO ORDERED.

14

15 **CLERK SACHI HAMAI:** MADAME CHAIR, THAT ITEM IS GOING INTO
16 CLOSED SESSION.

17

18 **SUP. BURKE, CHAIR:** GOING INTO CLOSED SESSION, RIGHT. YEAH, I'M
19 SORRY.

20

21 **SUP. ANTONOVICH:** LET ME CALL UP S-1 WHICH IS A SET ITEM AT 11
22 O'CLOCK, WE CARRIED OVER FOR THE DEPARTMENT OF PUBLIC HEALTH.

23



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1 **SUP. BURKE, CHAIR:** IT'S 5 OF. DO YOU WANT TO TAKE ANOTHER
2 ITEM, VERY SHORT ITEM, BEFORE THAT AND THEN WE'LL CALL THEM AT
3 11?

4

5 **SUP. ANTONOVICH:** I'LL JUST TAKE NUMBER 12. I WOULD JUST LIKE
6 TO MAKE THE AMENDMENT THAT THE BOARD DIRECT THE C.E.O. TO ADD
7 THE FOLLOWING NEW POLICY TO THE JUSTICE ANTICRIME SECTION OF
8 THE FEDERAL LEGISLATIVE POLICIES ADDRESSING ISSUES OF MAJOR
9 COUNTY INTERESTS, "SUPPORT PROPOSALS WHICH WOULD INCREASE THE
10 COUNTY'S SHARE OF JUSTICE ASSISTANCE GRANT FUNDING, PROVIDE
11 DIRECT AND TIMELY FUNDING TO THE COUNTY, AND INCREASE THE
12 COUNTY'S DECISION MAKING AUTHORITY AND FLEXIBILITY OVER THE
13 USE OF THE JUSTICE ASSISTANCE GRANT FUNDING" THAT'S ALL. SO
14 I'D MAKE THAT MOTION TO APPROVE THE ITEM.

15

16 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY
17 YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED AS AMENDED. THEY
18 WILL BE GETTING THAT PUT TOGETHER IF YOU WANT TO TAKE UP
19 ANOTHER. THERE ARE A COUPLE OF ITEMS THAT ARE BEING HELD.

20

21 **SUP. ANTONOVICH:** OKAY, DO YOU WANT TO DO THAT?

22

23 **SUP. BURKE, CHAIR:** BY DR. CLAVREUL?

24



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1 **SUP. ANTONOVICH:** DR. CLAVREUL? IT IS A SET ITEM. OKAY. THEY
2 WILL BE SET UP IN JUST A MOMENT. NO, WE DIDN'T CALL. IT'S A
3 SET ITEM. ARE YOU SET UP YET?

4

5 **SUP. ANTONOVICH:** LET ME SAY, THE RESTAURANT GRADING SYSTEM HAS
6 BEEN A GREAT SUCCESS. AND IT DOESN'T SEEM LIKE I INITIATED
7 THIS 10 YEARS AGO, AS I SAID LAST WEEK TO DR. FIELDING AND THE
8 MEMBERS OF HIS DEPARTMENT. IT SEEMS LIKE IT'S BEEN IN
9 EXISTENCE FOR ABOUT TWO OR THREE YEARS. BUT WE'VE HAD AN
10 INTERESTING -- ABLE TO DETERMINE WHAT HAS HAPPENED WITHIN THAT
11 10-YEAR PERIOD. AND FOR THE RECORD, WE HAVE OVER 25,000
12 RESTAURANTS IN LOS ANGELES COUNTY, OVER 12,300 FOOD MARKET
13 RETAIL OUTLETS AND OVER 21 RETAIL FOOD PROCESSORS. 77 CITIES
14 HAVE ADOPTED THE GRADING ORDINANCE, AND 99.6 PERCENT OF ALL
15 RETAIL FOOD FACILITIES WITHIN THE COUNTY. ON SEPTEMBER 11TH OF
16 THIS PAST YEAR, DUARTE BECAME THE 77TH CITY TO ADOPT THE
17 ORDINANCE GRADING. AND DUARTE COMMENCED THAT ON OCTOBER 11TH
18 OF THIS PAST YEAR. EIGHT CITIES ARE NOT PARTICIPATING, WHICH
19 IS 0.4 PERCENT OF ALL RETAIL FOOD FACILITIES. 86 PERCENT OF
20 THE RESIDENTS BELIEVE THE GRADING SYSTEM HAS BEEN VERY
21 EFFECTIVE IN IMPROVING SANITARY CONDITIONS AND INCLUDING THERE
22 WAS A 13 PERCENT REDUCTION IN FOOD-BORNE ILLNESSES THAT PEOPLE
23 HAD RECEIVED IN THE PAST. THERE HAS BEEN A REDUCTION. AND FOOD
24 HANDLER CERTIFICATION IS NOW A STATE LAW AND IS BASED ON THE
25 LOS ANGELES COUNTY MODEL. BUT DR. FIELDING HAS A LITTLE



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1 PRESENTATION ON THIS, VERY GREAT, CONSTRUCTIVE, PRODUCTIVE
2 PROGRAM. DR. FIELDING?

3

4 **DR. JONATHAN FIELDING:** THANK YOU SO MUCH, SUPERVISOR
5 ANTONOVICH. THANK YOU FOR YOUR STRONG SUPPORT AND THANK THE
6 REST OF THE BOARD FOR YOUR VERY STRONG SUPPORT OF THIS VERY
7 SUCCESSFUL PROGRAM. OBVIOUSLY, FOOD-BORNE ILLNESSES IS A BIG
8 ISSUE AND RESTAURANT HYGIENE IS AN IMPORTANT PART OF THAT. THE
9 NATIONAL ESTIMATES ARE THAT THERE ARE 5,000 DEATHS NATIONALLY
10 AND 325,000 HOSPITALIZATIONS A YEAR FOR FOOD-BORNE ILLNESS.
11 AND ABOUT 50 PERCENT OF THOSE ARE ASSOCIATED WITH RESTAURANTS
12 AND RETAIL FOOD FACILITIES. SO ABOUT HALF THERE, HALF AT HOME.
13 AND OF COURSE PEOPLE ARE EATING AT RESTAURANTS MORE OFTEN THAN
14 EVER. SO BACK IN 1998, AT YOUR BOARD'S DIRECTION, WE MADE
15 CHANGES IN THE PROGRAM. WE ESTABLISHED A SCORING CRITERIA THAT
16 EVERYBODY CAN UNDERSTAND, STARTING WITH 100. EVERYBODY STARTS
17 WITH A PERFECT SCORE, AND THEN BASED ON THE RISK-BASED
18 INSPECTION, YOU'D GET POINTS DEDUCTED FOR SERIOUS PROBLEMS. WE
19 CREATED A RISK-BASED SYSTEM SO THAT THOSE WITH HIGHER RISKS,
20 THOSE RETAIL FOOD FACILITIES WITH HIGHER RISKS WOULD BE
21 INSPECTED MORE OFTEN; AND WE MADE SURE THAT WE HAD HIGH
22 INTEGRITY IN THE PROGRAM BY HAVING INSPECTORS ROTATE AND
23 HAVING SUPERVISORS DO INSPECTIONS AFTER THE REGULAR INSPECTOR
24 HAD, ON AN UNANNOUNCED BASIS. WE ALSO ESTABLISHED AT THAT
25 POINT THE LETTER GRADE. BECAUSE EVERYBODY KNOWS WHAT AN A IS



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1 AND EVERYBODY ASPIRES TO THAT IN SCHOOL. AND WE INCREASED
2 PUBLIC ACCESS, BOTH ONLINE AND ON SITE. SO YOU CAN GO AND
3 SEARCH THE WEB AND FIND WHATEVER YOU WANT ABOUT THAT FACILITY
4 BEFORE YOU GO. THERE'S ALSO A 24-HOUR ENVIRONMENTAL HEALTH HOT
5 LINE, WHICH IS 888-700-9995. WHAT HAPPENED AS A RESULT OF THIS
6 WAS IMPROVED INDUSTRY KNOWLEDGE OF SAFE FOOD HANDLING
7 PRACTICES BY ESTABLISHING A CERTIFIED FOOD HANDLER TRAINING
8 REQUIREMENT. WE REQUIRE THAT EVERY ESTABLISHMENT HAVE SOMEBODY
9 ON ALL SHIFTS WHO IS TRAINED IN SAFE FOOD HANDLING PRACTICES.
10 WE ESTABLISHED A NEW HOME FOR REPORTING HEALTH AND SAFETY
11 THREATS. WE TRAINED ALL RELEVANT STAFF TO ENSURE PROPER
12 PROGRAM IMPLEMENTATION. AND THEN THERE WERE CHANGES MADE ALONG
13 THE WAY TO IMPROVE IT. ESTABLISHED AN OWNER-INITIATED
14 INSPECTION SYSTEM. THAT MEANS THAT THE OWNERS, IF THEY'RE NOT
15 HAPPY WITH THEIR GRADE, CAN ASK FOR A SET OF ADDITIONAL
16 INSPECTIONS, PAY FOR THAT. AND WE THEN DO TWO FURTHER
17 UNANNOUNCED INSPECTIONS, ONE WITHIN 10 DAYS OF REQUESTS,
18 ANOTHER WITHIN 60 DAYS. AND THAT, IN MANY WAYS, IS THE SECRET
19 OF THIS PROGRAM, THAT IN FACT OWNERS CAN, ONCE IN EVERY 12-
20 MONTH PERIOD, ASK FOR RE-INSPECTIONS. BUT THEY CAN'T DO IT
21 MORE OFTEN. SO THEY CAN'T JUST KEEP ASKING FOR IT UNTIL THEY
22 GET THE RIGHT GRADE. AND THEREFORE, THERE'S A VERY STRONG
23 INCENTIVE TO PAY ATTENTION EVERY DAY, EVERY HOUR, EVERY SHIFT
24 TO GOOD FOOD SAFETY HYGIENE. WE CREATED A COMPLIANCE
25 ASSISTANCE GROUP, AN OMBUDSMAN TO RESOLVE DISPUTES BETWEEN THE



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1 INDUSTRY AND ENVIRONMENTAL HEALTH, A CONSULTATION AND
2 TECHNOLOGIC SERVICE TO HELP EDUCATIONAL OUTREACH. AND I WANT
3 TO ALSO SAY THAT WE'VE HAD GOOD COOPERATION FROM THE LOCAL
4 RESTAURANT ASSOCIATION. THAT'S BEEN VERY IMPORTANT BECAUSE
5 IT'S A WIN FOR EVERYBODY. OKAY. WHAT'S THE OUTCOME? IN 2006/-
6 7, THERE WERE 113,000 TOTAL INSPECTIONS OF RESTAURANTS, RETAIL
7 MARKETS AND FOOD PROCESSORS. OF THOSE, 54 PERCENT WERE ROUTINE
8 INSPECTIONS. ANOTHER 46 PERCENT WERE FOLLOW-UP AND COMPLAINT
9 INSPECTIONS. WE HAVE CURRENTLY 227 BUDGETED POSITIONS FOR
10 INSPECTIONS. AND OF THOSE, ABOUT 12 PERCENT ARE VACANT. AND
11 OVER 99.5 PERCENT OF THE FACILITIES, AS SUPERVISOR ANTONOVICH
12 INDICATED, ARE IN AREAS THAT HAVE ADOPTED THE LETTER GRADING
13 SYSTEM. IF YOU LOOK AT THE IMPROVED RESULTS, THE MOST DRAMATIC
14 ONES ARE IN THE LOWER PART OF THE SCALE. IN 1997, BEFORE THIS
15 WAS PUT IN PLACE, UNFORTUNATELY WE HAD TOO MANY THAT WERE AT
16 WHAT WOULD HAVE BEEN A C OR BELOW C. 17.6 PERCENT WOULD HAVE
17 BEEN A C GRADE. AND NOW WE'RE DOWN TO 1.8. SO THAT'S A 90
18 PERCENT REDUCTION. BUT THE ONES WITH THE LOWEST SCORE, THE
19 ONES WE DON'T GIVE LETTER GRADES TO, ONLY NUMBER GRADES, THE
20 ONES BELOW 70, THOSE WERE ALMOST 12 PERCENT IN 1997. THEY'RE
21 NOW DOWN TO .2 PERCENT, WHICH IS A 98 PERCENT REDUCTION IN
22 THOSE WHERE WE THINK CONSUMERS WERE AT GREATEST RISK. WE ALSO
23 HAVE HAD STUDIES DONE BY OUTSIDE EXPERTS AND ACADEMIC
24 INSTITUTIONS, PEER REVIEWED PUBLICATIONS, SHOWING A 13 PERCENT
25 REDUCTION IN HOSPITALIZATION FOR SEVERE FOOD-BORNE ILLNESS. SO



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1 WHEN WE COMPARE L.A. COUNTY AND THE OTHER COUNTIES, WE'VE HAD
2 A REMARKABLE REDUCTION. AND ANOTHER STUDY FOUND A 20 PERCENT
3 REDUCTION IN FOOD-BORNE ILLNESS. SO THIS IS REALLY HAVING BIG
4 EFFECTS. WHEN WE SURVEYED COUNTY RESIDENTS, 84 PERCENT HAD
5 HEARD OF THE PROGRAM. THAT WAS A NUMBER OF YEARS AGO. 77
6 PERCENT NOTICED THE POSTED GRADE EVERY TIME. AND AT LEAST TWO-
7 THIRDS SAID THEY WERE INFLUENCED IN THEIR CHOICE OF
8 RESTAURANTS BY THE GRADES. AND OF COURSE YOU CAN GET ONLINE
9 RATINGS AND REPORTS AT LAPUBLICHEALTH.ORG\RATING. AND WE'VE
10 HAD AN AVERAGE OF OVER 250,000 SEARCHES A YEAR. AND IN THE
11 LAST YEAR, OVER A PERIOD OF 11 MONTHS IN 2007, WE HAD OVER
12 450,000 SEARCHES. THE 2001 SURVEY FOUND THAT 91 PERCENT OF THE
13 RESPONDENTS LIKE THE PROGRAM. AND 90 PERCENT THOUGHT IT HAD
14 BEEN SUCCESSFUL IN ASSURING FOOD SAFETY. AN INDEPENDENT STUDY
15 BY A STANFORD ECONOMIST ALSO FOUND THE GOOD ECONOMIC REASONS
16 FOR DOING A GOOD JOB. THOSE WITH A'S, THAT GO FROM A TO B,
17 WIND UP WITH A DECREASE IN REVENUE. THOSE THAT GO FROM B TO A
18 SEE AN INCREASE IN REVENUE. AND THAT'S VERY, VERY IMPORTANT,
19 OBVIOUSLY. THE STATE HAS MODELED THEIR PROGRAM AFTER OURS.
20 THEY NOW REQUIRE ALL COUNTY-TO-USER RISK-BASED INSPECTION
21 FORM. THEY NOW HAVE A FOOD HANDLER CERTIFICATION REQUIREMENT.
22 AND THEY MANDATE PUBLIC DISCLOSURE OF INSPECTION RESULTS ON
23 SITE AND ONLINE. WE'VE HAD AGENCIES ALL AROUND THE WORLD THAT
24 HAVE INDICATED AN INTEREST AND HAVE EMULATED THIS PROGRAM. AND
25 THE PROGRAM HAS RECEIVED NUMEROUS AWARDS FROM THE COMMUNITY,



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1 INDUSTRY AND GOVERNMENTAL AGENCIES. SO I WANT TO JUST THANK
2 THE WONDERFUL STAFF WHO HAS PUT THIS TOGETHER. IT WASN'T EASY.
3 BUT WITH THE BOARD'S SUPPORT AND CLEAR DIRECTION, THIS HAS
4 BEEN A REAL WINNER. AND I THINK THIS IS A PROGRAM THAT HAS
5 EARNED AN A. THANK YOU.

6

7 **SUP. ANTONOVICH:** LET ME ASK WHAT TYPE OF OUTREACH HAS THE
8 DEPARTMENT DONE TO ADDRESS THE FOOD PREPARATIONS FOR THE
9 ETHNIC COMMUNITIES? THE TYPE OF OUTREACH WE'VE DONE TO OUR
10 ETHNIC COMMUNITY RESTAURANTS?

11

12 **DR. JONATHAN FIELDING:** WE'VE HAD -- I'M SORRY, ETHNIC. WE HAVE
13 HAD A SPECIAL OUTREACH UNIT. WE HAVE BEEN LOOKING AT THAT, OF
14 COURSE. WE HAVE WONDERFUL DIVERSITY. AND WE HAVE A NUMBER
15 ETHNIC CUISINES THAT USE PRACTICES WHICH ARE NOT THOSE THAT
16 ARE EASILY COVERED BY THE ROUTINE APPROACHES THAT WE TAKE. SO
17 WE'VE BEEN WORKING WITH THOSE. AND OF COURSE OUR FIRST
18 PRIORITY ALWAYS HAS TO BE TO PROTECT THE PUBLIC. BUT WE ARE
19 TRYING TO BE AS ACCOMMODATING AS WE CAN WITHIN THAT AND WITHIN
20 THE STATE REQUIREMENTS.

21

22 **SUP. ANTONOVICH:** AND HOW IS THE DEPARTMENT GOING TO ADDRESS
23 THE 33 VACANT INSPECTOR POSITIONS?

24



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1 **DR. JONATHAN FIELDING:** WELL WE HOPE TO FILL THEM.
2 UNFORTUNATELY, WE'VE WOUND UP BEING A TRAINING GROUND FOR
3 INSPECTORS FOR THE WHOLE SOUTHERN CALIFORNIA. SO WE TRAIN THEM
4 AND THEN OFTENTIMES THEY'RE HIRED AWAY BY ADJACENT
5 JURISDICTIONS. SO TRYING TO KEEP THAT LIST FULL, THE
6 COMPLEMENT FULL, HAS BEEN A CHALLENGE AND REMAINS A CHALLENGE.

7

8 **SUP. ANTONOVICH:** AND HOW LONG DOES IT TAKE FOR THE RESULTS OF
9 THE RESTAURANT INSPECTION TO BE AVAILABLE ONLINE?

10

11 **DR. JONATHAN FIELDING:** IT'S A VERY SHORT PERIOD OF TIME. IT'S
12 USUALLY WITHIN A COUPLE OF DAYS. WHAT WE WOULD LIKE TO DO IN
13 THE FUTURE IS HAVE A SYSTEM WHERE IT WOULD BE AUTOMATIC AND
14 WEB-BASED AND UPLOADED. AND WE'VE HAD SOME EFFORTS TO TRY AND
15 DEVELOP THE RIGHT SYSTEM, BUT IT'S A VERY -- THERE'S BEEN A
16 LOT OF TECHNOLOGIC INNOVATION, AND SO WE CONTINUE TO LOOK FOR
17 A SYSTEM THAT CAN DO THAT WITHOUT HAVING TO REINVENT
18 SOMETHING.

19

20 **SUP. ANTONOVICH:** OKAY WE JUST WANT TO THANK YOU, THE
21 DEPARTMENT FOR YOUR LEADERSHIP. AND PERHAPS WE COULD ALSO ASK
22 THE C.E.O. AND HUMAN RESOURCES TO REVIEW THE SALARY IF PEOPLE
23 ARE BEING HIRED OUT TO OTHER CITIES, TO IMPLEMENT THE SIMILAR
24 PROGRAM BECAUSE OF SALARY DIFFERENTIALS. I JUST WANT TO THANK
25 DR. FIELDING AND THE DEPARTMENT.



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1

2 **SUP. BURKE, CHAIR:** IT CERTAINLY HAS BEEN SUCCESSFUL AND WE
3 WANT TO CONGRATULATE YOU AND CONGRATULATE THE DEPARTMENT ON
4 CARRYING IT OUT IN A WAY THAT HAS MADE IT POSSIBLE FOR PEOPLE
5 TO REALLY HAVE A LOT OF RELIANCE ON THOSE GRADES WHEN THEY SEE
6 THEM. PEOPLE LOOK FOR THEM. IT'S SOMETHING THAT HAS BEEN
7 ACCEPTED BY THE PUBLIC AND REALLY HAS REALLY MADE A
8 DIFFERENCE.

9

10 **DR. JONATHAN FIELDING:** WELL, THANK YOU SO MUCH. I WOULD JUST
11 ASK EVERYBODY WHO IS A RESIDENT OF L.A. COUNTY, IF YOU SEE
12 SOMETHING YOU DON'T LIKE, THAT YOU THINK IS A PROBLEM WITH ANY
13 RETAIL FOOD ESTABLISHMENT YOU GO INTO, CALL US AND WE WILL DO
14 WITHIN 24 HOURS A COMPLAINT INSPECTION. BECAUSE WE'RE THERE A
15 FEW TIMES A YEAR, AND PEOPLE ARE THERE EVERY DAY. SO IN SOME
16 WAYS, ALL THE CONSUMERS OF THE RESTAURANT FOOD ARE OUR EYES
17 AND EARS FOR THE REST OF THE TIME. THANK YOU.

18

19 **SUP. BURKE, CHAIR:** THANK YOU.

20

21 **SUP. ANTONOVICH:** DID WE DO ITEM 32?

22

23 **CLERK SACHI HAMAI:** YES.

24

25 **SUP. ANTONOVICH:** OKAY. ITEM 37?



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1

2 **SUP. BURKE, CHAIR:** THAT'S A REPORT ON THE ANIMAL RIGHTS,
3 MARCIA MAYEDA, DEPARTMENT HEAD, WOULD YOU PLEASE COME FORWARD?
4 WE HAVE A NUMBER OF PEOPLE WHO HAVE ASKED TO SPEAK ON THIS,
5 BUT WE COULD ASK THE DEPARTMENT TO PLEASE COME FORWARD. I'LL
6 BE CALLING HILLARIE LEVY AND BILL DYER. WOULD SOMEONE GET --
7 SHE'S COMING? PLEASE STATE YOUR NAME.

8

9 **HILLARIE LEVY:** MY NAME IS HILLARIE LEVY. AND ON 9/4/07, I
10 ADOPTED A DOG FROM THE ANIMAL SHELTER. SHE WAS SENT TO A PET
11 HOSPITAL FOR SPAYING IN ACCORDANCE WITH THE L.A. ANIMAL
12 CONTROL RULES AND REGULATIONS. BECAUSE I HAD TWO OTHER DOGS AT
13 HOME, I REQUESTED AND OFFERED TO PAY FOR ADDITIONAL HOSPITAL
14 OVERNIGHT STAYS TO ENSURE AN IMPROVED SURGICAL CONDITION ON
15 HER ARRIVAL HOME. ON OUR ARRIVAL TO THE VET'S ON 9/10, AS A
16 VETERINARY AID BROUGHT HER OUT, WE NOTICED THAT SHE WAS
17 COUGHING. IN RESPONSE TO OUR QUESTIONS, THE AID ASSURED US
18 THAT THE DOG WAS JUST EXCITED. WE WERE PRESENT AS THE DOG WAS
19 SEEN BY THE DOCTOR. HE INSTRUCTED US TO COME BACK IN A WEEK
20 FOR A COMPLIMENTARY VET EXAM. BUT WE POINTED OUT THAT THE DOG
21 HAD A TICK, WHICH THE DOCTOR REMOVED AND PROCEEDED TO EXAMINE
22 HER SKIN AND FOUND FLEA INFESTATION, JUST NORMAL THINGS YOU
23 WOULD FIND FROM AN ANIMAL THAT WAS AT THE POUND. HIS RESPONSE
24 TO MY QUESTION CONCERNING THE COUGH WAS TO DISMISS IT AS THE
25 DOG, AGAIN, WAS BEING EXCITED. I PAID THE EXAM BILL THAT DAY



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1 FOR \$240. ALTHOUGH WE CONTINUED TO NOTICE THE DOG COUGHING,
2 OUR CONCERNS WERE ALLEVIATED BY THIS DOCTOR'S ASSURANCES THAT
3 THIS SOUND WAS OF EXCITEMENT. ON THE A.M. THREE DAYS AFTER WE
4 BROUGHT HER HOME, I OBSERVED THE DOG TO BE LETHARGIC, NOT
5 EATING, SHAKING AND GURGLING. THIS HOSPITAL REFUSED TO TREAT
6 THE DOG UNLESS I PAID A FULL VISIT FEE OF \$45. I EXPLAINED
7 THAT THIS DOG HAD BEEN UNDER THEIR CARE FOR FIVE DAYS AND HER
8 COUGH AND FEVER WERE DISMISSED BY THE VET, TECHNICIANS, AND
9 DOCTORS AS EXCITEMENT. THEY ALSO EXPOSED ALL THEIR OTHER DOGS
10 AT THE HOSPITAL TO KENNEL COUGH DUE TO THEIR LACK OF PROPER
11 ATTENTION TO THESE EASY, RECOGNIZABLE SYMPTOMS. ADDITIONALLY,
12 ACCORDING TO THE MEDICAL RECORDS, THE ELEVATED TEMPERATURE ON
13 ARRIVAL TO HIS FACILITY WAS ALSO IGNORED. A DIAGNOSIS OF
14 KENNEL COUGH AND PNEUMONIA WAS MADE BASED ON THE ELEVATED
15 TEMPERATURE AND LUNG X-RAY BY MY VET. SHE THEN REQUIRED
16 BREATHING TREATMENTS AND NEBULIZER TREATMENTS. BUT SHE'S FINE
17 NOW. SINCE THIS VET IS CONTRACTED WITH L.A. COUNTY ANIMAL
18 SHELTERS FOR THE PROTECTION OF ITS OTHER PATIENTS, IT'S
19 IMPERATIVE HE BE AWARE OF THE UNIQUE SET OF MEDICAL PROBLEMS
20 THESE DOGS HAVE. I ALSO DISCOVERED THAT HE TREATED THIS DOG
21 FOR DEWORMING, CHARGING \$26, WHEN ACCORDING TO ANIMAL CONTROL
22 RECORDS, THIS PROCEDURE WAS ALREADY DONE PRIOR TO BEING
23 TRANSFERRED TO THE HOSPITAL AND ACCORDING TO THE SHELTER
24 SUPERVISOR, AND THIS IS A ROUTINE PROCESS. THANK YOU IN
25 ADVANCE FOR ENSURING VETERINARIANS CONTRACTED WITH THE ANIMAL



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1 SHELTER PRACTICE WITH INTEGRITY AND COMPETENCE. THE SAFETY OF
2 THESE PRECIOUS ANIMALS SHOULD BE YOUR FIRST PRIORITY.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. THANK YOU VERY MUCH. PLEASE STEP
5 FORWARD.

6

7 **BILL DYER:** THANK YOU, I'M BILL DYER WITH IN DEFENSE OF
8 ANIMALS. I SPOKE TO YOU LAST ON JANUARY 8TH CONCERNING THE
9 COUNTY ANIMAL SHELTERS AND PRESENTED EACH OF YOU AT THAT TIME
10 WITH A PACKET LIKE THIS OF MANY COMPLAINTS AND ALLEGATIONS
11 AGAINST THE DEPARTMENT. SINCE THAT TIME, I KNOW THAT YOU HAVE
12 RECEIVED OTHER COMMUNIQUE, PLUS THE PARTICULARS OF THREE
13 LAWSUITS ON THIS SAME SUBJECT. I ASKED PREVIOUSLY FOR YOU, THE
14 BOARD OF SUPERVISORS, TO OPEN AN INVESTIGATION INTO THE
15 VARIOUS EVENTS AND CHARGES, ALONG WITH THE APPOINTMENT OF AN
16 OMBUDSMAN TO OVERSEE FUTURE COMPLAINTS AND ALLEGATIONS. I
17 BELIEVE THAT YOU OWE IT TO YOUR CONSTITUENTS TO INVESTIGATE
18 LOS ANGELES COUNTY ANIMAL CARE AND CONTROL TO ASSURE YOUR
19 CITIZENS THAT YOU ARE CONCERNED ABOUT THE QUALITY AND THE
20 HUMANENESS OF ALL OF THE COUNTY SHELTERS. TOO MUCH HAS COME TO
21 LIGHT TO BE IGNORED, NOT JUST THE DEATH OF ZEPHYR. THE
22 CITIZENS OF LOS ANGELES COUNTY NEED TO BE ASSURED THAT YOU
23 SEEK THE TRUTH AND THAT YOU CARE ABOUT THEIR COMPANION
24 ANIMALS. THANK YOU.

25



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1 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. THERE'S NO ONE ELSE
2 WHO HAS ASKED TO SPEAK. COULD WE ASK THE DEPARTMENT HEAD TO
3 GIVE THE REPORT? WOULD YOU LIKE TO GO OVER TO THE CENTER? I
4 THINK IT WOULD BE BETTER. SO EVERYONE CAN HEAR YOU. I DIDN'T
5 MEAN FOR YOU TO HAVE TO DO THAT.

6

7 **MARCIA MAYEDA:** FROM YEARS OF CHASING DOGS. THANK YOU,
8 SUPERVISOR. I'M HAPPY TO REPORT BACK ON YOUR REQUEST FOR
9 INFORMATION REGARDING THE DEATH OF A DOG AT THE CARSON ANIMAL
10 SHELTER AND SOME FACILITY IMPROVEMENTS THAT WE WILL BE
11 IMPLEMENTING.

12

13 **SUP. BURKE, CHAIR:** I'D LIKE TO ASK ONE QUESTION BEFORE YOU
14 START. WAS HE NAMED BY THE SHELTER? OR WAS THAT THE NAME? DID
15 HAVE A TAG WHEN HE ARRIVED THERE?

16

17 **MARCIA MAYEDA:** I BELIEVE THAT WAS THE NAME GIVEN TO THIS DOG
18 BY ANIMAL ACTIVISTS IN THE COMMUNITY AFTER SHE PASSED AWAY.

19

20 **SUP. BURKE, CHAIR:** I SEE. ALL RIGHT. SO IT WAS A NAME THAT WAS
21 GIVEN LATER.

22

23 **MARCIA MAYEDA:** MM-HM. THANK YOU. WE HAVE DONE A FULL
24 INVESTIGATION INTO THE DEATH OF ZEPHYR, INCLUDING HAVING A
25 NECROPSY REPORT DONE, WHICH IS AN ANIMAL AUTOPSY. THE INITIAL



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1 REPORTS THAT ZEPHYR DIED FROM FREEZING TO DEATH WERE FALSE.
2 ZEPHYR DIED FROM AN UPPER RESPIRATORY INFECTION, PNEUMONIA,
3 WHICH WAS COMPLICATED BY AN ENLARGED HEART. AND THIS WAS
4 CONFIRMED BY AN INDEPENDENT NECROPSY DONE FOR THE DEPARTMENT.
5 WE ALSO REVIEWED ALL THE HEATING SYSTEMS AT THE FACILITY AND
6 FOUND THEM TO BE OPERATIONAL AT ALL TIMES. I.S.D. HAS DONE
7 FURTHER TESTING. THE FORCED AIR COMES OUT AT ABOUT 70 DEGREES
8 FOR THE ANIMALS. AND WE HAVE HEATED PIPES UNDERNEATH THE
9 CONCRETE THAT HEAT THE CONCRETE TO ABOUT 75 DEGREES. SO THE
10 HEATING SYSTEM IS OPERATIONAL. THE NIGHT SHE DIED, ZEPHYR, IT
11 WAS ALSO 52 DEGREES THAT NIGHT. SO IT WAS NOT NEAR THE
12 FREEZING LEVEL. SO THOSE REPORTS WERE FALSE. AND THAT WAS THE
13 REASON FOR HER DEATH. PART OF THE CIRCUMSTANCES THAT
14 CONTRIBUTED TO HER PASSING WAS THAT SHE HAD BEEN AT THE
15 SHELTER FOR FIVE WEEKS. ONE OF THE CHALLENGES WE FACE IN
16 OPERATING AN ANIMAL SHELTER IS MAINTAINING A HEALTHY GENERAL
17 POPULATION, AS WELL AS THE INDIVIDUAL HEALTH OF ALL THE
18 ANIMALS. AND WE HAVE TO MAKE DIFFICULT DECISIONS EACH DAY TO
19 DETERMINE WHETHER AN ANIMAL CAN BE TREATED AND MAINTAINED IN
20 THE POPULATION OR IF IT HAS TO BE HUMANELY EUTHANIZED TO
21 PREVENT FURTHER SPREAD OF DISEASE TO OTHER ANIMALS. AND THE
22 LONGER AN ANIMAL IS AT AN ANIMAL SHELTER, THE GREATER RISK OF
23 THEM CONTRACTING ILLNESSES CAN OCCUR, BECAUSE THEY'RE
24 STRESSED, IT'S A STRESSFUL ENVIRONMENT. AND WE ARE REQUIRED TO
25 ACCEPT ALL ANIMALS THAT COME TO US REGARDLESS OF THEIR HEALTH



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1 CONDITION. SO WHEN THAT HAPPENS, ANIMALS WILL COME IN THAT ARE
2 ALREADY ILL AND CAN MAKE OTHER ANIMALS ILL. AND WE
3 CONTINUOUSLY ATTEMPT TO PROVIDE THE MOST SANITARY AND
4 CONDUCTIVE ENVIRONMENT TO MAINTAINING THE ANIMAL HEALTH, BUT
5 IT'S AN ONGOING CHALLENGE DAY IN AND DAY OUT. AND WE DO OUR
6 BEST THROUGH VACCINATIONS AND MEDICATION. BUT IF AN ANIMAL
7 COMES IN THAT'S ALREADY BEEN EXPOSED TO A DISEASE, THEY WILL
8 STILL GET SICK AND THEY MAY MAKE OTHERS SICK. AND IN ADDITION,
9 VACCINATIONS DO NOT HAVE AN IMMEDIATE IMPACT ANYWAY. THEY CAN
10 TAKE UP TO SEVERAL WEEKS TO BECOME EFFECTIVE. SO EVEN AS
11 ANIMALS ARE VACCINATED, THEY CAN STILL BECOME ILL DESPITE OUR
12 EFFORTS. SO THOSE ARE SOME OF THE CHALLENGES THAT WE FACE. AND
13 THE LONGER THAT ANIMALS ARE HELD AT THE FACILITY, THE GREATER
14 CHANCES EXIST FOR THEM TO BECOME ILL. ZEPHYR DID BECOME ILL
15 WITH AN UPPER RESPIRATORY INFECTION. AND SHE WAS TREATED FOR
16 THAT AND RESPONDED TO TREATMENT. UNFORTUNATELY SHE BECAME SICK
17 AGAIN AND WAS NOT RESPONDING TO TREATMENT THE SECOND TIME. AND
18 THAT'S WHEN OUR VETERINARIAN RECOMMENDED EUTHANASIA. THERE WAS
19 A HOLD ON THE DOG FROM A VOLUNTEER. AND THE STAFF STRUGGLED
20 WITH THE DIFFICULT DECISION OF EUTHANIZING THE ANIMAL
21 IMMEDIATELY OR HOPING THAT THIS VOLUNTEER WOULD TAKE THE
22 ANIMAL OUT AND PROVIDE ADDITIONAL CARE AND TREATMENT. AND
23 WHILE THEY WERE WAITING FOR THAT TO HAPPEN, THE DOG PASSED
24 AWAY. WE HAVE SINCE REVIEWED THAT PRACTICE WITH OUR STAFF, AND
25 THEY UNDERSTAND THAT EVEN THOUGH A PERSON MAY HAVE A HOLD ON



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1 AN ANIMAL, IF IT'S IN THE ANIMAL'S BEST INTEREST FOR HUMANE
2 REASONS THAT THEY MUST BE EUTHANIZED, THEN THAT'S WHERE OUR
3 PRIMARY OBLIGATION LIES. AND THEY'RE INSTRUCTED TO DO A MORE
4 THOROUGH JOB MAINTAINING THE HEALTH OF THE ANIMALS IN THE
5 FACILITY AND ENSURING THAT SITUATIONS LIKE THIS DON'T OCCUR.
6 WE'VE ALSO MADE SOME IMPROVEMENTS TO OUR MEDICAL PROGRAM WHERE
7 WE'VE RECEIVED ANTIBIOTICS THAT ARE EASIER TO ADMINISTER, ONLY
8 ONCE A DAY. IT MAKES IT EASIER ON STAFF TIME FOR THAT. WE HAVE
9 ALSO DONE SOME FACILITY IMPROVEMENT REVIEWS AND PURCHASED SOME
10 ADDITIONAL WASHERS AND DRYERS, INDUSTRIAL SIZED, THAT WILL
11 WASH ALL THE BLANKETS AND TOWELS. UNTIL THEY'RE INSTALLED,
12 WE'RE USING A LAUNDRY SERVICE TO KEEP UP-TO-DATE ON THOSE. THE
13 INTERNAL SERVICES DEPARTMENT HAS DONE A REVIEW OF THE FACILITY
14 AND MADE SOME ADDITIONAL RECOMMENDATIONS. ONE IS TO REPLACE
15 THE ROOFS ON THE KENNEL BUILDINGS. WE ARE ALSO REPLACING OUR
16 WALK-IN FREEZER WHERE WE STORE THE BODIES OF THE DECEASED
17 ANIMALS PRIOR TO REMOVAL. AND THAT NEEDS TO HAPPEN RIGHT NOW,
18 AND WE'RE IN THE PROCESS OF DOING THAT. IT IS WORKING, BUT
19 WE'RE CONCERNED THAT BY THE SUMMER, IT MAY BECOME PROBLEMATIC.
20 SO WE'RE ADDRESSING THAT RIGHT NOW. THE C.E.O. HAS ALSO
21 APPROVED \$5 MILLION TO MAKE ADDITIONAL IMPROVEMENTS TO MEDICAL
22 FACILITIES. AND WE ARE DOING THAT AT OUR CARSON, BALDWIN PARK,
23 AND LANCASTER SHELTERS. THE PROJECT HAS ALREADY BEGUN. THEY
24 HAVE SELECTED THE ARCHITECT AND THEY'RE DOING THEIR PROCESS
25 NOW TO GET THOSE BUILDINGS ONLINE. WE EXPECT THEM TO BE



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1 COMPLETE BY THE END OF 2009 OR THE BEGINNING OF 2010. THE
2 DEPARTMENT WOULD ALSO LIKE TO DO SOME RESURFACING OF THE
3 KENNEL RUNS' WALLS AND REPLACEMENT OF THE FENCING AND THE
4 KENNEL BUILDINGS AT CARSON. WE HAVE BEEN ABLE TO DO THAT AT
5 THE AGORA AND CASTAIC SHELTERS SO FAR, DUE TO BEQUESTS THAT
6 WERE LEFT TO THE DEPARTMENT OR THE ANIMAL CARE FOUNDATION THAT
7 SUPPORTS THE DEPARTMENT. BUT THAT SORT OF PROCESS IS NEEDED AT
8 CARSON AND SOME OF OUR OTHER SHELTERS, AS WELL. AND WE ARE
9 WORKING WITH I.S.D. AND HAVE COMPLETED OUR -- I.S.D. HAS
10 COMPLETED THEIR REVIEW OF THE PROPOSED REFURBISHMENTS OVER THE
11 NEXT SEVERAL YEARS. AND WE WILL BE PROVIDING THAT INFORMATION
12 TO YOUR BOARD. I'D BE HAPPY TO ANSWER ANY QUESTIONS YOU HAVE.

13

14 **SUP. BURKE, CHAIR:** HOW MANY ANIMALS DO YOU GET INTO THE CARSON
15 SHELTER EACH MONTH?

16

17 **MARCIA MAYEDA:** EACH MONTH? IT VARIES BY MONTH. WE'VE TAKEN
18 ABOUT 16,000 A YEAR.

19

20 **SUP. BURKE, CHAIR:** AT CARSON?

21

22 **MARCIA MAYEDA:** AT CARSON.

23

24 **SUP. BURKE, CHAIR:** SO ABOUT 16,000 A YEAR YOU TAKE IN. AND YOU
25 HAVE FACILITIES TO HANDLE HOW MANY ANIMALS?



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1

2 **MARCIA MAYEDA:** WE HAVE 144 DOG RUNS THERE, AND WE CAN OFTEN
3 PUT TWO DOGS PER RUN, SOMETIMES MORE IF THERE'S PUPPIES. AND
4 THEN FOR THE CAT BUILDINGS, WE COULD PROBABLY HOUSE ABOUT 75
5 TO 100 CATS.

6

7 **SUP. BURKE, CHAIR:** A QUESTION HAS BEEN RAISED IN TERMS OF THE
8 MEDICATION THAT EACH DOG IS RECEIVING, WHETHER OR NOT IT'S
9 BEING HELD IN THE MEDICAL ROOM OR WHETHER OR NOT IT'S ON THE
10 FRONT OF THE CAGE OR THE KENNEL. HOW ARE YOU HANDLING THAT
11 NOW?

12

13 **MARCIA MAYEDA:** WE WERE HAVING PROBLEMS WHEN THE MEDICAL
14 INFORMATION WAS KEPT ON THE CAGE, BECAUSE SOMETIMES IT WOULD
15 BE REMOVED OR IT WOULD DISAPPEAR. AND WE NEED TO HAVE THAT
16 INFORMATION. SO WE HAVE CHANGED TO A BETTER PRACTICE OF
17 KEEPING ALL OF OUR MEDICAL RECORDS WITH THE REGISTERED
18 VETERINARY TECHNICIANS THAT ADMINISTER THE MEDICATIONS AND
19 REVIEW THE RECORDS WITH THE VETERINARIAN. SO THEY'RE KEPT
20 WITH, WE CALL THEM R.V.T.S THEY'RE KEPT WITH THE R.V.T.S NOW.

21

22 **SUP. BURKE, CHAIR:** ON THE STAFFING ISSUE, I UNDERSTAND YOU ARE
23 SHORT ON STAFF, IS THAT CORRECT?

24

25 **MARCIA MAYEDA:** YES.



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1

2 **SUP. BURKE, CHAIR:** HOW MANY VACANT POSITIONS DO YOU HAVE?

3

4 **MARCIA MAYEDA:** AT CARSON?

5

6 **SUP. BURKE, CHAIR:** WELL, THROUGHOUT THE SYSTEM FIRST AND THEN
7 AT CARSON.

8

9 **MARCIA MAYEDA:** I WOULD HAVE TO CHECK OUR RECORDS TO SAY HOW
10 MANY ARE ACTUALLY VACANT AT THIS MOMENT. IT FLUCTUATES. IT'S
11 UNFORTUNATELY A HIGH TURNOVER FIELD BECAUSE IT'S CHALLENGING
12 WORK FOR RELATIVELY LOWER WAGES. AND UNFORTUNATELY, IT'S OFTEN
13 DIFFICULT TO RECRUIT AND RETAIN STAFF. WE'RE CONTINUOUSLY
14 HIRING. I DON'T BELIEVE THAT THERE'S AN EXCESSIVE AMOUNT OF
15 VACANCIES RIGHT NOW. ONE OF THE CHALLENGES IS THAT WE WILL
16 HAVE PEOPLE OFF ON INDUSTRIAL ACCIDENTS, OR OTHER SORTS OF
17 LEAVES THAT FREEZE THAT POSITION UNTIL THEY CAN COME BACK.

18

19 **SUP. BURKE, CHAIR:** I SEE. ARE THERE OTHER QUESTIONS?

20

21 **SUP. ANTONOVICH:** THE QUESTION THAT WE HAD, THERE IS A PERSON
22 THAT EMAILED US THAT THERE WAS A SICK DOG THAT HAD BEEN
23 BROUGHT IN. AND HOW DO YOU GET THE DOGS THAT ARE ILL ABLE TO
24 GET -- WHEN YOU PUT THEM IN WITH THE REGULAR ANIMALS, HOW ARE



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1 YOU ABLE TO HELP GET THEM TREATED QUICKER SO THAT THEY WOULD
2 BE ELIGIBLE FOR ADOPTION?

3

4 **MARCIA MAYEDA:** HOW DO WE TREAT THE ILL ANIMALS THAT COME IN?

5

6 **SUP. ANTONOVICH:** YEAH. YOU SAY THAT THE WHOLE POLICY PUTS SICK
7 ANIMALS IN JEOPARDY OF GETTING SICKER IF THEY'RE NOT ADOPTED
8 IN A SHORTER PERIOD OF TIME?

9

10 **MARCIA MAYEDA:** I'M SORRY. I DIDN'T HEAR THE WHOLE QUESTION.

11

12 **SUP. ANTONOVICH:** WHAT THE CONSTITUENT HAD STATED WAS PUTTING A
13 HOLD POLICY FOR SICK ANIMALS, IT PLACES THEM IN JEOPARDY
14 BECAUSE THEY CAN'T GET ADOPTED IN A SHORTER PERIOD OF TIME.

15

16 **MARCIA MAYEDA:** WELL, OUR HOLD POLICY IS TO ASK THAT THE
17 ANIMALS NOT BE EUTHANIZED AND THE PERSON THAT PUT THE ANIMAL
18 ON HOLD IS EXPECTED TO REMOVE THE ANIMAL. SO WE WOULD HOPE
19 THAT THEY WOULD DO THAT IN A TIMELY MANNER. THERE ARE MANY
20 SITUATIONS WHERE WE CAN TREAT THE ANIMALS IN THE FACILITY,
21 WHETHER IT'S A MILD INFECTION OR IT'S AN INJURY, SOMETHING
22 THAT OUR VETERINARIANS HAVE TREATED. IF AN ANIMAL COMES IN
23 EXTREMELY INJURED OR ILL AND IT'S SUFFERING AND CANNOT BE
24 TREATED WITH REASONABLE MEANS, THEY ARE HUMANELY EUTHANIZED.
25 WE CONTRACT WITH OVER 50 PRIVATE VETERINARIANS TO PROVIDE



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1 ADDITIONAL CARE FOR ANIMALS IF OUR VETERINARIANS ARE NOT ON
2 DUTY AT THE TIME. SO, FOR EXAMPLE, IF AN ANIMAL COMES IN AFTER
3 HOURS, THEY'LL BE TAKEN TO A PRIVATE EMERGENCY CLINIC AND
4 STABILIZED UNTIL OUR VETERINARIANS CAN TREAT THEM.

5

6 **SUP. ANTONOVICH:** HOW DOES THE NEW HOLD POLICY REDUCE ANIMAL
7 STAYS IN THE SHELTER AND INCREASE THEIR CHANCES OF BEING
8 ADOPTED?

9

10 **MARCIA MAYEDA:** WELL, ONE OF THE CHALLENGES IS WHEN WE HAVE
11 ANIMALS THAT COME IN THAT ARE STRAY, WE'RE REQUIRED BY LAW TO
12 HOLD THEM FOR FOUR DAYS, PLUS A DAY OF IMPOUNDMENT, TO GIVE
13 THE OWNER AN OPPORTUNITY TO CLAIM THE ANIMAL. AND WE HOLD THEM
14 LONGER THAN THAT IF THEY HAVE IDENTIFICATION. SO DURING THAT
15 PERIOD, PEOPLE SEE THE ANIMALS AND MAY WIND UP BEING ABLE TO
16 ADOPT THEM. SO WE ALLOW THEM TO PUT THEIR NAMES AS A HOLD ON
17 THAT ANIMAL. FOR EXAMPLE, IF THE ANIMAL BECOMES AVAILABLE FOR
18 ADOPTION ON FRIDAY, THE PERSON WHO SAW THE ANIMAL FIRST, THEY
19 CAN COME GET IT FRIDAY. THE PERSON WHO HAD THEIR NAME ON IT
20 SECOND CAN GET IT LATER THAT DAY. AND THE THIRD PERSON CAN GET
21 IT THE FOLLOWING DAY. THE ALTERNATIVE IN NOT TAKING PEOPLE'S
22 NAMES IS TO HAVE EVERYBODY SHOW UP THE DAY THAT THE ANIMAL'S
23 AVAILABLE AND FIGHT OVER IT IN THE LOBBY. AND THAT'S HAPPENED
24 MANY, MANY TIMES. AND IT'S VERY UPSETTING FOR PEOPLE WHO BRING
25 THEIR CHILDREN ALONG AND THINK THEY'RE GOING TO BE THE ONES TO



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1 GET THE ANIMAL. AND THERE IS NO EASY WAY TO MAKE THAT
2 DECISION. SO WE FEEL BY TAKING THE NAMES ON THE ANIMALS THAT
3 WAY, IT'S A FIRST-COME, FIRST-SERVED BASIS. PEOPLE UNDERSTAND
4 THAT AND BELIEVE IT'S A FAIR PROCESS. AND THAT'S HOW WE HANDLE
5 THAT.

6

7 **SUP. ANTONOVICH:** WHAT IS YOUR REGULARLY SCHEDULED NEEDS
8 ASSESSMENTS FOR ALL OF THE SHELTERS IN ORDER THAT WE DON'T
9 HAVE WHAT OCCURRED AT CARSON OCCURRING AT OTHER SHELTERS?

10

11 **SPEAKER:** SUPERVISOR ANTONOVICH, MADAME CHAIR, WE ARE WORKING
12 WITH I.S.D. TO DO A REVIEW. THEY'VE COMPLETED AN INITIAL
13 REVIEW OF ALL THE SHELTERS AND WHAT THEIR DEFERRED MAINTENANCE
14 NEEDS ARE. SO WE WILL BE REVIEWING THAT WITH THEM AND COMING
15 BACK TO YOU AS A PART OF NEXT YEAR'S BUDGET LATER THIS YEAR.

16

17 **SUP. ANTONOVICH:** WHAT ARE WE DOING FOR THIS YEAR'S NEEDS
18 ASSESSMENTS?

19

20 **SPEAKER:** WELL AS I SAY, WE HAVE A NEEDS ASSESSMENT. AND WE CAN
21 -- AS SOON AS WE HAVE AN OPPORTUNITY TO GO OVER THAT AND
22 DISCUSS IT WITH THE DEPARTMENT AND WITH I.S.D. AND THE
23 C.E.O.'S OFFICE, WE CAN GET A REPORT BACK TO THE BOARD ABOUT
24 WHAT OUR FINDINGS ARE.

25



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1 **SUP. ANTONOVICH:** WHY DID CARSON SLIP BETWEEN THE NEEDS
2 ASSESSMENTS BEING PERFORMED AND THE NECESSARY IMPROVEMENTS
3 BEING MADE?

4

5 **SPEAKER:** I DON'T KNOW THAT CARSON SLIPPED. I THINK THEY'VE
6 PROBABLY ALL SLIPPED WOULD BE MY ANSWER. THAT THEY ALL HAVE
7 NEEDED NEEDS ASSESSMENTS ABOUT WHAT THEIR MAINTENANCE NEEDS
8 ARE. AND I THINK IN REALITY, WE JUST HAVEN'T DONE THAT ON A
9 REGULAR BASIS.

10

11 **SUP. ANTONOVICH:** SO NOW THEY WILL BE BEING DONE ON A REGULAR
12 BASIS AND IMPLEMENTING THE SUGGESTIONS AND RECOMMENDATIONS
13 THAT ARE BEING MADE?

14

15 **SPEAKER:** I THINK WE'RE PROBABLY GOING TO HAVE TO COME THROUGH
16 WITH SOME PRIORITIES FOR YOU ABOUT WHAT WE THINK IS ESSENTIAL
17 AND OTHER ITEMS WHICH NEED TO BE DONE. BUT WE'RE GOING TO HAVE
18 TO LOOK AT THE FINANCIAL SITUATION.

19

20 **SUP. ANTONOVICH:** THANK YOU.

21

22 **SUP. BURKE, CHAIR:** ALL RIGHT. ARE THERE ANY OTHER QUESTIONS?
23 IF NOT, THANK YOU VERY MUCH. YOUR NEXT ITEM?

24

25 **SUP. ANTONOVICH:** ITEM NUMBER 21.



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1

2 **CLERK SACHI HAMAI:** MADAME CHAIR, WE ARE JUST RECEIVING AND
3 FILING THE REPORT.

4

5 **SUP. BURKE, CHAIR:** YES. THE REPORT'S RECEIVED IN FILE.

6

7 **CLERK SACHI HAMAI:** THANK YOU.

8

9 **SUP. BURKE, CHAIR:** ITEM 21. I ASKED TO HOLD THAT. I WOULD LIKE
10 TO ASK SOME QUESTIONS. LET ME ASK THE DEPARTMENT TO COME
11 FORWARD.

12

13 **JONATHAN FREEDMAN:** GOOD AFTERNOON -- GOOD MORNING.

14

15 **SUP. BURKE, CHAIR:** GOOD MORNING, HOW ARE YOU? STILL MORNING,
16 RIGHT.

17

18 **JONATHAN FREEDMAN:** STILL MORNING.

19

20 **SUP. BURKE, CHAIR:** YES. NOW, THIS IS THE CONTRACT, AND MAYBE
21 YOU COULD TELL US A LITTLE BIT ABOUT THE CONTRACT AND THE
22 STATUS OF IT. LET ME TELL YOU WHAT MY REAL QUESTION IS.
23 ORDINARILY ALL OF THESE CONTRACTS COME TO THE BOARD FOR
24 APPROVAL, IS THAT CORRECT?

25



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1 **JONATHAN FREEDMAN:** THEY ORIGINATE WITH BOARD APPROVAL.

2

3 **SUP. BURKE, CHAIR:** RIGHT. BUT WE WERE TOLD THAT THIS WAS ONE
4 THAT DID NOT HAVE TO COME TO THE BOARD. AND MY QUESTION IS
5 WHAT THE STATUS OF THE CONTRACT IS. HAS THE CONTRACTOR BEEN
6 SELECTED? BEEN ADVISED THAT THEY'RE SELECTED? HAS ANY MONEY
7 BEEN GIVEN TO THEM? HAVE THERE BEEN DOCUMENTS SIGNED? TELL US
8 EXACTLY WHAT THE STATUS IS.

9

10 **JONATHAN FREEDMAN:** OKAY. SUPERVISOR, ITEM NUMBER 21 RELATES TO
11 THE METHAMPHETAMINE PREVENTION AND TREATMENT AUGMENTATIONS
12 THAT WERE MADE IN THE COUNTY BUDGET USING NET COUNTY COST
13 FUNDS. THE TRANSACTIONS THAT ARE IN FRONT OF YOU ARE JUST A
14 PIECE OF THAT PLAN THAT REQUIRE BOARD APPROVAL. THE PLAN IS
15 PREDICATED ON SUPPLEMENTING ADMINISTRATIVELY EXISTING
16 CONTRACTS. SO THOSE HAVE ALREADY MOVED FORWARD IN TERMS OF
17 COMMUNITY PREVENTION ACTIVITIES FOR YOUNG WOMEN THROUGH OUR
18 ALCOHOL AND DRUG CONTRACTORS WHERE WE HAVE DELEGATED AUTHORITY
19 FROM BOARD-ORIGINATED CONTRACTS TO SUPPLEMENT CONTRACTS UP OR
20 DOWN OR TO TAKE AWAY. THE PIECES THAT ARE IN FRONT OF YOU ARE
21 CONTRACTS FOR WHICH WE HAVE NO AUTHORITY AND THAT WE WOULD
22 BRING THESE CONTRACTS FORWARD. SO YOU'RE ONLY SEEING A PICTURE
23 OF THE METHAMPHETAMINE PREVENTION AND TREATMENT PLAN PROGRAM.

24



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1 **SUP. BURKE, CHAIR:** SO THE ONES YOU'RE BRINGING BEFORE US NOW,
2 HAVE THE PEOPLE WHO ARE RECEIVING THEM BEEN IDENTIFIED?

3

4 **JONATHAN FREEDMAN:** WE ARE RECOMMENDING IN THIS.

5

6 **SUP. BURKE, CHAIR:** YOU'RE RECOMMENDING THEM.

7

8 **JONATHAN FREEDMAN:** EXACTLY.

9

10 **SUP. BURKE, CHAIR:** AND HAVE THEY BEEN NOTIFIED THAT THEY ARE
11 RECEIVING IT?

12

13 **JONATHAN FREEDMAN:** I DON'T KNOW. I THINK WE MAY HAVE HAD SOME
14 CONTRACT NOTIFICATIONS.

15

16 **SUP. BURKE, CHAIR:** BUT THEY HAVE NOT -- NONE OF IT HAS BEEN
17 PAID.

18

19 **JONATHAN FREEDMAN:** NO WORK HAS BEEN INITIATED RELATED TO THE
20 WORK THAT'S REFLECTED IN THIS BOARD LETTER, MEANING THE
21 CONTRACTS THAT WE HAVE BEFORE YOU. THERE HAS BEEN WORK
22 INITIATED ON THE PARTS OF THE METHAMPHETAMINE PLAN WHERE WE
23 HAVE ADMINISTRATIVELY, USING DELEGATED AUTHORITY, TO
24 SUPPLEMENT CONTRACTS.

25



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1 **SUP. BURKE, CHAIR:** ARE ANY OF THOSE CONTRACTORS RECEIVING
2 THESE FUNDS?

3

4 **JONATHAN FREEDMAN:** YES. YES.

5

6 **SUP. BURKE, CHAIR:** AND HOW MANY OF THEM ARE RECEIVING THEM?

7

8 **JONATHAN FREEDMAN:** THERE ARE -- LET ME STEP BACK FOR A MOMENT.
9 THERE ARE TWO COMPONENTS OF THE METHAMPHETAMINE PLAN. THERE IS
10 A \$750,000 COMPONENT FOR PREVENTION SERVICES, \$250,000 OF THAT
11 HAVE BEEN ADMINISTRATIVELY AUGMENTED INTO ALCOHOL AND DRUG
12 PREVENTION CONTRACTS THAT ALREADY EXIST TODAY.

13

14 **SUP. BURKE, CHAIR:** RIGHT.

15

16 **JONATHAN FREEDMAN:** THERE IS \$250,000 OF THAT 750 THAT IS FOR
17 MEN WHO HAVE SEX WITH MEN, A PREVENTION INITIATIVE, AND THAT'S
18 BEFORE YOU IN THIS PACKAGE. AND THEN A REMAINING \$180,000 OF
19 PREVENTION -- OF THE 750,000 IN PREVENTION IS BEING PUT INTO
20 COMMUNITY COALITIONS. AND I BELIEVE THAT IS ADMINISTRATIVE
21 AMENDMENTS, AS WELL. THERE IS ADDITIONALLY A \$1 MILLION
22 TREATMENT COMPONENT TO THIS METH PLAN WHICH HAS BEEN OUR THIRD
23 DISTRICT DISCRETIONARY FUNDS THAT HAVE BEEN ALLOCATED TO THIS.
24 AND PART OF THAT HAS BEEN ADMINISTRATIVELY AMENDED AND PART OF



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1 THAT HAS NOT. AND THE PART THAT IS NOT IS IN THIS BOARD LETTER
2 AS WELL.

3

4 **SUP. BURKE, CHAIR:** NOW GETTING BACK TO THE PORTION THOUGH,
5 THAT IS NOT PART OF THE DISCRETIONARY.

6

7 **JONATHAN FREEDMAN:** THE 750.

8

9 **SUP. BURKE, CHAIR:** WHAT WE'RE CONSIDERING TODAY. THE 750,000.
10 ARE YOU ASKING FOR AUTHORITY TO UTILIZE THAT IN FUTURE
11 CONTRACTS AS WELL AS THOSE THAT ARE BEFORE US TODAY?

12

13 **JONATHAN FREEDMAN:** THERE IS A PROVISION, TO THE DEGREE THAT
14 THE DOLLARS ARE AVAILABLE, WE WOULD BE ASKING FOR AUTHORITY TO
15 USE THOSE FUNDS THROUGH THOSE EXISTING CONTRACTS IN FUTURE
16 PERIODS.

17

18 **SUP. BURKE, CHAIR:** BUT NOT ANY ADDITIONAL CONTRACTS?

19

20 **JONATHAN FREEDMAN:** NO. I MEAN, THE ISSUE HERE WAS THE
21 DEPARTMENT -- WE KNOW YOU'VE BEEN ENGAGED IN THE
22 METHAMPHETAMINE PREVENTION ACTIVITIES AND THERE'S A LARGE SET
23 OF NEEDS.

24



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1 **SUP. BURKE, CHAIR:** WE DO WANT IT TO BE EFFECTIVELY DISBURSED
2 TO THOSE WHO ARE WORKING ON IT.

3

4 **JONATHAN FREEDMAN:** RIGHT.

5

6 **SUP. BURKE, CHAIR:** HOWEVER, WE DO WANT TO MAKE SURE THAT AREAS
7 THAT NEED ARE COVERED.

8

9 **JONATHAN FREEDMAN:** CORRECT. AND THIS PLAN, IN THE DEPARTMENT'S
10 JUDGMENT, BOTH TACKLES TARGET POPULATIONS OF YOUNG WOMEN AND
11 MEN WHO HAVE SEX WITH MEN AND ALSO DOES IT ON A GEOGRAPHIC
12 BASIS. THE \$750,000, IT WAS THE JUDGMENT OF THE DEPARTMENT TO
13 NOT INITIATE A NEW CONTRACTING PROCESS FOR, BUT IT WAS A
14 BETTER STRATEGY TO SUPPLEMENT EXISTING PREVENTION CONTRACTS
15 AND INFRASTRUCTURE THAT'S IN PLACE.

16

17 **SUP. BURKE, CHAIR:** ONE OF THE THINGS THAT I'M CONCERNED ABOUT,
18 THERE ARE POPULATIONS THAT HAVE BEEN RECENTLY IDENTIFIED AS
19 HEAVY METH USERS AND THEY HAVEN'T BEEN THE TRADITIONAL ONES.
20 AND I'M CONCERNED THAT THERE BE SOME KIND OF PROGRAM WITHIN
21 THE COUNTY THAT ADDRESSES THOSE ISSUES, AND PARTICULARLY WE'RE
22 TALKING ABOUT A JUVENILE POPULATION, AND DISPROPORTIONATELY
23 SOME ETHNIC GROUPS OVER OTHERS. AND WHAT IS YOUR PLAN TO
24 ADDRESS THAT?

25



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1 **JONATHAN FREEDMAN:** I THINK THIS PLAN IS RESPONSIVE TO THAT,
2 SUPERVISOR.

3

4 **SUP. BURKE, CHAIR:** AND YOU ONLY USE THE SAME CONTRACTORS IN
5 ORDER TO ADDRESS THE NEW PROBLEMS?

6

7 **JONATHAN FREEDMAN:** WELL, I'LL GIVE YOU AN EXAMPLE. IN THE
8 ALCOHOL AND DRUG CONTRACTORS, THOSE ARE EXISTING CONTRACTORS
9 THAT WORK WITH SCHOOLS AND LARGE SETS OF COMMUNITY
10 ORGANIZATIONS. SO WHEN YOU JUST SEE THE CONTRACTOR WHO WE
11 CONTRACT WITH, IT DOESN'T TOTALLY REFLECT ALL THE COALITIONS
12 AND OTHER PARTIES THAT ARE INVOLVED IN THAT WORK.

13

14 **SUP. BURKE, CHAIR:** WELL, WHAT I'M CONCERNED ABOUT IS THAT WE
15 HAVE CONTRACTORS AND CONTRACTS THAT MEET THE PROBLEM. AND
16 OBVIOUSLY THERE ARE SOME AREAS WHERE THEY ARE NOT BEING
17 TOUCHED. AND I HOPE THAT YOU WILL LOOK AT THAT AND YOU'LL TRY
18 TO ADJUST THAT AS YOU USE YOUR DELEGATED AUTHORITY.

19

20 **JONATHAN FREEDMAN:** WE WILL TRY TO DO SO.

21

22 **SUP. BURKE, CHAIR:** NOT SIMPLY TO JUST REINFORCE THE SAME
23 PEOPLE, BUT ALSO TO ADDRESS THOSE ISSUES THAT WE SEE ARISE.

24



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1 **JONATHAN FREEDMAN:** WE WOULD CERTAINLY DO THAT. AND I TRY TO
2 IDENTIFY WHERE GAPS ARE AND WHERE APPROPRIATE GAPS CAN BE
3 FILLED.

4

5 **SUP. BURKE, CHAIR:** ALL RIGHT.

6

7 **SUP. ANTONOVICH:** LET ME ASK. DO ALL 13 AGENCIES SELECTED FOR
8 FUNDING HAVE PARTNERSHIPS WITH TARGETED SCHOOLS?

9

10 **JONATHAN FREEDMAN:** IN TERMS OF THE COMPONENT OF PREVENTION
11 FUNDS FOR YOUNG WOMEN, WE ARE, YES, THE ANSWER TO THAT IS YES,
12 THERE ARE GEOGRAPHIC PROGRAMS. AND ALL OF THOSE PROGRAMS FOR
13 WHICH WE CONTRACT WITH ARE ENGAGED WITH LOCAL SCHOOLS.

14

15 **SUP. ANTONOVICH:** HOW DID YOU DETERMINE THE DISTRIBUTION OF
16 FUNDS FOR THE PREVENTION OF SERVICES FOR YOUNG WOMEN?

17

18 **JONATHAN FREEDMAN:** WE'VE LOOKED AT A COUNTY-WIDE APPROACH AND
19 WE LOOK TO ALLOCATE THOSE RESOURCES FAIRLY ACROSS THE EXISTING
20 STRUCTURES.

21

22 **SUP. ANTONOVICH:** WAS THAT BASED UPON LOCATION?

23

24 **JONATHAN FREEDMAN:** YEAH. SERVICE PLANNING AREA. WE LOOKED AT
25 SERVICE PLANNING AREA AND TRIED TO MAKE SURE WE HAD ENOUGH



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1 FUNDS IN EACH AREA TO TOUCH YOUNG WOMEN WHO ARE OBVIOUSLY AT
2 RISK FOR METHAMPHETAMINE.

3

4 **SUP. ANTONOVICH:** DID THAT AREA INCLUDE GEOGRAPHIC AREA?

5

6 **JONATHAN FREEDMAN:** YES.

7

8 **SUP. ANTONOVICH:** THAT WAS A COMPONENT, GEOGRAPHY, NOT JUST
9 POPULATION?

10

11 **JONATHAN FREEDMAN:** CORRECT.

12

13 **SUP. ANTONOVICH:** AND HOW WILL THE ALCOHOLISM COUNCIL OF
14 ANTELOPE VALLEY UTILIZE THE ADDITIONAL FUNDING?

15

16 **DOROTHY DELEON:** THAT PROGRAM IS GOING TO ENHANCE ITS EXISTING
17 PREVENTION EFFORTS AND WILL FOCUS ON YOUNG WOMEN. THEY ALSO
18 HAVE EXISTING PARTNERSHIP WITH THE LOCAL SCHOOLS. AND THE
19 MONEY WILL BE USED TO ENHANCE THOSE EFFORTS.

20

21 **SUP. ANTONOVICH:** WERE COMMUNITY STAKEHOLDERS PART OF THE
22 STAKEHOLDERS PROCESS?

23

24 **JONATHAN FREEDMAN:** YES. THERE IS A METH WORKING GROUP IN THESE
25 CONCEPTS OF WHICH ARE THE TARGET POPULATIONS TO LOOK AT. I



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1 BELIEVE IT'S BEEN IN DISCUSSION. THERE HAS ALSO BEEN A METH
2 PLANNING PROCESS UNDERWAY, I BELIEVE FOR, I WANT TO SAY FOR
3 APPROXIMATELY A YEAR, PERHAPS MORE. AND THESE FUNDING
4 PRIORITIES REFLECT THE PRIORITIES WITHIN THE METHAMPHETAMINE
5 PLANNING GROUP.

6

7 **SUP. BURKE, CHAIR:** MR. ANTONOVICH, COULD I ASK THEM TO
8 ELABORATE ON THAT? WHO WAS INVOLVED IN THAT PLANNING PROCESS?

9

10 **JONATHAN FREEDMAN:** YES. MARIO?

11

12 **MARIO PEREZ:** GOOD MORNING, MARIO PEREZ WITH THE OFFICE OF AIDS
13 PROGRAMS AND POLICY. WE HAVE ACTIVELY ENGAGED THE ACT NOW
14 AGAINST METH COALITION IN MANY OF THE DISCUSSION AND
15 DELIBERATIONS ABOUT THIS PLANNED INVESTMENT.

16

17 **SUP. BURKE, CHAIR:** AND THEY PARTICIPATED?

18

19 **MARIO PEREZ:** THEY HAVE BEEN PART OF THE WORKGROUP CONVENED BY
20 THE DEPARTMENT OF PUBLIC HEALTH.

21

22 **SUP. BURKE, CHAIR:** AND ANY OTHER COMMUNITY PARTNERS?

23

24 **MARIO PEREZ:** A NUMBER OF EXISTING SERVICE PROVIDERS HAVE ALSO
25 BEEN ENGAGED IN DISCUSSIONS TO BEST LEVERAGE THESE RESOURCES.



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1 IN PARTICULAR, THE CALIFORNIA ENDOWMENT HAS FUNDED AN AGENCY
2 CALLED RAINBOW BRIDGE, WHO HAS IMPLEMENTED COMMUNITY-LEVEL
3 PREVENTION IN BOTH SOUTH L.A. AND SAN FERNANDO VALLEY. WE HAVE
4 USED THEIR EXPERIENCE TO HELP GUIDE THIS INVESTMENT STRATEGY.

5

6 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH, MAY I ASK JUST ONE
7 ADDITIONAL QUESTION?

8

9 **SUP. ANTONOVICH:** SURE.

10

11 **SUP. BURKE, CHAIR:** I UNDERSTAND THERE ARE 13 A.D.P.A.
12 CONTRACTORS WHO WILL RECEIVE ABOUT A \$20,000 AUGMENTATION FOR
13 OUTREACH TO YOUNG WOMEN. WHERE IS THE LIST OF THOSE 13? DO WE
14 HAVE IT AVAILABLE?

15

16 **MARIO PEREZ:** YEAH. THEY'RE IN THE BOARD LETTER. WE ALSO --
17 IT'S PART OF A PLAN THAT WE SUBMITTED LAST MONTH. WE CAN GET
18 THAT TO YOU, I HAVE THAT.

19

20 **SUP. BURKE, CHAIR:** OKAY. YEAH, WE'D LIKE TO HAVE THAT.

21

22 **JONATHAN FREEDMAN:** IT'S ATTACHMENT D IN THE BOARD LETTER.

23

24 **SUP. ANTONOVICH:** LET ME ASK.

25



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1 **MARIO PEREZ:** IT'S ALSO ATTACHMENT 1 IN THE JANUARY MEMO FROM
2 JONATHAN FREEDMAN TO EACH HEALTH DEPUTY.

3

4 **SUP. ANTONOVICH:** LET ME ASK. WHY DOES THE DEPARTMENT NEED A 25
5 PERCENT DELEGATED AUTHORITY?

6

7 **JONATHAN FREEDMAN:** SUPERVISOR, THAT IS A PRACTICE AUTHORIZED
8 BY YOUR BOARD THAT WOULD ALLOW, SINCE DOLLARS ARE TIME-LIMITED
9 AT TIMES, THE STATE AND FEDERAL FUNDS, AS WELL AS THE NEED TO
10 MORE, FRANKLY, MOVE MORE QUICKLY WITHIN THE COUNTY STRUCTURE.
11 THERE ARE INSTANCES WHERE DELEGATED AUTHORITY HAS BEEN
12 PROVIDED TO THE DEPARTMENT SO THAT WE CAN INCREASE AN
13 ACTIVITY, NOT CHANGE THE SCOPE OF WORK, BUT WE CAN INCREASE AN
14 ACTIVITY WITHOUT RETURNING TO THE BOARD OF SUPERVISORS. THAT
15 OCCURS WITH COUNTY COUNCIL AND C.E.O. REVIEW. IT'S NOT DONE
16 AUTOMATICALLY.

17

18 **SUP. ANTONOVICH:** HAVE ANY MONIES BEEN CONTRACTED, DISBURSED,
19 OR PROMISED TO ANY OF THE LISTED AGENCIES ON OUR BOARD LETTER?

20

21 **JONATHAN FREEDMAN:** IN TERMS OF THE BOARD ACTION IN FRONT OF
22 YOU, NO. IN TERMS OF THE METH PLAN? AS WE INDICATED IN OUR
23 PRESENTATION OF THE METH PLAN LAST MONTH, THAT WE WOULD MOVE
24 FORWARD USING ADMINISTRATIVE DELEGATED AUTHORITY ON
25 SUPPLEMENTING CONTRACTS. THOSE HAVE GONE FORWARD.



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1

2 **SUP. ANTONOVICH:** OKAY. THOSE WERE MY QUESTIONS.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. I THINK THERE ARE SOME PEOPLE
5 WHO HAVE ASKED TO SPEAK. MR. SACHS, DO YOU WANT TO COME
6 FORWARD? I THINK THAT SOME OF THE PEOPLE THAT WERE REFERRED TO
7 ARE HERE. YOU MAY WANT TO SPEAK TO THEM BECAUSE THEY CERTAINLY
8 DID NOT THINK THEY WERE INVOLVED IN THE PLANNING PROCESS. THEY
9 ARE PRESENT, AND I THINK THEY'D LIKE TO COME FORWARD AND TALK
10 TO YOU. WE WON'T HAVE THEM TESTIFY. THEY WEREN'T GOING TO BE
11 TESTIFYING. BUT, YES, THEY'D LIKE TO ELABORATE ON THE WHOLE
12 PLANNING PROCESS. YES?

13

14 **ARNOLD SACHS:** GOOD AFTERNOON, THANK YOU. I JUST HAD A FEW
15 QUESTIONS BECAUSE I READ THIS AND IT WAS TOTALLY MIND
16 BOGGLING, THE LANGUAGE THAT WAS USED. MY QUESTION CONCERNS THE
17 USE OF -- ARE THESE NONPROFIT ORGANIZATIONS AND CORRESPONDING
18 FOR-PROFIT AGENCIES? LIKE YOU HAVE "THE VAN NESS RECOVERY
19 HOUSE INCORPORATED (VAN NESS), FRIENDS RESEARCH INSTITUTE
20 (FRIENDS)." YOU HAVE AN INCREASE HERE OF \$250,000 TO \$502,000
21 IN THE FIRST PARAGRAPH OF THIS ITEM ON YOUR AGENDA. THEN LATER
22 ON IN THE PARAGRAPH, YOU HAVE "APPROVE APPROPRIATION
23 ADJUSTMENT IN THE AMOUNT OF \$380,000 TO INCREASE PUBLIC
24 HEALTH'S OFFICE OF AIDS PROGRAMS AND POLICY SERVICES AND
25 SUPPLIES, APPROPRIATIONS BUDGET FOR M.P.I.T. SERVICES DURING



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1 FISCAL YEAR 2007-2008." WHO WILL BE GETTING THAT \$380,000?
2 THAT'S GOING TO THE PUBLIC HEALTH OFFICE? IS THAT GOING TO ANY
3 OF THESE AGENCIES THAT ARE LISTED IN THIS ITEM ON YOUR AGENDA?
4 IT'S VERY, VERY -- UM, IT'S NOT CLEAR AT ALL, BASICALLY WHAT
5 I'M TRYING TO SAY. THEN IN YOUR SECOND PARAGRAPH. YOU HAVE
6 "EXECUTE AMENDMENTS TO AGREEMENTS WITH VAN NESS TARZANA
7 TREATMENT CENTERS (TARZANA), AND RAINBOW BRIDGE,
8 RESPECTIVELY." AND THIS IS THE PART THAT I DON'T UNDERSTAND.
9 EFFECTIVE UPON EXECUTION BY ALL PARTIES, BUT NO SOONER THAN
10 DATE OF BOARD APPROVAL THROUGH JUNE 30TH, 2009. AND WITH BEING
11 ALIVE. AND THEN IT GOES ON TO EXPLAIN PEOPLE WITH HIV/AIDS,
12 ACTION COALITION, BEING ALIVE. LATER ON IN THAT SAME
13 PARAGRAPH, IT SAYS "EFFECTIVE UPON EXECUTION BY ALL PARTIES
14 BUT NO SOONER THAN DATE OF BOARD APPROVAL THROUGH JUNE 30,
15 2009." SO BASICALLY IT'S REPETITIVE BUT IT'S THE SAME ITEM.
16 WHY WOULD YOU REPEAT THE SAME INFORMATION UNLESS THERE'S SOME
17 -- IS THERE SOME DIFFERENCE IN THAT SECOND PARAGRAPH THAT
18 WOULD CALL FOR REPETITIVE PHRASING? AND THEN IN YOUR THIRD
19 PARAGRAPH, YOU HAVE "EXECUTE ANY FUTURE AMENDMENTS TO
20 AGREEMENTS WITH FRIENDS, FRIENDS CRI-HELP INCORPORATED," WHICH
21 IS THE FIRST TIME THIS AGENCY IS MENTIONED AT ANY TIME ON THIS
22 ITEM ON YOUR AGENDA. IS THAT A DIFFERENT ITEM THAN ALL THE
23 OTHER ONES?
24
25 **SUP. BURKE, CHAIR:** THANK YOU, YOUR TIME IS EXPIRED.



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1

2 **ARNOLD SACHS:** YEAH. THANK YOU VERY MUCH FOR YOUR ANSWERS.

3

4 **SUP. BURKE, CHAIR:** I'D LIKE TO CALL UP RICHARD ZALDIVAR AND
5 JURY CANDELARIO. PLEASE STATE YOUR NAME.

6

7 **RICHARD ZALDIVAR:** GOOD MORNING. MY NAME IS RICHARD ZALDIVAR,
8 I'M THE EXECUTIVE DIRECTOR OF THE WALL LAS MEMORIAS PROJECT
9 AND PART OF THE ACT NOW AGAINST METH COALITION.

10

11 **JURY CANDELARIO:** GOOD MORNING. I'M JURY CANDELARIO. I'M THE
12 EXECUTIVE DIRECTOR OF ASIAN PACIFIC AIDS INTERVENTION TEAM AND
13 ALSO A FOUNDING MEMBER OF THE ACT NOW AGAINST METH COALITION.

14

15 **RICHARD ZALDIVAR:** GOOD MORNING, MISS CHAIRMAN, MEMBERS OF THE
16 BOARD. I'M HERE AS A COMMUNITY MEMBER, AND PART OF THE ACT NOW
17 AGAINST METH COALITION TO SUPPORT THIS MOTION. A FEW YEARS
18 AGO, AS YOU MAY REMEMBER, WE WERE HEARING THE BOARD PRESENTING
19 OVER 10,000 SIGNATURES FROM THE COMMUNITY RESIDENTS REQUESTING
20 ACTION ON THE METH EPIDEMIC IN LOS ANGELES COUNTY. YOU, THIS
21 BOARD, AND THE HEALTH DEPARTMENT HAS BEEN VERY GOOD IN
22 RESPONDING TO THE CRISIS. AND SINCE THEN THE COUNTY HEALTH
23 DEPARTMENT, THROUGH THE OFFICE OF AIDS PROGRAMS AND POLICY AND
24 THE ALCOHOL AND DRUG DEPARTMENT HAVE BEEN WORKING WITH US IN
25 THE COMMUNITY TO ASK FOR OUR EXPERTISE, OUR ADVICE, OUR



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1 SUGGESTIONS, LOOKING AT DIFFERENT WAYS THE EPIDEMIC IS
2 IMPACTING OUR COMMUNITY. AND THEY'VE BEEN VERY GOOD TO US. SO
3 I WANT TO THANK YOU FOR THAT SUPPORT. BUT I ALSO WANT TO
4 REASSURE YOU THAT WE'RE IN THE TRENCHES RIGHT NOW. AND WE'RE
5 LOSING TIME. EVERY DAY, PEOPLE ARE BECOMING ADDICTED TO
6 CRYSTAL METH. AND WE REALLY NEED ACTION ON THIS MOTION. BUT WE
7 ALSO WANT TO REASSURE YOU THAT THE COMMUNITY-BASED
8 ORGANIZATIONS THAT ARE MENTIONED IN THIS MOTION ARE NOT JUST
9 COMMUNITY-BASED ORGANIZATIONS, BUT THEY'RE GRASSROOTS AGENCIES
10 THAT KNOW AND HAVE THE SENSE AND PULSE OF THE LOCAL COMMUNITY.

11
12 **JURY CANDELARIO:** AND JUST TO ECHO WHAT RICHARD IS SAYING.
13 ESSENTIALLY, AS FAR AS COMMUNITY STAKEHOLDER INVOLVEMENT,
14 APART FROM THE ACT NOW AGAINST METH COALITION, CERTAINLY THE
15 DEPARTMENT OF PUBLIC HEALTH AND OBVIOUSLY, THE CRYSTAL METH
16 TASKFORCE, A WORKGROUP THAT HAS BEEN INSTITUTED AS A RESULT OF
17 YOUR MOTION, HAS BEEN IN PLACE AND HAS BEEN ACTIVELY ENGAGED
18 WITH MANY OF US IN THE COMMUNITY ON A REGULAR BASIS TRYING TO
19 TACKLE THIS ISSUE. SO WE DO WANT TO COMMEND THE FACT THAT
20 THERE HAS BEEN AN EFFORT WITHIN THE DEPARTMENT OF PUBLIC
21 HEALTH, THE OFFICE OF AIDS PROGRAMS AND POLICY, A.D.P.A.,
22 INCLUDING D.M.H., IN FACT, IN TRYING TO MOVE FORWARD WITH THIS
23 ISSUE AND THAT WE DO CERTAINLY COMPEL AND ASK YOU TO SUPPORT
24 THE MOTION.



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1 **SUP. BURKE, CHAIR:** THANK YOU.

2

3 **JURY CANDELARIO:** THANK YOU.

4

5 **SUP. BURKE, CHAIR:** ALL RIGHT. I'LL MOVE THIS. SECONDED BY
6 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION.

7

8 **SUP. ANTONOVICH:** ITEM NUMBER S-2.

9

10 **SUP. BURKE, CHAIR:** WE HAVE A COUPLE PEOPLE WHO HAVE ASKED TO
11 SPEAK. AND WOULD THE DEPARTMENT PLEASE COME FORWARD?

12

13 **SUP. ANTONOVICH:** WE DID 11, RIGHT?

14

15 **CLERK SACHI HAMAI:** YES. NO, WE DID NOT DO 11.

16

17 **SUP. BURKE, CHAIR:** NO, WE HAVE NOT DONE 11. IS THE DEPARTMENT
18 COMING FORWARD?

19

20 **SUP. ANTONOVICH:** LET ME ASK. DR. CHERNOF, HAS THE HARBOR
21 EXPANDED TREATMENT CAPABILITY? HOW HAS THAT BEEN OPERATING AND
22 WILL THE DEPARTMENT REDIRECT ADDITIONAL STAFF TO THEIR
23 EMERGENCY ROOM?

24



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1 **DR. BRUCE CHERNOF:** SUPERVISOR, PRIOR TO THE SURVEY, WE HAD
2 ALREADY TAKEN A NUMBER OF STEPS TO HELP HARBOR DECOMPRESS ITS
3 EMERGENCY ROOM. THEIR CHALLENGES ARE REALLY TWOFOLD: THE
4 NUMBER OF PATIENTS THAT COME IN THE DOOR AND THE ABILITY TO
5 PUT PATIENTS IN BEDS. THE ACTIONS THAT HAVE BEEN TAKEN SO FAR
6 -- OR THAT HAVE BEEN TAKEN PRIOR TO THE SURVEY, SUPERVISOR,
7 WERE: TO THE CONTINGENCY PLAN FOR THE HOSPITAL, WHICH YOUR
8 BOARD SPECIFICALLY APPROVED, DID NOT DRAW A NEW AMBULANCE ZONE
9 AROUND HARBOR. IT DREW NEW AMBULANCE BOUNDARIES AROUND THE
10 IMPACTED PRIVATE HOSPITALS. AND IT WAS DONE THAT WAY ON
11 PURPOSE TO MITIGATE THE IMPACT OF NON-TRAUMA RELATED PARAMEDIC
12 RUNS TO THE GREATEST DEGREE POSSIBLE FOR HARBOR, KNOWING THAT
13 THEY WERE ALREADY VERY CROWDED. WE HAVE BEEN MONITORING THE
14 HARBOR EMERGENCY ROOM PRIOR TO THE SURVEY. IMPORTANT
15 INTERVENTIONS ARE THE PERMANENT PLACEMENT OF E.M.S. STAFF IN
16 THE HOSPITAL TO TRANSFER PATIENTS WHO CAN BE ADMITTED TO
17 PRIVATE HOSPITALS OR OTHER COUNTY HOSPITALS. THEY HAVE BEEN
18 TRANSFERRING ON AVERAGE 3 TO 5 PATIENTS A DAY AND HAVE BEEN
19 DOING SO FOR SOME TIME. HARBOR HAS BEEN SUPPORTING THE M.L.K.
20 M.A.C.C., WHERE ADMISSIONS WERE COMING, WHERE PATIENTS WHO
21 NEEDED TO BE EVALUATED FOR ADMISSIONS WERE COMING. WE HAD
22 IMPLEMENTED A PROCESS WHERE THOSE PATIENTS, WHEN IT IS CLEAR
23 THAT THEY NEED TO BE ADMITTED, CAN BE DIRECT ADMITTED TO
24 PRIVATE HOSPITALS OR OTHER COUNTY HOSPITALS. UP TO 9 PATIENTS
25 A DAY ARE BEING DIRECTED INTO THOSE OTHER FACILITIES. AND THE



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1 HARBOR STAFF IS IN CONTROL OF THAT PROCESS BECAUSE THE E.M.S.
2 STAFF BASED IN THE EMERGENCY ROOM ARE MAKING THOSE DECISIONS
3 IN CONJUNCTION WITH THE HARBOR PHYSICIANS. AS A RESULT OF THE
4 SURVEY, WE TOOK IMMEDIATE ACTIONS THAT EVENING TO HELP
5 DECOMPRESS THE EMERGENCY ROOM. BECAUSE THE OTHER REAL
6 CHALLENGE, AS I WAS SAYING, IS THE NUMBER OF PEOPLE WHO COME
7 IN THE DOOR. WE DID PROTECT THE HOSPITAL FOR THAT EVENING,
8 PUTTING ON WHAT WE CALL INTERNAL DISASTER, WHICH DECREASES THE
9 NUMBER OF AMBULANCE RUNS THAT COME IN. BUT THERE IS NOTHING
10 THAT ONE CAN DO TO STOP PEOPLE WHO WALK IN, OTHER THAN TO
11 INCREASE THE NUMBER OF LOCATIONS WHERE PATIENTS CAN RECEIVE
12 CARE. WE NEEDED TO DO THAT ONLY VERY BRIEFLY, AND THE HOSPITAL
13 HAS BEEN FUNCTIONING USING THE STANDARD PROCESSES AND
14 PROCEDURES THAT ALL HOSPITALS FUNCTION UNDER, WHICH IS THE USE
15 OF DIVERSION, WHEN APPROPRIATE. THAT MEANS THAT THEY'RE ON FOR
16 45 MINUTES, THEY CAN GO ON DIVERSION FOR 45 MINUTES, BUT THEN
17 ARE REQUIRED TO TAKE AMBULANCES FOR 15 MINUTES. THEY HAVE BEEN
18 OPERATING IN THAT MODE BY THE SAME RULES SINCE THAT WEEKEND
19 AND USING DIVERSION WHEN THEY FELT IT WAS NECESSARY. WE HAVE
20 IMMEDIATELY ADDED ADDITIONAL STAFF TO THE HARBOR EMERGENCY
21 ROOM TO HELP INCREASE THE NUMBER OF PLACES AND THE FREQUENCY
22 WITH WHICH THEY CAN DO TRIAGE. THAT'S THE OTHER REALLY
23 IMPORTANT PIECE OF THE PUZZLE. WHAT THE SURVEYORS FOUND THAT
24 CONCERNED THEM IS THAT THEY FOUND THAT IT WAS TAKING -- THEY
25 FOUND TWO INSTANCES WHERE THEY FELT IT TOOK TOO LONG TO TRIAGE



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1 ONE PATIENT AND TO RE-EVALUATE ANOTHER. TO SOLVE THAT PROBLEM,
2 WE HAVE DONE TWO VERY IMPORTANT THINGS. ONE IS TO INCREASE THE
3 AMOUNT OF STAFFING TO ALLOW MORE FREQUENT -- MORE ABILITY TO
4 TRIAGE AND MORE FREQUENT RE-EVALUATIONS. THE OTHER THING THAT
5 WE'RE GOING TO BE DOING IS ADDING PHYSICIAN STAFF, STARTING
6 TOMORROW. TO PUT A PHYSICIAN OUT IN THE TRIAGE AREA SO WE
7 DON'T JUST HAVE NURSES AND OTHER MID-LEVEL STAFF DOING TRIAGE,
8 BUT THAT WE'RE GOING TO PUT A PHYSICIAN OUT IN FRONT TO
9 SUPPORT THE TRIAGE EFFORT. THESE ADDITIONAL RESOURCES WILL
10 ALLOW FOR THE FREQUENCY THAT THE STATE AND FEDERAL GOVERNMENT
11 IS LOOKING FOR. THAT'S REALLY THE ISSUE HERE. BUT WILL ALSO
12 PUT MORE RESOURCES AT THE VERY FRONT END OF CARE TO HELP
13 PRIORITIZE PATIENTS BETTER. FINALLY, I WOULD MAKE THE
14 OBSERVATION THAT YOUR BOARD HAS BEEN SUPPORTIVE OF EFFORTS TO
15 TRY TO IMPROVE OTHER LOCATIONS OF CARE. ALL OF THE EMERGENCY
16 ROOMS IN THE COUNTY ARE BUSY. AND ALL OF THE IMPACTED HOSPITAL
17 EMERGENCY ROOMS ARE VERY BUSY. BUT OUR ISSUE TODAY IS WHAT
18 WE'RE GOING TO DO TO SUPPORT HARBOR RESOLVE THIS IMMEDIATE
19 JEOPARDY. LIKE I SAID, WE'VE PUT A COMPREHENSIVE PLAN INTO
20 PLACE. WE ARE IN THE PROCESS OF SUBMITTING IT TO THE STATE
21 TODAY. WE EXPECT THEM TO COME OUT SHORTLY AND REVIEW IT. SO
22 SUPERVISOR ANTONOVICH, THOSE ARE THE ACTIONS THAT WE TOOK
23 BEFORE THE SURVEY AND AS A RESULT OF THE SURVEY.
24



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1 **SUP. ANTONOVICH:** AND HOW ARE PATIENTS BEING DIRECTED TO URGENT
2 CARE?

3

4 **DR. BRUCE CHERNOF:** WELL, SUPERVISOR, CURRENTLY, THE TRIAGE
5 STAFF MAKES AN ASSESSMENT ABOUT WHICH PATIENTS ARE APPROPRIATE
6 FOR EMERGENCY ROOM VERSUS URGENT CARE. ONE OF THE THINGS WE'VE
7 TRIED TO DO IS STANDARDIZE ACROSS OUR DEPARTMENT HOW WE
8 EVALUATE PATIENTS. THIS IS ANOTHER ONE OF THESE VERY IMPORTANT
9 OPPORTUNITIES. WE'VE IMPLEMENTED A FIVE-LEVEL TRIAGE SYSTEM
10 ACROSS OUR EMERGENCY ROOMS. WE'RE USING THE SAME CRITERIA
11 ACROSS THE EMERGENCY ROOMS. AND THAT ALLOWS THE DECISION TO BE
12 MADE ABOUT THE RIGHT LEVEL OF CARE. HARBOR IS ALSO EXPANDING
13 ITS EMERGENCY ROOM -- ITS URGENT CARE SERVICES. OUR GREATEST
14 CHALLENGE HAS BEEN STAFFING. BUT THEY ARE WORKING HARD TO
15 IDENTIFY APPROPRIATE STAFF. WE'VE ALREADY EXPANDED INTO
16 WEEKENDS, ON SATURDAYS, AND WE'RE LOOKING TO PUT ANOTHER SHIFT
17 IN ON SATURDAYS AND SOME ADDITIONAL URGENT CARE TIME ON
18 SUNDAY.

19

20 **SUP. ANTONOVICH:** AND HOW MANY EMERGENCY TREATMENT BAYS ARE AT
21 HARBOR AND WHAT ARE THE PLANS TO EXPAND THOSE?

22

23 **DR. BRUCE CHERNOF:** SUPERVISOR, I DIDN'T BRING THE EXACT NUMBER
24 OF TREATMENT BAYS WITH ME. I DON'T KNOW IF YOU KNOW THEM,
25 ROBERT? BUT WHILE HE'S THINKING ABOUT THAT, I'D ANSWER TO YOU



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1 THAT YOUR BOARD TOOK A DEFINITIVE ACTION ABOUT EIGHT MONTHS
2 AGO NOW, NINE MONTHS AGO, TO EXPAND THE EMERGENCY ROOM. TO
3 BUILD WHAT WILL BE ROUGHLY, IF I'M NOT MISTAKEN, A \$400
4 MILLION BUILDING THAT WILL SIGNIFICANTLY EXPAND EMERGENCY ROOM
5 CAPACITY, PARTICULARLY FOR TRAUMA. IT WILL ALSO ADD SURGICAL
6 CAPACITY. ONE OF THE OTHER VERY IMPORTANT DISCUSSIONS WE HAD
7 WAS ABOUT RE-ENGINEERING CARE. THERE WERE OPTIONS THAT WERE
8 BROUGHT TO THIS BOARD. THE DIFFERENCE BETWEEN OPTION 3 AND
9 OPTION 4 HAD TO DO WITH ALLOCATING FUNDING FOR CONSOLIDATING
10 RADIOLOGY AND SOME LABORATORY SERVICES CLOSER TO THE EMERGENCY
11 ROOM TO INCREASE EFFICIENCY. YOUR BOARD -- DEPARTMENT'S
12 RECOMMENDATION AND YOUR BOARD'S ACTION WAS TO SUPPORT OPTION
13 4, WHICH IS THE OPTION THAT WILL ALLOW FOR THAT RE-ENGINEERING
14 AND THE MOVEMENT OF THOSE RADIOLOGY AND LABORATORY SERVICES.
15 SO THERE ARE SHORT-TERM PLANS, THERE ARE LONG-TERM PLANS,
16 WHICH IS THIS E.R. EXPANSION. I GUESS THE ONE OTHER SHORT-TERM
17 PLAN, SUPERVISOR, THAT'S IMPORTANT IS WE'VE TOURED THE SPACE
18 AND IDENTIFIED A COUPLE OF OTHER OFFICES, AREAS THAT WE ARE
19 NOW GOING TO RESTRUCTURE AS CLINICAL SPACE. WE'VE MOVED PEOPLE
20 OUT OF OFFICES SO THAT WE CAN INCREASE THE NUMBER OF CLINICAL
21 AREAS WHERE WE CAN DO URGENT CARE. FINALLY, I BELIEVE
22 SUPERVISOR, BUT I'LL BE GLAD TO CONFIRM FOR YOU THAT THE
23 NUMBER OF E.R. BAYS IS 27. BUT I WILL WANT TO CONFIRM THAT.
24



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1 **SUP. ANTONOVICH:** LET ME ASK YOU. HAS THE INCREASE IN
2 REGISTERED NURSES DECREASED THE WAIT TIME IN THE EMERGENCY
3 ROOM?

4

5 **DR. BRUCE CHERNOF:** THE INCREASE IN REGISTERED NURSES HAS
6 ALLOWED US TO TRIAGE MORE PATIENTS MORE QUICKLY. SO THE ANSWER
7 IS YES.

8

9 **SUP. ANTONOVICH:** THANK YOU.

10

11 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, I JUST HAVE ONE QUESTION
12 I'D LIKE TO ASK VERY FAST, HERE. ONE OF THE THINGS, WHEN TECLA
13 WAS THERE, SHE HAD A FLEXIBLE WORKING HOURS ARRANGEMENT. SO
14 THAT OFTEN, SHE DID NOT HAVE TO USE A REGISTRY BECAUSE SHE HAD
15 A WHOLE CORPS OF NURSES WHO WERE AVAILABLE BECAUSE SHE
16 UTILIZED FLEX HOURS. IS THAT PROGRAM STILL BEING UTILIZED AT
17 HARBOR?

18

19 **DR. BRUCE CHERNOF:** SUPERVISOR, IT IS, BUT NOT AS EFFECTIVELY
20 AS I THINK IT MIGHT BE. I THINK THAT THIS IS ONE OF THESE
21 ISSUES THAT WE'VE BEEN WORKING ON WITH C.E.O. STAFF AND WITH
22 OUR COLLEAGUES IN THE UNION. I ACTUALLY BELIEVE IN FLEX HOURS
23 BECAUSE I THINK THAT AN EMPLOYED WORKFORCE FOR FULL-TIME WORK
24 IS ALWAYS THE BEST WORKFORCE. I THINK THAT IT IS BETTER TO
25 HAVE PEOPLE WHO ARE IN OUR FACILITIES WHO ARE NOT TRAVELERS IN



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1 REGISTRY IF WE CAN AVOID IT. LIKE I SAID, HARBOR IS USING IT,
2 BUT I THINK IT IS STILL ONE OF THE THINGS THAT IS
3 UNDERUTILIZED IN MY DEPARTMENT.

4

5 **SUP. BURKE, CHAIR:** HARBOR WAS ONE OF THE LAST ONES TO EVER USE
6 ANY REGISTRY OR TRAVELING BECAUSE THEY UTILIZED FLEX HOURS AND
7 HAD AVAILABLE A LONG GROUP OF PEOPLE WHO WERE INTERESTED IN
8 DOING THAT.

9

10 **DR. BRUCE CHERNOF:** THEY STILL HAVE THE LOWEST PERCENTAGE,
11 SUPERVISOR, OF ALL THE FACILITIES AT THIS POINT. ALL OF OUR
12 FACILITIES ARE USING MORE, AS ARE ALMOST ALL PRIVATE
13 FACILITIES, JUST BECAUSE THERE IS A REAL STRAIN ON NURSING
14 RESOURCES ACROSS SOUTHERN CALIFORNIA. BUT I DO THINK THAT
15 FLEXIBLE WORK HOURS IS SOMETHING THAT WE NEED TO REVISIT. IT
16 WORKS.

17

18 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, AND THEN SUPERVISOR
19 MOLINA, YOU HAD QUESTIONS?

20

21 **SUP. KNABE:** I JUST WOULD ASK, FIRST OF ALL, WHY DID IT CHANGE?
22 I MEAN, BECAUSE IT WAS A PRETTY SUCCESSFUL PROGRAM AND BEING
23 UTILIZED VERY HEAVILY DOWN THERE. IS THERE A REASON WHY IT
24 CHANGED ON THE FLEX HOUR SITUATION?

25



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1 **DR. BRUCE CHERNOF:** I WOULD DEFER TO THE C.E.O. STAFF TO HELP
2 ME ANSWER THAT QUESTION. I THINK THAT THERE ARE COMPLEXITIES
3 IN THE PROGRAM, HOW WE BRING PEOPLE ON, EXPECTATIONS OF HOW
4 THAT PROGRAM WORKS UNDER OUR M.O.U.S WITH THE UNION. AND THOSE
5 HAVE BEEN, I THINK, IMPORTANT CHALLENGES THAT WE HAVEN'T
6 COMPLETELY RESOLVED.

7

8 **SUP. KNABE:** BUT THE UNIONS BROUGHT THE ISSUES TO US TO BEGIN
9 WITH. I MEAN, THEY WERE SUPPORTIVE OF THE FLEX HOURS. WE HAD
10 THE ISSUE OUT AT RANCHO AND THEN HARBOR USED IT. SO I WAS JUST
11 CURIOUS AS TO WHY IT WOULD BE CHANGING. I MEAN, WE HAD A BUY-
12 IN I THOUGHT BETWEEN LABOR AND MANAGEMENT ON THAT WHOLE ISSUE
13 AND IT WAS WORKING VERY EFFECTIVELY AND WHY IT WOULD BE
14 CHANGING OUT AT HARBOR.

15

16 **SUP. BURKE, CHAIR:** BECAUSE THEY PREFERRED THAT TO THE
17 TRAVELERS.

18

19 **DR. BRUCE CHERNOF:** LET ME ANSWER THE QUESTION HALFWAY,
20 SUPERVISOR. BUT I DO REALLY DO WANT TO TURN TO C.E.O. STAFF TO
21 HELP ME. IT'S NOT THAT WE'VE STOPPED DOING IT AT HARBOR,
22 BECAUSE IT'S STILL THERE. BUT I DON'T THINK IT HAS BEEN
23 IMPLEMENTED AS BROADLY AND EFFECTIVELY AS WE MIGHT IN THE
24 DEPARTMENT. AND WE HAVE BEEN WORKING WITH C.E.O. STAFF AND THE
25 UNIONS ON THE PARTICULARS OF THAT.



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1

2 **SUP. KNABE:** I GUESS WHAT I'M SAYING IS, WHEN TECLA WAS THERE,
3 IT WAS BROADLY AND EFFECTIVELY BEING IMPLEMENTED. WHY THE
4 CHANGE IN EITHER ITS UTILIZATION OR ITS EFFECTIVENESS? WHAT
5 WOULD THE C.E.O. HAVE TO DO WITH IT AFTER IT'S BEEN APPROVED
6 ALREADY? I MEAN, THE C.E.O. AT THE HOSPITAL OR THE C.E.O.'S
7 OFFICE HERE?

8

9 **DR. BRUCE CHERNOF:** THE C.E.O.'S OFFICE HERE.

10

11 **SUP. KNABE:** WHY WOULD THEY CHANGE IT?

12

13 **DR. BRUCE CHERNOF:** THERE HASN'T BEEN A CHANGE IN WHAT WE'RE
14 DOING SPECIFICALLY AT HARBOR, BUT THE IDEA TO GROW IT,
15 SUPERVISOR -- WITHIN THE DEPARTMENT WE HAVE NOT GROWN IT AS
16 MUCH AS I WOULD LIKE TO GROW IT. BUT I REALLY DO NEED TO ASK
17 THAT THE C.E.O. STAFF HELP ANSWER THIS QUESTION.

18

19 **SUP. KNABE:** WHAT DOES THAT MEAN? THE QUESTION IS WHY DID -- IT
20 SHOULD BE GROWING WITH WHAT'S HAPPENING AT THE HOSPITAL. I
21 MEAN I GUESS I'M JUST TRYING TO FIGURE OUT WHY THE CHANGE. IT
22 WAS A VERY SUCCESSFUL PROGRAM DOWN THERE.

23

24 **DR. BRUCE CHERNOF:** IT IS STILL SUCCESSFUL, SUPERVISOR, BUT WE
25 HAVE NOT BEEN ABLE TO EXPAND IT ACROSS THE DEPARTMENT.



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1

2 **SUP. KNABE:** I DIDN'T ASK THE DEPARTMENT. I'M TALKING ABOUT
3 HARBOR-U.C.L.A.

4

5 **DR. BRUCE CHERNOF:** AND EACH OF THE FACILITIES, INCLUDING
6 HARBOR. I THINK THAT THERE'S MORE OPPORTUNITIES TO USE IT AT
7 HARBOR.

8

9 **SUP. KNABE:** I STILL DON'T UNDERSTAND WHAT THAT MEANS. WHY
10 WOULD THE C.E.O. CHANGE IT?

11

12 **SUP. BURKE, CHAIR:** THEY HAVE A GROUP OF PEOPLE THERE, NURSES,
13 WHO REALLY WERE ENTHUSIASTIC ABOUT THE PROGRAM.

14

15 **SUP. KNABE:** ABSOLUTELY.

16

17 **SUP. BURKE, CHAIR:** AND THEY WERE MOSTLY MOTHERS WHO HAD
18 CHILDREN IN SCHOOL WHO WANTED TO STAY WORKING WITH THE COUNTY,
19 BUT THEY WERE UNABLE TO DO IT ON A FULL-TIME BASIS AND THEY
20 WERE UNABLE TO TAKE SOMETIMES THE KIND OF HOURS THAT WERE SET
21 UP.

22

23 **SUP. KNABE:** WHILE THEY'RE TRYING TO FIGURE OUT AN ANSWER TO
24 THAT VERY SIMPLE QUESTION, ONE OF YOUR RECOMMENDATIONS WAS TO



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1 INCREASE THE STAFF IN THE TRIAGE AREA. WHERE IS THAT
2 ADDITIONAL STAFF COMING FROM?

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR, I WILL HAVE TO PULL THOSE
5 RESOURCES FROM ELSEWHERE IN THE ORGANIZATION. ONE OF THE
6 THINGS THAT WE HAVE BEEN DOING IS A THOUGHTFUL REVIEW OF WHERE
7 WE'VE PUT ALL THE RESOURCES. AND WE'LL BE COMING, AS PART OF
8 OUR REGULAR REPORTS TO YOUR BOARD WITH AN UPDATE ON WHAT WE'VE
9 DONE WITH ALL THE RESOURCES IN THE CONTINGENCY PLAN. THOSE
10 THINGS THAT WE'VE IMPLEMENTED, THOSE PLACES WHERE WE HAVE DONE
11 ADDITIONAL THINGS. SUCH AS ADDING THE E.M.S. STAFF PERMANENTLY
12 TO THE HARBOR EMERGENCY ROOM AND OPPORTUNITIES WE THINK WE
13 HAVE TO MAKE OTHER CHANGES. I WILL BE WORKING WITH THE C.E.O.
14 STAFF TO MOVE THOSE RESOURCES FROM ELSEWHERE IN THE
15 ORGANIZATION. BUT WE NEED TO DO THAT WORK NOW.

16

17 **SUP. KNABE:** SO YOU'RE NOT PULLING RESOURCES FROM OTHER AREAS
18 THAT NEED TO HAVE THE RESOURCES THERE?

19

20 **DR. BRUCE CHERNOF:** THAT'S CORRECT, SUPERVISOR.

21

22 **SUP. KNABE:** WHAT IS THE AVERAGE WAITING TIME AT HARBOR AS
23 COMPARED TO THE NINE IMPACTED HOSPITALS? DO WE HAVE ANY IDEA
24 ON THAT?

25



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1 **DR. BRUCE CHERNOF:** WE DON'T HAVE THAT INFORMATION BECAUSE WE
2 DON'T HAVE THAT INFORMATION FROM THE PRIVATE HOSPITALS.

3

4 **SUP. KNABE:** I THOUGHT WE WERE GETTING REPORTS. I MEAN, I
5 THOUGHT THEY WERE GIVING US THE DATA, THAT WAS PART OF THE
6 DEAL.

7

8 **DR. BRUCE CHERNOF:** SUPERVISOR, THEY ARE GIVING US SOME DATA.
9 IT'S FAIRLY LIMITED. AND I DON'T BELIEVE THAT THEIR WAITING
10 TIME IS ONE OF THE ELEMENTS THAT THEY'RE REPORTING TO US. WE
11 ARE NOW GETTING CLAIMS-BASED DATA OF THE NUMBER OF PATIENTS
12 THAT THEY'RE STARTING TO SEE THROUGH THE IMPACTED HOSPITAL
13 PROGRAM.

14

15 **SUP. KNABE:** BUT THAT WAS ONE OF THE EARLY THINGS. AND PART --
16 WHEN I ASKED THE QUESTION BEFORE OF YOUR STAFF, THE WAITING
17 TIME WAS ONE OF THE THINGS THAT THEY WERE REPORTING. THEY
18 FINALLY, I THOUGHT, WERE REPORTING THAT INFORMATION TO YOU.

19

20 **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE CONTINUING TO COLLECT
21 THE SAME DATA NOW ON A MONTHLY BASIS THAT WE PREVIOUSLY WERE
22 REPORTING WEEKLY. I DID NOT BRING THAT REPORT WITH ME. BUT
23 THOSE DATA POINTS ARE STILL BEING COLLECTED. BUT I DON'T
24 BELIEVE -- IF I'M WRONG, I WILL TELL YOU, BUT I DO NOT BELIEVE
25 THAT THEIR WAITING TIMES IS ONE OF THE POINTS THAT WE WERE



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1 COLLECTING. WE WERE WORKING WITH THE HOSPITAL ASSOCIATION TO
2 FIND THE APPROPRIATE DATA POINTS THAT MADE SENSE FOR PRIVATE
3 HOSPITALS TO COLLECT SO WE DID HAVE COMPARATIVE DATA WHERE IT
4 MADE SENSE.

5

6 **SUP. KNABE:** WELL, I WOULD THINK WAITING TIME WOULD BE ONE OF
7 THE COMPARABLE DATA POINTS THAT YOU'D WANT TO KNOW. I MEAN,
8 BECAUSE THAT WOULD BE SIGNIFICANT AS IT RELATES TO TRIAGE AND
9 SOME OF THE IMMEDIATE JEOPARDY KINDS OF ISSUES THAT HAVE BEEN
10 RAISED DOWN AT HARBOR. AND SO I MEAN, YOU KNOW, AND THE OTHER
11 ISSUE THAT CONCERNS ME IS THAT NOW YOU'RE SAYING IT'S ON A
12 MONTHLY BASIS VERSUS A WEEKLY BASIS. IS THAT WHY WE ARE
13 GETTING OURSELVES INTO TROUBLE ON SOME OF THESE OTHER AREAS,
14 IS THAT WE SORT OF THINK THAT EVERYTHING'S COOL? AND WE'RE
15 JUST BACKING OFF AND SAYING WELL LET'S DO IT ON A MONTHLY
16 BASIS VERSUS WEEKLY?

17

18 **DR. BRUCE CHERNOF:** SUPERVISOR, WE WENT TO THE MONTHLY REPORT
19 BECAUSE THE WEEKLY REPORTS -- BECAUSE THERE WAS NO BASELINE
20 DATA, AND WE WORKED WITH THE HOSPITAL ASSOCIATION OF SOUTHERN
21 CALIFORNIA TO TRY TO IDENTIFY WHAT THEY AGREED WAS APPROPRIATE
22 BASELINE DATA. AND WHAT'S CLEAR IS THAT THE MOST APPROPRIATE
23 DATA WILL COME FROM THE OSHBA DATABASES. THERE IS A DELAY IN
24 THAT DATA BEING FORWARDED FROM ALL HOSPITALS, INCLUDING OURS,
25 TO STATE, FOR THE STATE TO CLEAN THAT DATA AND MAKE IT



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1 PUBLICLY AVAILABLE. THOSE ARE THE DATA SETS THAT MAKE MOST
2 SENSE FOR COMPARISON. THE DATA THAT WE ARE COLLECTING FROM THE
3 PRIVATE HOSPITALS ONLY ALLOWS WEEK OVER WEEK COMPARISON. AND
4 THEY DID NOT HAVE BASELINES PRIOR TO THE CLOSURE OF THE
5 HOSPITAL. IF THEY DID, WE WOULD HAVE PRESENTED THEM. WE DID
6 ASK FOR IT. AND THE PRIVATE HOSPITALS THEMSELVES WERE
7 STRAINING UNDER THE KINDS OF DATA COLLECTION REQUIREMENTS THAT
8 WE HAD ASKED OF THEM. I THINK OUR DATA COLLECTION IS
9 APPROPRIATE. I WILL BE GLAD TO GO BACK AND LOOK AT THE WAITING
10 TIME QUESTION FOR YOU BECAUSE IT'S A VALID ONE.

11

12 **SUP. KNABE:** DO WE HAVE THE WAITING TIME AS AN EXAMPLE, FOR
13 HARBOR AS COMPARED TO OLIVE VIEW AS COMPARED TO BIG COUNTY? I
14 MEAN DO WE HAVE THAT?

15

16 **DR. BRUCE CHERNOF:** WE HAVE SOME DATA IN EACH OF OUR HOSPITALS.

17

18 **DR. ROBERT G. SPLAWN:** SUPERVISOR, A COUPLE POINTS. A LOT OF
19 THIS DATA HAS TO BE MANUALLY TRACKED, BECAUSE ONLY ONE OF OUR
20 HOSPITALS HAS AN ELECTRONIC METHOD OF CAPTURING THIS DATA. SO
21 IT REQUIRES A LOT OF MANUAL PULL. THE TYPICAL MEASURES AN E.D.
22 LOOKED AT, HAVING RUN ONE, DOOR TO TRIAGE, TRIAGE TO BED, DOOR
23 TO DOCTOR, DOCTOR TO DISCHARGE, DISPOSITION TO DISCHARGE. WE
24 HAVE SOME DATA POINTS ON SOME OF THOSE BUT NOT ALL BECAUSE IT
25 DOES REQUIRE MANUAL. BUT THAT'S ANOTHER REASON WE NEED TO LOOK



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1 AT INFORMATION SYSTEMS TO CAPTURE THAT. BUT THERE IS SOME THAT
2 I DO HAVE. DOCTOR TO DISCHARGE FOR HARBOR-U.C.L.A. IS 7 HOURS,
3 45 MINUTES. L.A.C.+U.S.C. FOR GENERAL HOSPITAL, 3 HOURS, 44
4 MINUTES. OLIVE VIEW, 6 HOURS, 35 MINUTES. SOME HAVE DOOR TO
5 DOCTOR, OLIVE VIEW HAS A DOOR TO DOCTOR, 4.36. I'M SORRY,
6 L.A.C. HAS A DOOR TO DOCTOR 4.36. TRIAGE TO BED, A COUPLE
7 FACILITIES ARE TRACKING THAT. AT HARBOR, BEFORE THIS PLAN WAS
8 IMPLEMENTED, IT WAS 5.12. OLIVE VIEW .8 OF AN HOUR.

9

10 **SUP. DON KNABE:** SO I GUESS MY FOLLOW-UP QUESTION THEN WOULD
11 BE: THAT'S GOOD TO KNOW, BUT WHY WOULD NOT ALL THE FACILITIES
12 BE REPORTING THEN? I MEAN, STARTING WITH OUR OWN. I MEAN, I
13 WOULD THINK THAT WE'D HAVE A COMPARATIVE, THAT WOULD BE ONE OF
14 THE THINGS WE'D WANT TO LOOK AT FROM A STAFFING STANDPOINT. IF
15 YOU'RE DOING DOCTOR TO TRIAGE, TRIAGE TO BED, BED TO OUT,
16 DOCTOR TO OUT, WHY WOULDN'T THAT BE CONSISTENT THROUGHOUT OUR
17 SYSTEM?

18

19 **DR. ROBERT G. SPLAWN:** IT SHOULD BE AND IT WILL. AND THIS IS A
20 TEMPLATE THAT I'VE DEVELOPED TO LOOK, SO WE CAN BETTER TRACK
21 IT. BUT, AGAIN, SOME OF IT WILL REQUIRE A MANUAL PULL UNTIL WE
22 CAN GET THE INFORMATION SYSTEM IN PLACE.

23

24 **SUP. KNABE:** I UNDERSTAND. BUT THE PRIVATE HOSPITALS DO NOT
25 TRACK THAT? I THOUGHT THAT WAS ONE OF THE COMPLAINTS IN THE



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1 LETTERS WE GOT FROM THE NINE IMPACTED HOSPITALS WAS WAITING
2 TIME.

3

4 **DR. ROBERT G. SPLAWN:** IT AGAIN DEPENDS ON WHAT ELEMENT YOU'RE
5 TALKING ABOUT. ONE OF THE KEY MEASURES IS DOOR TO DOCTOR,
6 BECAUSE EVERYONE COMES THERE TO SEE THE DOCTOR. AND THE GOLD
7 STANDARD IS 30 TO 40 MINUTES. AND THAT'S WHAT WE'RE GOING TO
8 LOOK AT, AND IS BEING LOOKED AT, AS PART OF THE PLAN FOR
9 HARBOR. AND WE'D LIKE TO LOOK AT THAT AT OTHER FACILITIES, AS
10 WELL.

11

12 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA?

13

14 **SUP. MOLINA:** YOU KNOW, IT IS AMAZING TO LISTEN TO BOTH OF YOU,
15 IT REALLY IS. YOU KNOW, WHEN YOU SAY AN EMERGENCY ROOM, I
16 DON'T CARE IF IT'S HERE OR ON PLANET MARS, EMERGENCY IS AN
17 EMERGENCY. I GO TO AN EMERGENCY ROOM BECAUSE I HAVE AN
18 EMERGENCY. SO WHEN I WALK INTO THE EMERGENCY ROOM, I EXPECT
19 THAT I WOULD BE TREATED AS AN EMERGENCY. SOMETHING HAS
20 HAPPENED AND I NEED URGENT CARE. IT'S NOT THE DOCTOR'S OFFICE
21 THAT HAS 12 OF US COMING IN FOR THE SAME APPOINTMENT AT 8
22 O'CLOCK. IT'S CALLED AN EMERGENCY ROOM. YOU ALL ARE RESPONDING
23 TO US LIKE -- WE'RE SUPPOSED TO BE THIS GOVERNING BOARD HERE
24 THAT EMPOWERS YOU TO GIVE US ANSWERS. AND THE ANSWERS I'M
25 HEARING ARE HARD TO BELIEVE. HOW COULD AN EMERGENCY ROOM NOT



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1 KNOW HOW MANY PEOPLE THEY ARE SEEING, WHAT THE WAIT TIMES ARE?
2 YOU WOULD THINK THAT THAT WOULD TELL YOU HOW MANY DOCTORS YOU
3 NEED FOR THE DAY, HOW MANY NURSES YOU NEED, HOW MANY BEDS ARE
4 AVAILABLE. YOU'RE TRYING TO TELL US THAT BECAUSE A TECHNOLOGY
5 HASN'T BEEN DEVELOPED THAT YOU CAN'T TELL WHEN SOMEBODY WALKS
6 IN AND WHEN SOMEBODY'S ADDRESSED? THAT YOU CAN'T -- YOU KNOW,
7 YOU GUYS, COME ON. I MEAN, THESE AREN'T A BUNCH OF PIN HEADS
8 UP HERE THAT ARE LISTENING TO YOUR RESPONSES. YOU GUYS ARE
9 EMPOWERED, AND GET PAID AN AWFUL LOT OF MONEY TO OPERATE THESE
10 THINGS. AND YOU'RE TELLING US YOU DON'T KNOW? I FIND THAT HARD
11 TO BELIEVE. BECAUSE EVERY SINGLE PATIENT THAT WALKS INTO AN
12 EMERGENCY ROOM ASSUMES ONE THING: THAT THE MINUTE THAT THEY
13 WALK IN, THAT THEY'RE GOING TO BE TREATED. NOW THE DAY THEY
14 ARRIVE, THEY FIND OUT THAT'S NOT THE CASE. I KNOW WHEN I WENT
15 TO THE EMERGENCY ROOM, THAT'S WHAT I THOUGHT. I WOULD BE
16 TREATED. BUT I HAD TO WAIT. A GUY WALKED IN WITH HIS FINGER
17 SEVERED. THERE WERE CHILDREN, PARENTS BRINGING IN CHILDREN
18 WITH UNBELIEVABLE FEVERS. I HAD TO WAIT MY TURN IN LINE,
19 RIGHT? BUT HOW COULD THE PERSON WHO IS IN CHARGE OF THE
20 EMERGENCY ROOM DISMISS ME BECAUSE MY EMERGENCY, WHILE IT
21 WASN'T AS URGENT, WAS NOT BEING ADDRESSED? YOU KNOW, YOUR
22 ANSWERS ARE NOT VERY SATISFYING.

23

24 **DR. ROBERT G. SPLAWN:** SUPERVISOR, THERE ARE -- IT'S KNOWN THE
25 AVERAGE WAIT TIME IS FOUR TO SIX HOURS IN OUR EMERGENCY



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1 DEPARTMENTS IN L.A. COUNTY. WE LOOKED AT THIS WHEN I WAS CHAIR
2 OF THE E.M.S. COMMISSION.

3

4 **SUP. MOLINA:** BUT WAIT A MINUTE. YOU JUST SAID HOW CAN YOU
5 POSSIBLY KNOW THAT WHEN YOU DON'T TRACK IT?

6

7 **DR. ROBERT G. SPLAWN:** SUPERVISOR, BECAUSE THERE ARE DIFFERENT
8 DATA POINTS THAT ARE LOOKED AT.

9

10 **SUP. MOLINA:** HE DIDN'T ASK YOU THAT. HE DIDN'T ASK YOU THAT.
11 HE ASKED WITH SIMPLICITY, "DO YOU HAVE THE WAIT TIMES FOR THE
12 OTHER FACILITIES?" I THINK THAT'S WHAT YOU ASKED, DON.

13

14 **SUP. KNABE:** I DON'T KNOW HOW YOU CAN MANAGE IF YOU DON'T KNOW
15 DATA.

16

17 **SUP. MOLINA:** AND YOU GUYS DIDN'T GIVE HIM THAT ANSWER.

18

19 **DR. ROBERT G. SPLAWN:** THERE ARE DIFFERENT DATA POINTS.

20

21 **SUP. MOLINA:** WE DON'T WANT DIFFERENT DATA POINTS. THE
22 SIMPLICITY OF WAIT TIMES. IN THE EMERGENCY ROOM --

23

24 **DR. ROBERT G. SPLAWN:** SUPERVISOR, IF YOU'RE TALKING ABOUT FROM
25 DOOR TO BEING SEEN BY A PHYSICIAN, THAT TIME IS FOUR TO SIX



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1 HOURS ON AVERAGE. IF YOU'RE TALKING ABOUT TIME TO SEE A TRIAGE
2 NURSE, THAT ALSO VARIES. SO AGAIN, THAT DATA POINT IS
3 IMPORTANT TO TALK ABOUT WHAT YOU WANT TO LOOK AT. THERE IS
4 DOOR TO DOCTOR TIME.

5

6 **SUP. MOLINA:** WHICH ONE DID YOU WANT?

7

8 **SUP. KNABE:** I WANTED THE AVERAGE WAITING TIME FROM THE DOOR TO
9 THE DOCTOR, FROM THE DOOR TO TRIAGE. I MEAN THOSE ARE THE TWO
10 THAT SEEM TO BE MOST IMPORTANT.

11

12 **SUP. MOLINA:** SO WHAT IS IT FOR THE OTHER FACILITIES?

13

14 **DR. ROBERT G. SPLAWN:** DOOR TO DOCTOR, THE ONLY FACILITY
15 CURRENTLY TRACKING THAT IS L.A.C.+U.S.C. THAT IS 4.3.

16

17 **SUP. MOLINA:** SO DOWNEY MEDICAL DOESN'T TRACK THAT AT ALL?

18

19 **DR. ROBERT G. SPLAWN:** I DON'T KNOW.

20

21 **SUP. MOLINA:** YOU DON'T KNOW? THAT'S NOT A VALUABLE THING AT
22 DOWNEY MEDICAL TO KNOW? WHEN THE PARAMEDICS CAME THAT DAY,
23 THEY TALKED ABOUT HAVING TO SIT IN DRIVEWAYS. AND THEY WERE
24 PRETTY ANGRY ABOUT IT. I REMEMBER THE DAY THEY CAME. AND THEY
25 SAID THE WAIT WAS TOO LONG.



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1

2 **DR. ROBERT G. SPLAWN:** AGAIN, THE AVERAGE FOR THE COUNTY, AS
3 FAR AS I KNOW IS 4 TO 6 HOURS.

4

5 **SUP. MOLINA:** DR. SPLAWN, PLEASE BE HONEST WITH ME. I'M NOT
6 ASKING ABOUT THAT. I'M JUST SAYING WE COME HERE. YOU KNOW,
7 WE'RE NOT AN EXPERT IN THIS. WHAT DO I KNOW? I ONLY KNOW MY ON
8 PERSONAL EMERGENCY. WHEN I THINK IT'S AN EMERGENCY, IT'S MY
9 EMERGENCY. YOU ARE MANAGING THESE EMERGENCIES. WE'RE ASKING
10 VERY BASIC SIMPLE QUESTIONS. YOU'RE RESPONDING WITH DATA
11 POINTS. WE'RE JUST ASKING SIMPLE STUFF. WHY CAN'T YOU ANSWER
12 THE SIMPLE QUESTIONS? RIGHT NOW, ONE OF THE THINGS THAT HAS
13 HAPPENED IN THAT WHOLE AREA AFTER THE CLOSURE OF MARTIN LUTHER
14 KING, WE ASKED BECAUSE WE KNEW THERE WAS A CONCERN AS TO WHAT
15 WOULD HAPPEN, THE SPILLOVER IN THE OTHER HOSPITALS, RIGHT?
16 SPILLOVER, WE THOUGHT, ASSUMING WAS, IN CLOSING DOWN MARTIN
17 LUTHER KING, OTHER HOSPITALS WOULD BE IMPACTED. WE ASKED YOU
18 TO START COLLECTING DATA SO THAT WE WOULD GET A BETTER
19 UNDERSTANDING OF THE IMPACT ON THOSE HOSPITALS. THE SUPERVISOR
20 ASKED A SIMPLE QUESTION OF WAIT TIMES. NOW, I DON'T KNOW. I
21 MEAN, I WAS ASSUMING THAT YOU WERE COLLECTING DATA SO WE WOULD
22 KNOW IN REAL TIME WHAT PEOPLE WERE -- WE REALLY DON'T CARE
23 ABOUT YOUR DATA POINTS. WE REALLY CARE ABOUT THE IMPACT ON THE
24 HOSPITALS AND THE IMPACT ON PATIENTS. A PATIENT DOESN'T KNOW
25 WHEN HE ARRIVES THAT HE'S SUPPOSED TO SEE A DOCTOR OR A TRIAGE



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1 NURSE OR A NURSE PRACTITIONER OR ANYTHING. ALL THEY KNOW IS
2 THEY CAME THERE TO RECEIVE CARE. SO DON'T PLAY GAMES WITH US.
3 IT'S A VERY SIMPLE QUESTION. NOW, DID WE NOT ASK YOU TO GET
4 THE WAIT TIMES FOR THOSE OTHER HOSPITALS? BECAUSE MAYBE I
5 MISUNDERSTOOD WHEN YOU TOLD ME WE WERE COLLECTING THAT DATA.
6 MY ASSUMPTION WAS THAT WE WERE COLLECTING DATA FOR ALL OF
7 THOSE HOSPITALS TO SEE THE LEVEL OF SPILLOVER THAT WE HAD IN
8 THAT WHOLE QUARTER, WHICH OBVIOUSLY MUST BE SERIOUS.

9

10 **DR. BRUCE CHERNOF:** SUPERVISOR, I DON'T BELIEVE THAT'S ONE OF
11 THE DATA POINTS WE WERE COLLECTING.

12

13 **SUP. MOLINA:** I AM ONE THAT JUST -- YOU GUYS DIDN'T THAT--

14

15 **SUP. KNABE:** NO, I MEAN, THAT'S WHAT I'M DOUBLE-CHECKING HERE,
16 BECAUSE THAT WAS THE ASSUMPTION THAT I HAD, WAS TO SORT OF GET
17 A COMPARABLE--

18

19 **SUP. BURKE, CHAIR:** I THINK THAT WHEN THEY CAME HERE, WE
20 BROUGHT THE HOSPITALS IN. AND SOME OF THEM SAID THAT THEY
21 WOULD PROVIDE THE DATA. OTHERS SAID THAT THEY WERE GOING TO
22 START PROVIDING IT. BUT EACH ONE OF THEM HAD A DIFFERENT
23 OPINION AND EACH ONE OF THE PRIVATE HOSPITALS INDICATED TO US
24 THAT THEY WERE DOING IT IN A DIFFERENT WAY. NOW, THEY DID TELL
25 US IN TERMS OF THE PARAMEDICS WHEN THEY CAME, THEY TOLD US HOW



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1 LONG THEY WERE WAITING TO BE SEEN IN PRIVATE HOSPITALS AS WELL
2 AS THE PUBLIC HOSPITALS. BUT THE PRIVATE HOSPITALS WERE NOT
3 TOO EAGER TO SHARE ALL OF THEIR DATA WITH US. NOW, I THINK IF
4 THERE'S A MECHANISM WHERE WE CAN FORCE THE PRIVATE HOSPITALS
5 TO GIVE IT TO THEM, WE SHOULD.

6

7 **SUP. KNABE:** NO, I THOUGHT THERE WAS A REAL INTEREST ON THE
8 PRIVATES' PART TO SHARE THEIR WAIT TIMES BECAUSE THAT SEEMS TO
9 BE THE KEY ISSUE HERE. IN OTHER WORDS, WHEN YOU WALK THROUGH
10 THE DOOR, AS SUPERVISOR MOLINA INDICATED, WHEN YOU WALK
11 THROUGH THE DOOR, THE MOST IMPORTANT THING IS YOUR PERSONAL
12 EMERGENCY. AND SO TO ME, THE BASE OF ALL THIS IS HOW LONG YOU
13 HAVE TO WAIT. NOW, YOU'RE SAYING THE AVERAGE COUNTY-WIDE IS 4
14 TO 6 HOURS. BUT THE REALITY HERE THAT WE'RE TALKING ABOUT IS
15 THE IMPACT ON THE WAIT TIME AS A RESULT OF THE CLOSURE OF
16 M.L.K. AND I THINK THE CONCERN HAS BEEN ELEVATED BECAUSE OF
17 THE ISSUE WE RAN INTO DOWN AT HARBOR-U.C.L.A.

18

19 **DR. BRUCE CHERNOF:** WELL SUPERVISORS, WE BEGAN BY COLLECTING
20 VOLUME DATA. THAT WAS THE ISSUE, WAS WHAT WAS THE IMPACT THAT
21 THE PRIVATE HOSPITALS WERE FEELING?

22

23 **SUP. KNABE:** ON THE NUMBER OF PATIENTS.

24



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1 **DR. BRUCE CHERNOF:** THE NUMBER. THAT'S EXACTLY RIGHT,
2 SUPERVISOR. AND THAT NUMBER TURNED OUT TO BE EXCEEDINGLY
3 DIFFICULT TO GET BECAUSE AN APPLES TO APPLES COMPARISON WAS
4 DIFFICULT. AND LET ME SAY CLEARLY THAT THE PRIVATE HOSPITALS
5 WERE TRYING TO WORK WITH US TO COLLECT THAT DATA. THIS IS NOT
6 AN ISSUE IN MY MIND OF THE PRIVATE HOSPITALS NOT BEING
7 COOPERATIVE. IT'S ABOUT THAT THEY DON'T DEFINE, TO ROBERT'S
8 POINT, THEY DON'T NECESSARILY DEFINE THIS DATA THE SAME WAY. I
9 DO BELIEVE THAT WE ARE ASKING A VERY IMPORTANT QUESTION TODAY,
10 WHICH IS SLIGHTLY DIFFERENT THAN THE ONE WE'VE BEEN ASKING.
11 AND MY COMMITMENT IS TO GO BACK, TO TALK TO THE PRIVATE
12 HOSPITALS, AND TO GET THAT DATA. BUT I DO NOT BELIEVE THAT WE
13 WERE ASKING FOR WAIT TIME DATA FROM THE HOSPITALS IN THIS
14 FASHION. WE HAVE NOT WRITTEN ABOUT IT IN THE WRITTEN DOCUMENTS
15 WE HAVE PROVIDED YOUR BOARD. BUT I AM GLAD TO GO BACK. IT'S A
16 VALID QUESTION. AND IF THE PRIVATE HOSPITALS WILL WORK WITH
17 US, WE'LL BRING THAT DATA FORWARD. WE NEED THEIR COOPERATION.

18

19 **SUP. MOLINA:** ALL RIGHT. LET'S TALK ABOUT VALID QUESTIONS,
20 SINCE THAT WAS AN INVALID QUESTION.

21

22 **DR. BRUCE CHERNOF:** NO, I SAID IT WAS A VALID QUESTION,
23 SUPERVISOR. I AGREE WITH YOU, IT'S IMPORTANT.

24



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1 **SUP. MOLINA:** I ASSUMED WHEN WE WERE COLLECTING DATA BEFORE TO
2 HAVE THE IMPACT. AGAIN I JUST WANT TO TELL YOU IN REAL TIME
3 WHEN A PERSON'S EMERGENCY, IT'S AN EMERGENCY. ALL RIGHT? HOW
4 VALID IT IS OR WHERE IT GOES OR ANYTHING. I WOULD THINK THAT
5 WOULD HAVE BEEN THE BASELINE OF ANYTHING ELSE. BUT LET'S GO
6 OVER SOME OF THIS. I AM VERY CONCERNED THAT WE'RE STARTING TO
7 SEE A SPIRAL HERE. I'M GETTING RESPONSES FROM YOU THAT RIGHT
8 NOW ARE HERE AND TWO WEEKS FROM NOW THERE WILL BE A DIFFERENT
9 SET OF ANSWERS. AND THREE MONTHS FROM NOW THERE WILL BE
10 ANOTHER. WE'RE IN A SPIRAL VERY SIMILAR TO WHAT HAPPENED AT
11 MARTIN LUTHER KING, WHERE WE RECEIVE ANSWERS FROM YOU AND
12 WE'RE SUPPOSED TO BE GETTING SATISFACTORY ANSWERS THAT WE'RE
13 ON THE MEND. ON MARTIN LUTHER KING, WE SPENT A YEAR AND A HALF
14 ON THE MEND. CONSTANTLY LISTENING TO PEOPLE TELLING US THAT
15 EVERYTHING WAS BEING FIXED. AT THE END OF THE DAY, IT WASN'T
16 FIXED. AND THAT LED TO US CLOSING A VERY, VERY VALUABLE
17 HOSPITAL IN THE COMMUNITY. I AM VERY CONCERNED NOW THAT WHAT
18 WE ARE SEEING AT HARBOR MAY BE ANOTHER SITUATION. I DON'T
19 KNOW. AND YOU CAN SIT THERE AND SMUGLY SIT THERE AND SAY THAT
20 DOESN'T MEAN ANYTHING, BUT IT MEANS A LOT TO US; BECAUSE AT
21 THE END OF THE DAY, IT IS THE COMMUNITY WHO IS LOOKING TO US
22 TO PROVIDE LEADERSHIP ON THESE ISSUES. I REALLY DON'T
23 UNDERSTAND ANY OF WHAT YOU WERE TALKING TO ME ABOUT. AND I AM
24 NOT -- IT SHOULD NOT BE THAT DIFFICULT AND YOU DON'T NEED TO
25 MAKE IT THAT COMPLICATED. BUT I THINK YOU'RE DOING A GOOD JOB



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1 AT TRYING TO DO SO. BUT I'M GOING TO BRING IT BACK TO THE
2 SIMPLICITY OF WHAT IT IS. AT HARBOR-U.C.L.A. RIGHT NOW, 12.2
3 HOURS ON WHAT YOU CALL DOOR-TO-DOOR TO DISCHARGE. NOW, IS THAT
4 AN ACCEPTABLE E.M.T.A.L.A. TIME FRAME?

5

6 **DR. BRUCE CHERNOF:** THAT'S FROM THE TIME SOMEBODY COMES IN TO
7 WHEN THEY'RE DISCHARGED, AND E.M.T.A.L.A. LOOKS AT THE PERIOD
8 OF TIME FOR WHICH THEY COME IN FOR AN INITIAL MEDICAL
9 SCREENING, TREATMENT, AND EVALUATION.

10

11 **SUP. MOLINA:** I UNDERSTAND THEY LOOK AT THAT. IS THAT STANDARD
12 OF TIME RIGHT NOW WITHIN THE STANDARDS OF E.M.T.A.L.A.?

13

14 **DR. BRUCE CHERNOF:** E.M.T.A.L.A. DOES NOT HAVE A NUMBER
15 ASSIGNED TO IT, SUPERVISOR.

16

17 **SUP. MOLINA:** SO IF IT LOOKS AT ALL OF THE OTHER COUNTY
18 HOSPITALS AND IT'S 4 ON AVERAGE, DOES THAT USE IT AS A
19 BASELINE? THERE IS NO BASELINE. SO 24 HOURS OF WAITING IN AN
20 EMERGENCY ROOM WOULD BE OKAY, RIGHT?

21

22 **DR. BRUCE CHERNOF:** SUPERVISOR, THERE IS NO BASELINE FOR
23 COMPARISON. THE FEDERAL GOVERNMENT, WHAT THE REGULATIONS
24 PROVIDE, THERE IS NO NUMBER TIME FRAME IN THE FEDERAL LAW FOR
25 ANY HOSPITAL, PUBLIC OR PRIVATE.



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1

2 **SUP. MOLINA:** NONE.

3

4 **DR. BRUCE CHERNOF:** NONE.

5

6 **SUP. MOLINA:** SO 12.2 HOURS IS VERY ACCEPTABLE?

7

8 **DR. BRUCE CHERNOF:** SUPERVISOR, WE WOULD LIKE ALL OF OUR
9 EMERGENCY ROOMS TO WORK AS QUICKLY AS POSSIBLE.

10

11 **SUP. MOLINA:** ACCEPTABLE. I SIT THERE FOR 12 HOURS. THAT'S
12 ACCEPTABLE?

13

14 **DR. BRUCE CHERNOF:** IF YOU COME IN WITH A ROUTINE PROBLEM THAT
15 IS NOT NECESSARILY APPROPRIATE FOR AN EMERGENCY ROOM, AND THAT
16 EMERGENCY ROOM IS BUSY TAKING CARE OF MORE URGENTLY ILL
17 PATIENTS, IT MIGHT BE, SUPERVISOR.

18

19 **SUP. MOLINA:** IT'S ACCEPTABLE.

20

21 **DR. BRUCE CHERNOF:** IT DEPENDS. THERE ARE A LIMITED NUMBER OF
22 EMERGENCY ROOMS, PUBLIC AND PRIVATE, ACROSS LOS ANGELES COUNTY
23 THAT ARE DELIVERING BOTH EMERGENT CARE AND UNSCHEDULED CARE
24 FOR PATIENTS WHO HAVE NO OTHER SOURCE OF CARE.

25



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1 **SUP. MOLINA:** IS IT ACCEPTABLE OR UNACCEPTABLE?

2

3 **DR. ROBERT G. SPLAWN:** I THINK IT'S ACCEPTABLE.

4

5 **SUP. MOLINA:** IT'S ACCEPTABLE.

6

7 **DR. ROBERT G. SPLAWN:** IT'S ACCEPTABLE DEPENDING UPON WHAT YOU
8 COME INTO THE E.D. FOR.

9

10 **SUP. MOLINA:** I KNOW. THAT'S AN AVERAGE. I JUST SAID, WE ALL
11 KNOW IT'S AN AVERAGE. SO AN AVERAGE OF 12 HOURS IS ACCEPTABLE?

12

13 **DR. ROBERT G. SPLAWN:** YES. IT AGAIN DEPENDS ON WHAT YOU COME
14 IN FOR, YES. IF YOU COME IN AND YOU REQUIRE A C.T. SCAN--

15

16 **SUP. MOLINA:** I UNDERSTAND. IF I HAVE A MASSIVE HEART ATTACK,
17 IT IS NOT GOOD FOR ME TO WAIT 12 HOURS. I KNOW THAT. BUT IF I
18 COME IN WITH A SLIGHT HEADACHE, 12 HOURS IS ACCEPTABLE? WAIT.
19 YOU JUST SAID, I WANT TO UNDERSTAND THAT.

20

21 **DR. ROBERT G. SPLAWN:** WELL, LET ME CLARIFY. THERE ARE TWO
22 ISSUES. THE QUESTION IS DOOR TO DISPOSITION VERSUS DOOR TO
23 MEDICAL SCREENING EVALUATION, WHICH IS REQUIRED UNDER
24 E.M.T.A.L.A. E.M.T.A.L.A. MANDATES THAT A PATIENT GET SEEN
25 PROMPTLY BASED UPON WHAT HE OR SHE PRESENTS FOR. SO THAT CAN



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1 BE ANYWHERE FROM FIVE SECONDS TO TWO HOURS DEPENDING ON WHAT
2 THE ISSUE IS.

3

4 **SUP. MOLINA:** IN YOUR COMPARISON OF WAIT TIMES, YOU GAVE ME
5 DOOR-TO-DOOR DISCHARGE. WHY DIDN'T YOU GIVE ME THE
6 E.M.T.A.L.A. STANDARDS?

7

8 **DR. BRUCE CHERNOF:** BECAUSE THERE IS NO -- SUPERVISOR --

9

10 **SUP. MOLINA:** WAIT. EXCUSE ME. HE JUST SAID THERE WAS.

11

12 **DR. ROBERT G. SPLAWN:** NO. THERE IS NO NUMBER BASED, AND I'VE
13 ASKED THE SURVEYORS THIS. THERE IS NO TIME FRAME --

14

15 **SUP. MOLINA:** I UNDERSTAND. BUT THE RESPONSE YOU'RE GIVING ME -
16 -

17

18 **DR. ROBERT G. SPLAWN:** IT DEPENDS ON THE PATIENT'S PRESENTING
19 COMPLAINT.

20

21 **SUP. MOLINA:** I UNDERSTAND.

22

23 **DR. ROBERT G. SPLAWN:** THERE IS NO TIME.

24



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1 **SUP. MOLINA:** I UNDERSTAND. I TAKE IT THAT IF I CAME IN WITH A
2 MASSIVE HEART ATTACK, I'D HOPE IT COULD BE DONE IN 30 SECONDS
3 TO 3 MINUTES, OKAY? AND IF I CAME IN WITH A SLIGHT HEADACHE OR
4 A PAPER CUT ON MY FINGER, THAT IT MIGHT TAKE ME 12 HOURS. I
5 UNDERSTAND THAT. THIS IS AN AVERAGE. SO THAT MEANT SOME PEOPLE
6 GOT SEEN WITHIN THE FIRST 30 SECONDS OR WERE THERE 30 SECONDS.
7 AND OTHER PEOPLE WERE THERE FROM THIS DOOR-TO-DOOR DISCHARGE
8 MORE THAN 12.2 HOURS. BECAUSE THAT'S AN AVERAGE, RIGHT?

9

10 **DR. ROBERT G. SPLAWN:** FOR HARBOR IT'S AN AVERAGE.

11

12 **SUP. MOLINA:** THAT'S ACCEPTABLE?

13

14 **DR. ROBERT G. SPLAWN:** WELL IT CAN BE IMPROVED. AND THAT'S
15 WHAT'S BEING DONE NOW. AND THAT'S -- WHEN BRUCE DESCRIBED --
16 DR. CHERNOF DESCRIBED PUTTING A PHYSICIAN UP FRONT, THERE ARE
17 SEVERAL GOALS OF DOING THIS. IT ELIMINATES THE TIME--

18

19 **SUP. MOLINA:** I'M NOT ASKING THAT QUESTION YET BUT I WILL GET
20 THERE, OKAY? I'M TRYING TO GET TO WHAT IS ACCEPTABLE. SO IF I
21 ASKED YOU TO BREAK DOWN THIS FIGURE OF THE 12.2 HOURS SO THAT
22 I COULD FIGURE OUT HOW YOU GOT TO THE AVERAGE, I WOULD TAKE IT
23 HALF ARE MORE THAN THAT AND HALF ARE LESS THAN THAT, ISN'T
24 THAT THE WAY AVERAGES WORK?

25



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1 **DR. BRUCE CHERNOF:** YES.

2

3 **SUP. MOLINA:** CAN I GET THOSE FIGURES?

4

5 **DR. ROBERT G. SPLAWN:** SURE. I DON'T KNOW THEM OFF THE TOP OF
6 MY HEAD.

7

8 **SUP. MOLINA:** OF COURSE NOT. BUT I'D LIKE TO KNOW IF I COULD
9 GET THEM SO THAT I COULD UNDERSTAND HOW YOU'RE LOOKING AT
10 EMERGENCIES. I CAN'T TELL ABOUT PRIVATE HOSPITALS BECAUSE I
11 DON'T KNOW WHAT THEIR DATA IS. BUT I THINK I NEED TO KNOW
12 BECAUSE IT DOES CONCERN ME WHAT THIS NUMBER IS. I DON'T KNOW
13 WHAT'S ACCEPTABLE. I GUESS ONCE I LOOK AT IT, I MIGHT FIND IT
14 ACCEPTABLE OR NOT ACCEPTABLE. IN THE VOLUME THAT YOU HAD, YOU
15 HAD 82,000 EMERGENCY ROOM VISITS. I TAKE IT THIS WAS LAST
16 YEAR? IS THIS A YEAR? A QUARTER? A MONTH? WHAT NUMBER IS THIS?

17

18 **DR. ROBERT G. SPLAWN:** HARBOR IS A FULL YEAR AS OF LAST
19 QUARTER.

20

21 **SUP. MOLINA:** SO THIS IS 82,000 VISITS FOR A WHOLE YEAR. AND
22 16.6 OF THOSE PEOPLE LEFT WITHOUT BEING SEEN. HOW DOES THAT
23 WORK? THAT MEANS THEY SIGNED IN, THEY WALKED UP TO A NURSE AND
24 SAID "I'M HERE FOR MY EMERGENCY. I GOT A PAPER CUT." AND YOU
25 KNOW FOR A FACT THAT 16.6 OF THEM LEFT WITHOUT SEEING, WHO? A



**The Meeting Transcript of
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1 TRIAGE OR A DOCTOR OR SOMETHING? WHAT WAS THE STANDARD FOR
2 THAT NUMBER?

3

4 **DR. ROBERT G. SPLAWN:** IT CAN BE EITHER/OR.

5

6 **SUP. MOLINA:** SO THEY DIDN'T SEE ANYBODY OTHER THAN THE
7 RECEPTIONIST AT THE FRONT?

8

9 **DR. ROBERT G. SPLAWN:** THEY HAD TO AT LEAST SEE A TRIAGE NURSE
10 BECAUSE THAT'S WHERE TIME ZERO STARTS.

11

12 **SUP. MOLINA:** ALL RIGHT. SO OUT OF THE 82,000, YOU HAVE TO
13 REMOVE 12,000 OF THEM BECAUSE THEY NEVER EVER GOT TO SEE
14 ANYBODY, RIGHT?

15

16 **DR. ROBERT G. SPLAWN:** CORRECT.

17

18 **SUP. MOLINA:** ALL RIGHT. SO OF THE REMAINING, THE AVERAGE WAIT,
19 WHICH IS ACCEPTABLE, IS 12.2 HOURS. THAT'S CORRECT?

20

21 **DR. ROBERT G. SPLAWN:** 12.2 FOR HARBOR. THAT IS CORRECT.

22

23 **SUP. MOLINA:** THAT IS CORRECT.

24

25 **DR. ROBERT G. SPLAWN:** YOU'RE GETTING THERE. GO ON.



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1

2 **SUP. MOLINA:** AND I'M GOING TO GET WHAT THE WAIT TIMES ARE.
3 BECAUSE I DON'T KNOW WHAT E.M.T.A.L.A. IS GOING TO SAY. I'M
4 VERY NERVOUS. I DON'T KNOW ABOUT THESE CORRECTIVE ACTIONS
5 OTHER THAN THE EMERGENCY ROOM IS VERY CROWDED. WE NEED TO HAVE
6 ANOTHER NURSE DO THIS. WE NEED TO HAVE ANOTHER PERSON DO THAT.
7 THOSE MIGHT BE VERY SATISFACTORY CORRECTIVE ACTIONS, BUT I AS
8 A LAYPERSON DON'T KNOW IF THAT IS THE CASE OR NOT. BECAUSE IT
9 WOULD SEEM TO ME -- IF E.M.T.A.L.A. DOES NOT GIVE YOU WHAT A
10 STANDARD WAIT TIME IS, THERE MUST BE SOMETHING THAT THEY'RE
11 MEASURING, AND I NEED TO KNOW THAT. SO THAT IF YOU TELL ME
12 THAT THERE WERE 3,000 HEART ATTACKS THAT DIDN'T GET ATTENTION
13 UNTIL THREE HOURS AFTER THEY WERE THERE, IT MIGHT BE
14 ACCEPTABLE?

15

16 **DR. ROBERT G. SPLAWN:** THAT WOULD BE A PROBLEM.

17

18 **SUP. MOLINA:** THAT WOULD BE A PROBLEM.

19

20 **DR. ROBERT G. SPLAWN:** THAT WOULD BE A PROBLEM. AND AGAIN, IT
21 DEPENDS ON WHAT THE PRESENTING COMPLAINT IS. IF SOMEONE
22 PRESENTS IN A LIFE OR DEATH EMERGENCY, YOU HAVE TO TAKE CARE
23 OF THAT PATIENT PROMPTLY.

24



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1 **SUP. MOLINA:** I UNDERSTAND. BUT MY ISSUE OF HAVING A HEADACHE
2 AND MY ISSUE OF HAVING SOMETHING VERY SEVERE IN MY HEAD COULD
3 BE VERY SERIOUS. I LOOK AT IT AS A HEADACHE, I'VE HAD IT FOR
4 SIX DAYS. YOU KNOW, HOW YOU READ IT IS SOMETHING ELSE. I MEAN,
5 YOU KNOW, EDITH RODRIGUEZ JUST HAD A STOMACHACHE WHEN THEY
6 FIRST SAW HER, RIGHT? SO AGAIN, WE HAVE TO BE CAREFUL. I
7 HAVEN'T EVEN GONE THROUGH THAT PROCESS. BUT YOU'RE GOING TO
8 GIVE ME THE WAIT TIMES ON THE OTHER, RIGHT? SO WE CAN KNOW. SO
9 IF YOU LOOK AT YOUR OWN HOSPITAL, IT DOES COLLECT THIS DATA.
10 AND YOU LOOK AT OLIVE VIEW, WHO HAS 31,000 PATIENT VISITS IN
11 THE EMERGENCY ROOM AND 12.5 OF THEM LEFT WITHOUT EVER SEEING
12 ANY OF THEM, THAT REALLY DECREASES THE NUMBER OF EMERGENCY
13 ROOM VISITS. AND THEY HAD 9.83 HOURS OF WAITING. NOW, WHY WAS
14 THERE SUCH AN IMPROVEMENT THERE AS COMPARED TO HARBOR?

15

16 **DR. ROBERT G. SPLAWN:** WELL, A COUPLE THINGS. WHEN YOU LOOK AT
17 THIS DOOR TO DISCHARGE TIME, THE WAY THE DATA IS CURRENTLY
18 TRACKED, AND THAT'S WHY IT'S IMPORTANT TO BREAK IT OUT, THESE
19 ALSO INCLUDE ADMITTED PATIENTS. SO YOU MAY HAVE HALF OF AN
20 EMERGENCY DEPARTMENT, WHICH IS COMMON, HALF OF THE EMERGENCY
21 DEPARTMENT PATIENTS THAT ARE WAITING ON A BED TO GO UPSTAIRS.
22 THOSE PATIENTS THEN GET AVERAGED INTO THAT TOTAL LENGTH OF
23 STAY FOR AN E.D. SO THAT MAKES A HUGE DIFFERENCE. THE VOLUME
24 ALSO MAKES A DIFFERENCE.

25



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1 **SUP. MOLINA:** WAIT. I'M SURE I DIDN'T UNDERSTAND THAT. SO
2 YOU'RE SAYING THAT OF THE 31,000 THAT CALLED THE E.D. VOLUME
3 AT OLIVE VIEW IS DIFFERENT THAN THE E.D. VOLUME AT HARBOR?

4

5 **DR. ROBERT G. SPLAWN:** NO, NOT AT ALL. WHAT I'M SAYING IS --

6

7 **SUP. MOLINA:** THAT'S WHY I ASKED THE QUESTION OF WHY IS IT WITH
8 THE VOLUME THAT THEY HAD AT OLIVE VIEW AND THEY ONLY HAD 9.8,
9 WHY IS THAT?

10

11 **DR. ROBERT G. SPLAWN:** WELL, THERE'S A LOT OF DIFFERENT
12 FACTORS. IT'S THE TOTAL VOLUME THAT THEY'RE SEEING IN E.D.
13 IT'S LOOKING AT SORT OF PROCESSES THEY HAVE IN PLACE TO MOVE
14 PATIENTS THROUGH. IT DEPENDS ON HOW MANY PATIENTS THEY HAVE
15 WAITING FOR LAB STUDIES FOR X-RAYS, HOW MANY PATIENTS ARE
16 WAITING TO BE ADMITTED TO A BED UP IN THE FLOOR BECAUSE
17 THERE'S NO PLACE TO MOVE THAT PATIENT UP INTO A BED, THEREFORE
18 PATIENTS ARE IN TRIAGE WAITING.

19

20 **SUP. MOLINA:** HAVE YOU ANALYZED THESE THINGS BY COMPARISON TO
21 HARBOR?

22

23 **DR. ROBERT G. SPLAWN:** SOME OF THE DATA POINTS WE HAVE THAT.
24 AND I'LL BE HAPPY TO SHARE THAT SPREADSHEET.

25



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1 **SUP. MOLINA:** NO, NO. I ASKED A DIFFERENT QUESTION. YOU JUST
2 SAID THEY HAVE OTHER WAYS THAT THEY DO THIS. SO THE WAY THAT
3 OLIVE VIEW IS TREATING EMERGENCY ROOM PATIENTS MAY BE
4 DIFFERENT THAN THE WAY THEY'RE TREATING HARBOR PATIENTS? IS
5 WHAT YOU JUST SAID TO ME.

6

7 **DR. ROBERT G. SPLAWN:** WELL, NO, WHAT I'M SAYING IS THE TOTAL
8 LENGTH OF STAY DEPENDS ON WHAT'S HAPPENING IN THE E.D. WITH
9 THAT PATIENT AT THE PARTICULAR TIME. SO ANY INDIVIDUAL PATIENT
10 CAN BE WAITING ON A LAB TEST, A C.T. SCAN, ALL OF THESE THINGS
11 FACTOR INTO IT.

12

13 **SUP. MOLINA:** DR. SPLAWN, LET'S GO BACK AGAIN. WE'RE TALKING
14 AVERAGES. I KNOW THAT, OKAY? THE AVERAGE AT OLIVE VIEW IS 9.8
15 HOURS. SO I ASK YOU A QUESTION. IS THERE A DIFFERENCE IN HOW A
16 PATIENT IS ADDRESSED AT OLIVE VIEW AS COMPARED TO HOW A
17 PATIENT IS ADDRESSED AT HARBOR?

18

19 **DR. ROBERT G. SPLAWN:** A LOT OF PROCESSES ARE THE SAME. LET ME
20 GIVE YOU SOME EXAMPLES. PATIENT WALKS IN. USUALLY THE FIRST
21 POINT OF CONTACT IS THE TRIAGE NURSE. THAT TRIAGE NURSE
22 ASSIGNS AN ACUITY. SO THAT MAKES A DIFFERENCE BETWEEN WHETHER
23 YOU HAVE A CUT FINGER AND SOMEONE HAVING A LIFE--

24

25 **SUP. MOLINA:** SAME THING, HARBOR, OLIVE VIEW, SAME THING.



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1

2 **DR. ROBERT G. SPLAWN:** THAT IS THE SAME. OUR TRIAGE
3 CLASSIFICATION IS THE SAME. WE USE A SYSTEM CALLED E.S.I.,
4 FIVE CLASSES. IT SCORES PATIENTS BASED UPON THEIR ACUITY.
5 THAT'S THE SAME.

6

7 **SUP. MOLINA:** STEP 2.

8

9 **DR. ROBERT G. SPLAWN:** OKAY. THEN FROM THERE IT DEPENDS ON
10 WHETHER THERE'S AN OPEN BED TO MOVE THE PATIENT DIRECTLY INTO.
11 IT DEPENDS ON STAFFING SOMETIMES, HOW FAST PATIENTS GET MOVED
12 THROUGH THE E.D. IT DEPENDS ON WHETHER THERE IS A DOCTOR IN
13 TRIAGE.

14

15 **SUP. MOLINA:** WAIT. DR. SPLAWN, YOU GO TOO FAST. I'M GOING TO
16 GO BACK TO IS THERE A BED AVAILABLE?

17

18 **DR. ROBERT G. SPLAWN:** OKAY.

19

20 **SUP. MOLINA:** ALL RIGHT. SO THAT IS THE SAME FACTOR THAT IS
21 USED AT HARBOR?

22

23 **DR. ROBERT G. SPLAWN:** YES.

24

25 **SUP. MOLINA:** IS THERE A BED AVAILABLE, RIGHT?



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1

2 **DR. ROBERT G. SPLAWN:** YES.

3

4 **SUP. MOLINA:** HAS THAT BEEN A PROBLEM IN THIS WAIT TIME AT
5 HARBOR?

6

7 **DR. BRUCE CHERNOF:** ABSOLUTELY. IT'S A PROBLEM IN ALL OF OUR
8 HOSPITALS.

9

10 **SUP. MOLINA:** NO, NO, NO. DON'T TAKE ME TO ALL. START WITH JUST
11 THE TWO.

12

13 **DR. BRUCE CHERNOF:** YES.

14

15 **SUP. MOLINA:** THERE IS A PROBLEM. SO WE NOW DON'T HAVE ENOUGH
16 BEDS AT HARBOR, WHICH IS WHY THE WAIT TIME IS LONGER?

17

18 **DR. BRUCE CHERNOF:** THAT IS ONE OF THE FACTORS WHICH IS WHY,
19 SUPERVISOR, WE PUT THE E.M.S. STAFF OUT THERE TO MOVE PATIENTS
20 TO ST. VINCENT'S AND OTHER HOSPITALS SO THAT WE COULD MOVE --
21 SO WE COULD HELP DECOMPRESS HARBOR. WHEN A PATIENT SITS IN A
22 GURNEY WAITING FOR A BED, THAT GURNEY IS NOT AVAILABLE FOR THE
23 NEXT EMERGENCY ROOM PATIENT.

24



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1 **SUP. MOLINA:** OKAY. SO THAT FOR THE MOST PART WOULD BE THE SAME
2 PROCESS. SO NOW IN YOUR NEXT QUARTER, THESE NUMBERS SHOULD BE
3 THE SAME, RIGHT? OLIVE VIEW AND HARBOR?

4

5 **DR. ROBERT G. SPLAWN:** NO.

6

7 **SUP. MOLINA:** WHY NOT?

8

9 **DR. ROBERT G. SPLAWN:** IT WOULD NEVER BE THE SAME. BECAUSE
10 YOU'RE AGAIN TAKING A LAW OF AVERAGES. SO IT DEPENDS AGAIN ON
11 THE VOLUME OF THE E.D. AT THAT PARTICULAR TIME AND OVER A
12 LENGTH OF TIME. IT DEPENDS ON HOW --

13

14 **SUP. MOLINA:** BUT YOU'RE GOING TO CONTROL SOME OF THE VOLUME,
15 HE SAID, BY SOME OF THE TRANSFERS, WHICH WAS THE ANSWER HE
16 GAVE ME. I'M FOLLOWING.

17

18 **DR. ROBERT G. SPLAWN:** IT SHOULD BE REDUCED, YES. TO SAY IT'S
19 GOING TO BE THE SAME? NO.

20

21 **SUP. MOLINA:** ALL RIGHT. BUT IT SHOULD BE REDUCED. BECAUSE NOW
22 YOU'RE CONTROLLING THE ENTRY POINT, SHOULD IT BECOME CLOSER TO
23 THE 8 HOURS THAN THE 12? THE 9.8?

24



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1 **DR. ROBERT G. SPLAWN:** AT HARBOR, YES. IN FACT ELOPEMENT SHOULD
2 ALSO REDUCE BECAUSE PEOPLE COME IN AND SEE A DOC. IF THEY'RE
3 GOING TO SEE A DOCTOR WITHIN 30 TO 40 MINUTES, IT'S LESS
4 CHANCE THAT THESE PATIENTS ARE GOING TO LEAVE. SO WE EXPECT TO
5 SEE A DRAMATIC REDUCTION IN THE LEFT WITHOUT BEING SEENS.

6

7 **SUP. MOLINA:** ALL RIGHT. SO WHAT IS THE OTHER FACTOR? YOU'VE
8 GIVEN ME, AGAIN, IT'S THE NUMBER OF BEDS THAT ARE AVAILABLE
9 THAT YOU'RE GOING TO CONTROL BY HOW MANY PEOPLE ARE GOING IN
10 THERE. WHAT IS THE THIRD FACTOR?

11

12 **DR. ROBERT G. SPLAWN:** IT ALSO DEPENDS ON THE RAPIDITY OF HOW
13 FAST YOUR LAB TESTS ARE GETTING ORDERED AND THEY GET BACK SO A
14 DOCTOR CAN REVIEW THOSE.

15

16 **SUP. MOLINA:** LET'S STOP THERE. SO IN EVALUATING THOSE KINDS OF
17 THINGS, I MEAN I THINK THAT'S AN ESSENTIAL PART OF AN
18 EVALUATION, IS LAB TESTS. DOES OLIVE VIEW DO MUCH BETTER IN
19 RESPONDING THAN HARBOR DOES IN GETTING ACCESS TO THAT DATA? TO
20 THAT INFORMATION?

21

22 **DR. ROBERT G. SPLAWN:** OLIVE VIEW HAS A HOME GROWN ELECTRONIC
23 SYSTEM CALLED ATEM. THAT HELPS THEM BETTER MANAGE THEIR
24 PATIENTS BECAUSE THERE IS A VISUAL TO LOOK AT. AND THERE IS A
25 METHOD TO TRACK THESE DIFFERENT DATA POINTS THAT I TALKED



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1 ABOUT EARLIER. WE ARE LOOKING AT ALL OF OUR FACILITIES TO
2 TRACK ALL THESE DIFFERENT VARIABLES. SO FROM DOOR TO DOCTOR,
3 HOW LONG DOES IT TAKE FOR A DOCTOR TO SEE THE PATIENT? HOW
4 LONG DOES IT TAKE FOR THE DOCTOR TO ORDER A LAB TEST AND THE
5 LAB TEST TO ACTUALLY GET BACK? HOW LONG DOES IT TAKE FOR A
6 DOCTOR TO ORDER THE MEDICATION --

7

8 **SUP. MOLINA:** NOW, I'M GLAD YOU'RE DOING THAT DATA. BUT THE
9 POINT IS THAT AT THIS POINT YOU SENT OUT FOR THIS LAB TEST.
10 ARE YOU FINDING A DIFFERENCE, I'M JUST ASKING THE QUESTION,
11 ARE YOU FINDING A DIFFERENCE IN THE RESULT? DOES IT TAKE THREE
12 HOURS AT OLIVE VIEW AND MAYBE 10 HOURS AT HARBOR?

13

14 **DR. ROBERT G. SPLAWN:** YES, IT DOES VARY. AND IT VARIES BY
15 FACILITY. AND, AGAIN, LOOKING AT STANDARDIZING--

16

17 **SUP. MOLINA:** BUT IN HARBOR RIGHT NOW, WHICH IS THE QUESTIONS
18 WE'RE ASKING ABOUT. IS THAT ONE OF THE THINGS YOU LOOKED AT
19 FOR A POTENTIAL CORRECTIVE ACTION?

20

21 **DR. ROBERT G. SPLAWN:** YES, IT IS BEING LOOKED AT, AS WELL.

22

23 **SUP. MOLINA:** AND WHAT WERE THE HOURS OF WAIT AT HARBOR
24 COMPARED TO OLIVE VIEW FOR LAB RESULTS?

25



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1 **DR. ROBERT G. SPLAWN:** HARBOR, I BELIEVE THEIR LAB TURNAROUND
2 TIME, I WANT TO SAY 2 TO 3 HOURS.

3

4 **SUP. MOLINA:** OKAY. AND OLIVE VIEW?

5

6 **DR. ROBERT G. SPLAWN:** OLIVE VIEW, I'M NOT SURE ABOUT OLIVE
7 VIEW OFF THE TOP OF MY HEAD. WHAT I WANT TO POINT OUT ALSO,
8 SUPERVISOR, THE TURNAROUND TIME ALSO DEPENDS ON THE TYPE OF
9 TEST THAT'S BEING ORDERED.

10

11 **SUP. MOLINA:** YES, WE'RE TALKING AVERAGES. I UNDERSTAND TO DO A
12 LIVE SCAN WOULD TAKE A LOT LONGER THAN A BLOOD TEST, RIGHT? I
13 KNOW THAT. I'M NOT REAL STUPID ON SOME OF THIS STUFF. BUT I
14 KNOW THESE ARE AVERAGES WE'RE TALKING ABOUT. YOU GAVE ME
15 AVERAGES, I'M TRYING TO UNDERSTAND YOUR AVERAGES BACK TO YOU.
16 SO WHEN YOU DO THIS CORRECTIVE ACTION AT HARBOR, I'M ASKING
17 THE QUESTION ABOUT THE SAME THING. YOU SAID LAB TESTS, HOW
18 QUICKLY, THAT'S A VERY VALID ISSUE. IF YOU CAN'T GET A LAB
19 TEST DONE, THEN OBVIOUSLY, THE DOCTOR CAN'T FIGURE OUT HOW TO
20 TAKE CARE OF YOU OR TREAT YOU. SO THOSE ARE ISSUES. AND IN
21 YOUR CORRECTIVE ACTION, WHAT ARE YOU DOING AT HARBOR TO
22 CORRECT THAT?

23

24 **DR. BRUCE CHERNOF:** SUPERVISOR, OUR GOALS IN THE NEAR TERM ARE
25 TO CORRECT THOSE THINGS THAT WILL IMMEDIATELY ALLEVIATE THE



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1 OVERCROWDING, WHICH IS THE STAFFING THAT WE'VE TALKED ABOUT
2 AND THE ADDITIONAL PHYSICIAN RESOURCES.

3

4 **SUP. MOLINA:** DR. CHERNOF, LET ME INTERRUPT YOU, BECAUSE I JUST
5 ASKED WHAT LEADS TO THE OVERCROWDING AND THE LONG WAITS.
6 YOU'RE THE ONE THAT POINTED OUT POTENTIAL LAB TESTS. ARE YOU
7 NOW TRYING TO TELL ME YOU DIDN'T LOOK AT THIS TIME?

8

9 **DR. BRUCE CHERNOF:** NO, WE ARE LOOKING AT THAT WITH THE HARBOR
10 FOLKS, BECAUSE THE SOLUTIONS FOR THAT ARE SOMETHING THAT --
11 THE PROCESS OF ORDERING A TEST HAS A NUMBER OF STEPS, AS DOES
12 RADIOLOGY, AND THOSE ARE AREAS THAT WE ARE CONTINUING TO WORK
13 WITH THE HARBOR FOLKS TO IDENTIFY THE PARTS OF THE PROCESSES
14 WHERE IMPROVEMENTS NEED TO BE MADE. IT'S NOT AS SIMPLE AS JUST
15 THE FOLKS COMING IN THE DOOR OR THE FOLKS WHO NEED TO BE
16 ADMITTED TO A BED, WHICH IS A MORE STRAIGHTFORWARD -- THE
17 VALUE OF PUTTING THE E.M.S. FOLKS OUT IS ONCE A DECISION THAT
18 SOMEBODY NEEDS TO BE ADMITTED IS MADE, THE QUESTION IS, WHERE
19 IS THE BED? IT'S KIND OF A 1-STEP PROCESS.

20

21 **SUP. MOLINA:** DR. CHERNOF, WHAT I'M TRYING TO DO IS, SINCE YOU
22 CAN'T TELL ME WHAT THE E.M.T.A.L.A. STANDARD IS, I'M TRYING TO
23 FIGURE OUT, AS THE GOVERNING BOARD, WHAT I'M SUPPOSED TO DO
24 WITH THE INFORMATION THAT YOU'RE GIVING ME. E.M.T.A.L.A. IS
25 NOT TELLING ME. ALL THEY SAID IS: WE ARE GIVING YOU AN



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1 IMMEDIATE JEOPARDY WARNING. THAT IS A VERY TROUBLING THING TO
2 ME. I DON'T KNOW WHAT THAT MEANS, BUT IT LOOKS LIKE TROUBLE.
3 OKAY? NOW, YOU WHO ARE AROUND THIS BUSINESS ALL THE TIME MIGHT
4 THINK, HEY, THAT'S NOT A BIG OLD THING. TO ME IT'S A VERY
5 SERIOUS THING. I'M TRYING VERY HARD TO FIGURE OUT WHAT WOULD
6 BE THE APPROPRIATE CORRECTIVE ACTIONS. YOU'VE GIVEN ME YOUR
7 LIST OF CORRECTIVE ACTIONS THAT I DON'T COMPLETELY UNDERSTAND
8 AND I'M TRYING VERY HARD TO UNDERSTAND. I'M TRYING TO BREAK
9 DOWN WHAT I THINK IS A VERY SERIOUS ISSUE, AND THIS IS THE
10 WAIT TIME. YOU SEEM TO SAY THAT IT VARIES AND WE DON'T HAVE
11 DATA AND ALL OF THIS. SO NOW I'M TRYING TO DISSECT, SINCE
12 E.M.T.A.L.A. CAN'T TELL ME WHAT THE STANDARD IS, OKAY, I TAKE
13 IT THERE SHOULD BE A STANDARD OF CARE. MASSIVE HEART ATTACK
14 SHOULD HAVE ONE STANDARD OF CARE. A PAPER CUT SHOULD HAVE A
15 DIFFERENT ONE. WHAT I'M TRYING TO UNDERSTAND NOW IS AS YOU
16 BROKE THAT DOWN TO ANALYZE THIS, SOMEWHERE ALONG THE WAY, YOU
17 HAD TO BREAK OUT THESE DIFFERENT ELEMENTS WHICH DIDN'T SAY
18 THAT TO ME IN THE CORRECTIVE ACTION. I'M TRYING TO UNDERSTAND
19 NOW WHAT IT IS. YOU GIVE ME A RESPONSE AND SAID ONE OF THE
20 REASONS MIGHT BE LAB TESTS. OKAY. THAT'S A REAL RESPONSE. I'M
21 ASKING THE QUESTION, WHY AT HARBOR IS IT ONE AND WHY AT OLIVE
22 VIEW IS ANOTHER? YOU LOOK AT BOTH OF THEM AND SAY, "GEE, IT'S
23 IMPROVED HERE, THAT HELPS THE DOCTOR GET AN ASSESSMENT OF WHAT
24 THE PATIENT'S PROBLEM IS TO GET THEM TO TREATMENT." BUT WHAT I
25 DIDN'T SEE IN THE CORRECTIVE ACTION WAS A BREAKDOWN OF THAT



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1 KIND OF ISSUE. ARE YOU LOOKING AT THAT TO IMPROVE IT? DON'T
2 TELL ME THAT THAT'S NOT THE POINTS YOU WERE LOOKING AT,
3 BECAUSE THAT'S THE POINTS I WANT TO CARE ABOUT. BECAUSE TO ME,
4 AN EMERGENCY'S AN EMERGENCY.

5

6 **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE LOOKING AT THOSE THINGS,
7 BUT THOSE PROCESSES, BECAUSE THEY'RE COMPLICATED, AND BECAUSE
8 THEY ARE BASED ON LAB EQUIPMENT, PEOPLE, THE PHYSICAL
9 STRUCTURES THEMSELVES, IT IS ABSOLUTELY WORK WE'RE DOING. IT'S
10 PART OF THE CONTINUOUS IMPROVEMENT OF THE WHOLE ORGANIZATION.

11

12 **SUP. MOLINA:** I UNDERSTAND.

13

14 **DR. BRUCE CHERNOF:** IT ISN'T PART OF THE IMMEDIATE PLAN BACK TO
15 THE STATE.

16

17 **SUP. MOLINA:** I UNDERSTAND. BUT I DON'T KNOW WHAT IT IS. SO
18 TELL ME NOW. WHAT IS THE CORRECTIVE ACTION THAT YOU HAD TAKEN
19 AT HARBOR? BECAUSE POTENTIALLY THEIR LAB WORK TAKES LONGER
20 THAN IT TAKES AT OLIVE VIEW.

21

22 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'RE STILL LOOKING AT THE
23 STEPS IN THE PROCESSES WHERE IMPROVEMENTS NEED TO BE MADE. AND
24 THERE ISN'T A SPECIFIC DECISION YET ABOUT WHAT ARE THE



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1 SOLUTIONS THAT MAKE MOST SENSE FOR LAB AND RADIOLOGY. WE'RE
2 WORKING ON THEM.

3

4 **SUP. MOLINA:** DR. CHERNOF, THIS DOES CONCERN ME. AND I WOULD
5 APPRECIATE, SINCE I DON'T KNOW, I KNOW YOU'RE SUBMITTING THESE
6 CORRECTIVE ACTIONS, AND I DON'T KNOW THAT THEY'RE GOING TO
7 COME BACK OR THEY'RE GOING TO SEND IN C.M.S. NEXT, OR THEY'RE
8 GOING TO SEND IN CHARLIE ORENSTEIN. I DON'T KNOW. THE REALITY
9 IS THAT I'M LOOKING AT SOMETHING THAT COULD POTENTIALLY BE A
10 SPIRAL. I ACCEPTED A LOT OF ANSWERS UNDER MARTIN LUTHER KING.
11 I'D ASK QUESTIONS AND YOU GAVE ME WHATEVER INFORMATION. WE
12 SENT IN THE WORK. WE APPROVED IT. WE SUBMITTED OUR CORRECTIVE
13 ACTION. WE'RE ON OUR WAY TO A FIX. AND WEEK AFTER WEEK, MONTH
14 AFTER MONTH, AT THE END OF THE DAY, WE WEREN'T ABLE TO SAVE
15 THE HOSPITAL. I'M JUST BEING OVERLY CURIOUS, OVERLY ASSERTIVE
16 IN THIS AREA BECAUSE I WANT TO BETTER UNDERSTAND IT. ALWAYS IF
17 EVERYBODY SAYS "IN ORDER FOR YOU TO GET AN A, YOU HAVE TO DO
18 THE FOLLOWING THINGS," IT'S ALWAYS BETTER TO KNOW IF I WANT AN
19 EXCELLENT EVALUATION, I HAVE TO KNOW THE FOLLOWING THINGS.
20 E.M.T.A.L.A. IS NOT TELLING US THAT. THEY ARE NOT SAYING "IN
21 ORDER FOR YOU TO PASS, THIS IS THE STANDARD YOU MUST MEET,"
22 RIGHT? I DON'T KNOW THAT BECAUSE YOU SAID THEY DON'T HAVE ONE.
23 BUT I TAKE IT THAT IT'S A BREAKDOWN OF ALL THESE VARIOUS
24 THINGS THAT'S GOING TO LEAD TO WHETHER I AM GOING TO MEET THAT
25 STANDARD OR NOT. RIGHT NOW, I AM CONCERNED THAT IN MY OWN



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1 HOSPITALS WE HAVE A DIFFERENT LEVEL, A DIFFERENT LEVEL OF WAIT
2 TIMES. AGAIN, THERE'S ALL KINDS OF FACTORS. AND YOU'RE
3 BREAKING THEM DOWN FOR ME. AND THAT'S WHY I WANT TO UNDERSTAND
4 IF YOU'RE EVALUATING THOSE FACTORS, YOU KNOW, OR MAYBE WE HAVE
5 SOME GUY, LIKE WE DID AT M.L.K., SOME RADIOLOGIST WHO WAS PAID
6 FOR 24 HOURS A DAY THAT DIDN'T SHOW UP 3 QUARTERS OF THE TIME
7 TO DO THE LAB WORK THAT HE NEEDED TO DO. I DON'T KNOW. SO I'M
8 TRYING TO FIGURE IT OUT. BECAUSE THEN YOU TAKE IT AROUND L.A.
9 COUNTY U.S.C. HAS 167,000 VISITS COMPARED TO THE 82,000 VISITS
10 AT HARBOR, COMPARED TO THE 31,000 VISITS AT OLIVE VIEW,
11 167,000 AT L.A. COUNTY U.S.C. ONLY 7.5 OF THOSE 167,000 LEFT
12 WITHOUT SEEING A DOCTOR. AND I'M CONCERNED ABOUT THAT 7.5
13 BECAUSE IT ADDS UP TO BE A WHOLE LOT OF PEOPLE THAT LEFT
14 THERE. HOPEFULLY IT WAS THE PEOPLE WITH THE PAPER CUT, RIGHT?
15 WE'LL SEE. BUT AT THE END OF THE DAY, THEIR AVERAGE, AGAIN ALL
16 BASED ON ALL KINDS OF DATA, WAS 9.1 HOURS OF WAIT. THAT IS MY
17 ISSUE. ALL RIGHT? I TAKE IT THAT THE STANDARDS OF CARE SHOULD
18 BE AS CLOSE TO THE SAME IN ANY OF OUR EMERGENCY ROOMS.
19 PRIVATES MIGHT BE DIFFERENT. I MEAN YOU GO OVER TO A PRIVATE
20 HOSPITAL LIKE HUNTINGTON AND THE WAIT THERE MIGHT BE 2-1/2
21 HOURS IN THIS SAME MEASUREMENT, MIGHT BE. BUT THAT'S NOT WHAT
22 I'M COMPARING IT TO AT THIS POINT. I'M COMPARING IT TO MY OWN
23 HOSPITALS. AND SO CONSEQUENTLY, WE NEED TO DISSECT WHAT IS
24 GOING ON AT HARBOR BESIDES THE PHYSICAL LAYOUT FACILITIES
25 WHICH WE UNDERSTAND IS A PROBLEM THAT IS LEADING TO SOME OF



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1 THESE ISSUES? AND YOU NEED TO DISSECT THEM FOR ME AND GIVE ME
2 ASSURANCES. BECAUSE I FIND IT VERY TROUBLING THAT AT THE
3 LARGEST COUNTY, ONE OF THE OLDEST FACILITIES, L.A. COUNTY
4 U.S.C., HAS 167,000 EMERGENCY ROOM VISITS AND IT HAS A WAIT
5 TIME OF AVERAGE, AGAIN WITH ALL OF IT, OF 9.3 AND MANY LESS
6 EMPLOYEES -- SO MANY LESS PATIENTS LEAVING WITHOUT BEING SEEN.
7 I THINK THOSE ARE STATISTICS THAT SHOULD CONCERN EVERY SINGLE
8 ONE OF US. BECAUSE IT SHOULD BE, AT LEAST WE SHOULD STRIVE FOR
9 THE SAME STANDARD OF CARE AT ALL OF OUR FACILITIES. AGAIN, IT
10 MAY NOT BE THE SAME STANDARD AS PRIVATES OR OTHERS. BUT WE
11 SHOULD BE DOING THAT. AND I NEED TO KNOW WHY ONE IS WORKING
12 ONE WAY OR WHAT IS ACHIEVING THESE NUMBERS AND WHY OTHERS ARE
13 ACHIEVING OTHER NUMBERS. NOW, IS IT EFFICIENCIES? IS IT
14 STAFFING? IS IT CHASING AROUND THE RADIOLOGIST TO MAKE SURE HE
15 GIVES YOU A LAB TEST ON TIME? I DON'T KNOW. BUT THE SUBMISSION
16 THAT I RECEIVED TODAY WITH THE CORRECTIVE ACTIONS DOESN'T
17 ADDRESS IT TO THE EXTENT THAT I'M COMFORTABLE WITH.
18 E.M.T.A.L.A. MIGHT BE MORE THAN HAPPY. LET'S HOPE THAT'S THE
19 CASE. BUT I'M NOT SO SURE. I AM JUST TELLING YOU THAT I AM
20 NERVOUS ABOUT THIS INFORMATION AT THIS POINT IN TIME. I THINK
21 THAT WE ARE SUPERFICIALLY MEETING THE NEEDS OF THEM. I AM
22 NERVOUS THAT THIS IS THE BEGINNING OF PROBABLY MANY VISITS. IF
23 IT'S ANYTHING LIKE THE PATTERN THAT HAPPENED AT MARTIN LUTHER
24 KING, WHERE WE ARE BATTLING EVERY SINGLE DAY GETTING THE
25 INFORMATION FROM THE L.A. TIMES AS COMPARED TO OUR OWN DOCS



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1 AND OWN FACILITIES. THESE NUMBERS OF COMPARISONS, WHICH IS
2 WHAT I ASKED YOU TO GET ME, ARE TROUBLING FOR ME NOW. BUT NOW
3 DR. SPLAWN IS GOING TO GET ME THE WAITING TIMES FOR ALL LEVELS
4 THESE THINGS. WE SHOULD STRIVE FOR SIMILARITIES. IF THERE ARE
5 EFFICIENCIES AT ONE HOSPITAL OVER ANOTHER, THEN WE SHOULD COPY
6 IT BECAUSE IT SHOULD BE THE SAME. NOW IS NINE HOURS SOMETHING
7 ACCEPTABLE TO A PRIVATE HOSPITAL? I DON'T KNOW. BUT I KNOW
8 THAT RIGHT NOW AT ONE OF MY HOSPITALS THAT HAS THE LARGEST
9 VOLUME, WE HAVE THE LEAST AMOUNT OF WAIT TIME. WE HAVE THE
10 LEAST NUMBER OF PATIENTS LEAVING WITHOUT BEING SEEN. THAT IS A
11 STANDARD THAT I THINK WE SHOULD GET ALL OF OUR HOSPITALS TO
12 WORK TOWARDS. IF IT CAN BE DONE AT THAT COUNTY HOSPITAL, IT
13 CAN BE DONE HERE. SO THAT'S WHERE I'M GOING. THIS IS NOT
14 SATISFYING. IT MIGHT SATISFY E.M.T.A.L.A., GOOD FOR THEM. BUT
15 I REALLY DO THINK THAT YOU NEED TO PROVIDE US WITH THE
16 INFORMATION THAT TELLS US WHY WE DON'T HAVE THAT KIND OF
17 CONSISTENCY ACROSS THE BOARD. AND BE HONEST WITH US. IF IT IS
18 THE MONEY, IF IT IS THE FACILITIES, IF IT IS ALL OF THOSE
19 THINGS. BUT PLEASE, I DON'T WANT TO HEAR THAT YOU CAN'T FIX
20 LAB TESTS IN ONE FACILITY OVER ANOTHER, THAT YOU CAN'T ARRANGE
21 A BASIC TRIAGE. LATER ON, THE KINDS OF THINGS THAT ARE VERY
22 TROUBLING AS WHAT OCCURRED AT MARTIN LUTHER KING. SO I'M
23 NERVOUS, I AM WORRIED. I'M NOT ACCEPTING THESE AS COMPLETE AND
24 THOROUGH ANSWERS. AND I'M VERY CONCERNED ABOUT THE COMPARATIVE



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1 DATA, NOT OUTSIDE OF OUR FACILITIES, WITHIN OUR OWN
2 FACILITIES.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT, SUPERVISOR MOLINA, I THINK ALL
5 OF THE ISSUES YOU HAVE RAISED HAVE BEEN VERY VALID. TO ME, ONE
6 OF THE THINGS THAT WE ABSOLUTELY NEED TO FACE IS: WHAT WERE
7 THE NUMBERS TWO YEARS AGO IN TERMS OF THE WAIT TIME AT HARBOR
8 COMPARED TO TODAY? AND WE KNOW WHAT HAS HAPPENED TO HARBOR. WE
9 KNOW THAT HARBOR HAS TAKEN ON TWO ADDITIONAL HOSPITALS' LOADS.
10 SO WE NEED TO FIRST OF ALL SAY: WHAT WAS IT BEFORE THE MARTIN
11 LUTHER KING POPULATION WAS TRANSFERRED TO HARBOR? HOW LONG
12 WERE PEOPLE WAITING THEN? HOW MANY PEOPLE LEFT WITHOUT BEING
13 SEEN AT THAT POINT? WHAT HAS BEEN THE CHANGE SINCE DANIEL
14 FREEMAN CLOSED? YOU KNOW, ONE OF THE THINGS THAT'S VERY
15 UNFORTUNATE ABOUT HARBOR IS THAT WE HAVE AN OLD FACILITY AND
16 WE HAVE A FACILITY THAT HAS TAKEN ON TWO HOSPITALS, MARTIN
17 LUTHER KING AND HARBOR, AND IS ALSO ABSORBING DANIEL FREEMAN.
18 SO THAT ULTIMATELY, I THINK ALL OF THESE THINGS THAT SHE'S
19 MENTIONED IN TERMS OF HOW LONG IT TAKES TO GET TESTS AND ALL
20 OF THOSE THINGS. BUT ULTIMATELY IT COMES DOWN TO WHAT KIND OF
21 CHANGES YOU WOULD HAVE TO MAKE IN A FACILITY THAT AT ONE TIME
22 HAD THE BEST RECORD AND NOW IS IN THIS SITUATION. AND WE KNOW
23 WHY. BECAUSE THEY HAVE TWO HOSPITALS AT LEAST THAT THEY'RE
24 TAKING CARE OF THE PATIENTS. THE PRIVATES SAY THEY'RE TAKING
25 THEIR SHARE. BUT THEY AREN'T REALLY. WHAT REALLY HAPPENS IS



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1 THE FIRST PLACE YOU TRANSFER PEOPLE IS FROM -- WHEN THEY COME
2 UP TO MARTIN LUTHER KING HOSPITAL FOR URGENT CARE OR FOR
3 EVERYTHING ELSE, YOU TRANSFER THEM OVER TO HARBOR. SO IN ORDER
4 FOR US TO GET A REALISTIC APPROACH, WE REALLY NEED TO KNOW
5 WHAT WAS THIS NUMBER? WHAT WAS THIS WAITING TIME TWO YEARS
6 AGO? WHAT WAS IT A YEAR AGO? AND THEN WE CAN START TALKING
7 ABOUT WHAT WE HAVE TO DO TO BRING IT BACK TO WHAT IT WAS
8 BEFORE. SO I THINK IT'S A VERY COMPLEX ISSUE. I MEAN, I THINK
9 IT WOULD BE REALLY GREAT IF ALL WE HAD TO DO WAS SAY, "OKAY,
10 WE'RE GOING TO BRING IN A NEW SYSTEM." WE PROBABLY DON'T HAVE
11 THE STAFF THERE BECAUSE THAT STAFF WAS -- SOME PEOPLE WERE
12 TRANSFERRED FROM KING AND FROM OTHER PLACES. BUT I SUSPECT
13 THAT THERE WASN'T EVEN FACILITY. NOW ONE OF THE QUESTIONS I
14 HAVE--

15

16 **SUP. MOLINA:** IS THAT TRUE? IS THAT TRUE? THAT WE DON'T HAVE
17 THE STAFF THERE?

18

19 **SUP. BURKE, CHAIR:** DO WE HAVE THE STAFF?

20

21 **DR. ROBERT G. SPLAWN:** AT HARBOR? NURSING STAFF?

22

23 **SUP. BURKE, CHAIR:** MM-HM.

24



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1 **DR. ROBERT G. SPLAWN:** NURSING STAFF, THEY WILL HAVE TO RECRUIT
2 SOME ADDITIONAL STAFFING TO MAKE THIS PLAN WORK, NO QUESTION.

3

4 **SUP. BURKE, CHAIR:** NOW, THE OTHER THING I WANT TO KNOW IS ARE
5 THOSE NEW BEDS OPEN? WE WERE SUPPOSED TO OPEN HOW MANY BEDS AT
6 HARBOR?

7

8 **DR. BRUCE CHERNOF:** ALL OF THE HARBOR BEDS THAT ARE SCHEDULED
9 TO BE OPENED HAVE BEEN OPENED.

10

11 **SUP. BURKE, CHAIR:** THEY HAVE BEEN OPENED AND THEY ARE FULLY
12 STAFFED.

13

14 **DR. BRUCE CHERNOF:** THOSE BEDS ARE OPENED AND FULLY STAFFED,
15 SUPERVISOR.

16

17 **SUP. BURKE, CHAIR:** SO HOW MANY BEDS DID WE OPEN?

18

19 **DR. BRUCE CHERNOF:** IN THE LAST PHASE OF THE PLAN, IT WAS, I
20 BELIEVE 21 BEDS. AND I CAN RECONFIRM THAT FOR YOU, SUPERVISOR.

21

22 **SUP. BURKE, CHAIR:** ALL RIGHT. AND WE CERTAINLY HOPE THAT WE'RE
23 GOING TO HAVE A SURGERY CENTER SOON. THAT WAS DELAYED A LONG
24 TIME AND WE AREN'T GOING TO GO INTO WHY.

25



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1 **SUP. KNABE:** BUT I THOUGHT THAT WAS ONE OF THE ISSUES THAT WE
2 HAD WITH SOME BEDS, BUT WE DIDN'T HAVE ANY NURSES OR STAFF TO
3 HANDLE THEM.

4

5 **DR. BRUCE CHERNOF:** THE BEDS AT HARBOR HAVE BEEN STAFFED.

6

7 **SUP. BURKE, CHAIR:** WITH THE NURSES?

8

9 **DR. BRUCE CHERNOF:** YES. BUT LET'S BE CLEAR THAT PART OF HOW --
10 FOR ALL OF OUR HOSPITALS, WE ARE IMPROVING OUR RECRUITMENT AND
11 RETENTION AS A RESULT OF THE PAY PLAN THAT YOUR BOARD
12 APPROVED. WE HAVE DONE MUCH BETTER AT HIRING PERMANENT NURSES.
13 WE ARE SEEING DECREASE IN OUR USE IN REGISTRIES. WE ARE TAKING
14 THE RIGHT STEPS. BUT ALL OF OUR HOSPITALS DO USE REGISTRIES
15 AND TRAVELERS TO A DEGREE, INCLUDING HARBOR, WHICH IS PART OF
16 HOW WE GET TO STAFF. AND FOR THE CORRECTIVE ACTIONS,
17 SUPERVISOR, THAT ARE DESCRIBED, WE ARE INITIALLY USING STAFF
18 AT HARBOR WHO VOLUNTEERED TO PLAY THIS ROLE. AND IF WE NEED TO
19 TEMPORARILY USE TRAVEL OR REGISTRY STAFF TO FILL IN THE BLANKS
20 OR BACKFILL BEHIND THESE PEOPLE, WE WILL. THAT WILL BE A CALL
21 THAT WE'LL MAKE AT THE FACILITY LEVEL. AND ULTIMATELY WE WILL
22 FILL THOSE POSITIONS WITH PERMANENT FOLKS BECAUSE THAT'S THE
23 BEST WAY TO RUN A FACILITY WHEN YOU NEED A FULL-TIME POSITION.
24



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1 **SUP. BURKE, CHAIR:** ONE OF THE OTHER THINGS, OF COURSE, THAT
2 YOU KNOW IS VERY IMPORTANT TO ME, IS THAT WE HAVE AN
3 ADMINISTRATOR THERE, A PERMANENT ADMINISTRATOR AS SOON AS
4 POSSIBLE.

5

6 **DR. BRUCE CHERNOF:** I AGREE, SUPERVISOR. AS YOUR BOARD APPROVED
7 A POSITION FOR A SUPERVISOR ABOUT A MONTH AGO, WE HAVE BEEN
8 ACTIVELY INVOLVED IN A SEARCH. ONE OF THE THINGS THAT WAS
9 REALLY CHALLENGING, QUITE FRANKLY, IS TO BEGIN A RECRUITMENT
10 WHEN WE WERE ASKING THE LEADERSHIP TEAM AT HARBOR TO DEAL WITH
11 ALL OF THE CHALLENGES AT KING, TO TRY TO BE PART OF THE
12 SOLUTION. THEY DID AN EXCELLENT JOB EVEN IF WE DIDN'T GET THE
13 FINAL RESULT WE WANTED. I RESPECT THE HARD WORK THAT THE
14 HARBOR PEOPLE PUT INTO PLACE. WE WERE ALSO WORKING WITH THE
15 C.E.O. STAFF TO IDENTIFY AN APPROPRIATE ITEM. WE HAVE THAT. WE
16 HAVE YOUR BOARD'S APPROVAL. AND WE ARE ACTIVELY INVOLVED IN
17 THE SEARCH. BUT SEARCHING IN THE MIDDLE OF DOING ALL THE WORK
18 ON MARTIN LUTHER KING WOULD HAVE BEEN EXTREMELY DIFFICULT.

19

20 **SUP. BURKE, CHAIR:** WHAT ABOUT SOME OF THE LEAD STAFF THERE?
21 ARE THEY STILL THERE?

22

23 **DR. BRUCE CHERNOF:** YES, THEY ARE. AND THEY'RE VERY DEDICATED
24 FOLKS. THEY REALLY ARE.

25



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1 **SUP. BURKE, CHAIR:** WE HAVEN'T LOST THEM?

2

3 **DR. BRUCE CHERNOF:** NO.

4

5 **SUP. BURKE, CHAIR:** OKAY. OTHER QUESTIONS? IF NOT --

6

7 **SUP. MOLINA:** CAN I ASK JUST PROCESS? SO THIS NOW GOES TO
8 E.M.T.A.L.A., RIGHT?

9

10 **DR. BRUCE CHERNOF:** SO WHAT WILL HAPPEN -- AND IF I COULD
11 RESPOND TO YOUR LAST SET OF COMMENTS, SUPERVISOR. BECAUSE WE
12 TAKE THEM VERY SERIOUSLY. SO LET'S TALK ABOUT NEXT STEPS AND
13 THE RELATIONSHIP BETWEEN THE INFORMATION I PROVIDED YOUR BOARD
14 AND THE LARGER DISCUSSION WE'VE HAD TODAY. THAT INFORMATION
15 WILL GO FORWARD TO THE C.M.S. REPRESENTATIVES. AND WE EXPECT
16 THAT THEY WILL COME OUT VERY SHORTLY TO SEE IF THOSE IMMEDIATE
17 STEPS, THOSE IMMEDIATE STEPS HAVE ALLEVIATED THE SPECIFIC
18 ISSUES THEY IDENTIFIED. AND WE DO BELIEVE, SUPERVISOR, WE AT
19 313, MY EXECUTIVE TEAM, AS WELL AS THE LEADERSHIP IN THE
20 FACILITY THAT THESE WILL BE APPROPRIATE STEPS TO ADDRESS THE
21 IMMEDIATE ISSUES. THE LARGER QUESTIONS YOU'VE ASKED,
22 SUPERVISOR MOLINA, ARE EXCELLENT ONES. THEY'RE ONES THAT WE'VE
23 STARTED ON IN THE DEPARTMENT. IT'S NOT AN EXCUSE. BUT THE BEST
24 EXAMPLE IS WHEN ROBERT AND I STARTED, THERE WAS NO STANDARD
25 WAY OF EVALUATING PATIENTS. SO THE PROCESS OF THE FIVE



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1 CATEGORIES OF SCREENING, THE STANDARDIZATION OF THAT WORK IS
2 WORK THAT WE'VE STARTED. THE OTHER QUESTIONS YOU'VE ASKED
3 ABOUT LAB AND RADIOLOGY ARE RIGHT ON POINT. AND WE WILL COME
4 BACK TO YOUR BOARD WITH INFORMATION. I'D SHARE WITH YOU THAT
5 THE REASON WHY U.S.C. LOOKS AS GOOD AS IT DOES, IN A RELATIVE
6 SENSE, IS BECAUSE WE'VE MADE ENORMOUS INVESTMENTS IN THE
7 E.R.'S PART PART OF THE MOVE TRANSITION WORK AND UNDER HARRIS
8 ROADY. SO LET'S JUST TALK ABOUT THIS FOR A SEC. FIRST OF ALL,
9 YOU HAVE A PLACE THAT HAS MORE THAN ONE EMERGENCY ROOM. IT HAS
10 THE FAMOUS NUMBERED ROOMS IN THE OLD BUILDING. IT'S A BIG
11 PLACE. SO THEY HAVE MORE OPPORTUNITY TO FLEX ACROSS THOSE. WE
12 HAVE DONE ALL KINDS OF THINGS TO INCREASE THE TURNAROUND TIME.
13 THE BIGGEST ONE, TO THE THE QUESTIONS YOU ASKED, IS RADIOLOGY
14 TURNAROUND TIME WAS ONE OF THE AREAS WHERE THE FACILITY HAS
15 MADE INCREDIBLE IMPROVEMENTS. AND ONE OF THE PAYOFFS IS NOT
16 JUST IN THE HOSPITAL ITSELF, FOR THE PATIENTS IN THE BEDS, BUT
17 THE PATIENTS IN THE EMERGENCY ROOM. IT ALSO DECREASES THE
18 NUMBER OF INAPPROPRIATE ADMISSIONS THAT RESULT FROM SORT OF
19 SAYING "WELL, WE DON'T KNOW HOW LONG IT'S GOING TO TAKE TO GET
20 THE C.T. SCAN, SO WE'LL ADMIT SOMEBODY." THE FACULTY AT
21 L.A.C.+U.S.C. DON'T DO THAT ANYMORE. BECAUSE THE RADIOLOGY
22 PROCESS IS SO IMPROVED. WE HAVE EXPANDED AN OBSERVATION UNIT,
23 WHICH IS NOT SOMETHING WE HAVE IN MOST OF OUR HOSPITALS. WE
24 HAVE WHAT'S CALLED THE U.A.D.C., WHICH IS SOMETHING WE'VE
25 TALKED ABOUT AT THIS BOARD OVER TIME, WHICH IS AN URGENT



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1 EVALUATION DIAGNOSTIC CENTER, WHICH ALLOWS PATIENTS TO BE
2 TRIAGED AND SCHEDULED INTO AN APPOINTMENT. SO THERE ARE SOME
3 BEST PRACTICES THAT HAVE GROWN OUT OF THE WORK AT
4 L.A.C.+U.S.C., OTHER KINDS OF PATIENT FLOW WORK. AND TO YOUR
5 POINT, SUPERVISOR MOLINA, WE SHOULD AND WE ARE IN THE PROCESS
6 AND WE WILL REPORT BACK TO YOUR BOARD HOW WE ARE EXPANDING
7 THOSE ACROSS THE OTHER FACILITIES WHERE APPROPRIATE. AND THE
8 KINDS OF ANALYSIS. YOU KNOW, BRUCE, IS IT A LAB PROBLEM IN THE
9 DRAWING OF THE LAB? THE RUNNING OF THE LAB? OR THE REPORTING
10 OF THE LAB? THOSE HAVE DIFFERENT SOLUTIONS. SO WE WILL BE BACK
11 IN FRONT OF YOUR BOARD WITH THAT INFORMATION. BECAUSE,
12 SUPERVISOR MOLINA, I AGREE WITH YOU, THE CORRECTIVE ACTIONS WE
13 PRESENTED ARE FOR THE IMMEDIATE ISSUE THAT CONCERNS C.M.S. BUT
14 THE LARGER ISSUES ABOUT INCREASED EFFICIENCY AND EFFECTIVENESS
15 IN THE E.R.S ARE IMPORTANT AND WE WILL COME BACK TO YOU.

16

17 **SUP. MOLINA:** DR. CHERNOF, IN THE RESPONSE THAT YOU GIVE, ONE
18 OF THE THINGS THAT HAPPENED AT MARTIN LUTHER KING THAT WAS
19 SOMETHING THAT I DIDN'T KNOW ABOUT BEFORE IN THE PROCESS IS
20 THAT I ALWAYS ASSUMED THAT WHEN C.M.S. OR ANYBODY COMES BACK,
21 THEY TAKE AND LOOK AT YOUR CORRECTIVE ACTIONS AS WE DO AND SAY
22 "THESE ARE GOOD THINGS. THIS SHOULD FIX THE PROBLEM, RIGHT?
23 BECAUSE YOU GUYS ARE PHYSICIANS. AND YOU KNOW WHAT TO DO. AND
24 THIS SHOULD FIX IT." BUT IT'S MY UNDERSTANDING THAT WHAT
25 HAPPENS EVERY TIME THEY COME, THEY PULL NEW RECORDS. AND LOOK



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1 THROUGH THOSE RECORDS. AND THEN THAT'S WHAT THEY EVALUATE.
2 THEY DON'T EVALUATE NECESSARILY THE CORRECTIVE ACTION. IF YOU
3 REMEMBER IN MARTIN LUTHER KING, EVERY TIME WE HAD A VISIT, IT
4 WAS "WE DID OKAY ON ALL OF THOSE THINGS, BUT THEY PULLED THIS
5 RECORD AND HERE ARE SOME NEW SET OF FINDINGS." IS THAT WHAT
6 WILL HAPPEN IN THIS NEXT VISIT, AS WELL?

7

8 **DR. BRUCE CHERNOF:** WELL, WHEN SURVEYORS COME INTO ANY OF OUR
9 FACILITIES, SUPERVISOR, THEY CAN LOOK AT ANYTHING THAT THEY
10 CHOOSE TO LOOK AT.

11

12 **SUP. MOLINA:** DO YOU THINK THEY WILL?

13

14 **DR. BRUCE CHERNOF:** I EXPECT THAT THEY WILL COME IN AND LOOK
15 VERY THOROUGHLY AT THE FACILITY.

16

17 **SUP. MOLINA:** ARE WE READY AT THIS POINT IN TIME, BESIDES THE
18 CORRECTIVE ACTION, TO SAY CLEARLY THAT WE ARE MEETING A SET OF
19 STANDARDS THAT IS NOT GOING TO LEAD TO A SECONDARY SET OF
20 CITATIONS TO US?

21

22 **DR. ROBERT G. SPLAWN:** SUPERVISOR, WE HAD THIS DISCUSSION IN
23 YOUR OFFICE. KNOWING THAT THEY CAN COME BACK AND THEY CAN LOOK
24 AT ANYTHING. SO MY STAFF IS PREPARED TO DO A FULL E.M.T.A.L.A.
25 REVIEW BEFORE THEY COME BACK. AND IT'S NOT JUST LOOKING AT THE



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1 SPECIFIC ISSUES CITED IN THE I.J. IT'S LOOKING AT E.M.T.A.L.A.
2 ACROSS THE BOARD TO MAKE SURE WE ARE IN COMPLIANCE. AND PART
3 OF THAT COMPLIANCE IS LOOKING AT TURNAROUND TIME FOR LAB,
4 RADIOLOGY, AND ALL THE OTHER FACTORS THAT AFFECT PATIENT FLOW.

5

6 **SUP. MOLINA:** SO AFTER THIS REVIEW, BECAUSE OF THE AGGRESSIVE
7 AND ASSERTIVE WAY THAT YOU'RE DOING IT IN THIS RESPONSE THIS
8 TIME, WE SHOULD NOT BE ABLE TO HEAR THAT YOU GOT ANOTHER SET
9 OF CITATIONS AFTER THIS SET OF CORRECTIVE ACTIONS HAVE BEEN
10 SUBMITTED; IS THAT CORRECT? IS THAT WHAT YOU'RE ASSURING ME
11 OF?

12

13 **DR. ROBERT G. SPLAWN:** I WISH I COULD SAY YES, BUT IT'S A
14 CONTINUOUS PROCESS, AS WE DISCUSSED BEFORE. AND WE WILL
15 CONTINUE AND IMPROVE OUR PROCESS.

16

17 **SUP. MOLINA:** I UNDERSTAND. I WOULD HOPE THAT WOULD BE AN
18 ASSUMPTION I WOULD HAVE TO MAKE. BUT SHOULDN'T I ALSO MAKE AN
19 ASSUMPTION THAT KNOWING WHAT WE KNOW ABOUT HOW C.M.S. AND
20 OTHERS ARE LOOKING AT OUR SYSTEM, THAT WE MAY BE IN A
21 SITUATION WHERE NOW GOT A SECOND TARGET THEY'RE GOING AFTER? I
22 MEAN, AND SO MY CONCERN WOULD BE THAT I DO NEED THOSE
23 ASSURANCES. THAT WHATEVER THEY'RE GOING TO LOOK AND PICK UP
24 ALL THOSE PETTICOATS AND LOOK AT ALL OF THAT, THAT THEY'RE
25 GOING TO FIND NO VIOLATIONS OF ANY BASELINE OR BASIC



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1 REQUIREMENTS THAT E.M.T.A.L.A. OR ANYONE WOULD HAVE OF US. I
2 NEED TO KNOW FROM MY OWN DOCTOR AND DIRECTOR OF DEPARTMENT OF
3 HEALTH SERVICES THAT THEY CAN PROVIDE ME SOME ASSURANCES. AND
4 IF YOU CAN'T, I NEED TO KNOW WHY NOT.

5

6 **DR. BRUCE CHERNOF:** WHAT WE CAN SAY, SUPERVISOR, IS OUR GOAL IS
7 TO PROVIDE THE HIGHEST LEVEL OF READINESS POSSIBLE. WE WILL
8 LOOK AT THE STANDARDS IN EVERY WAY THAT WE THINK IS VALID AND
9 REASONABLE. AND AT THE END OF THE DAY, WE CAN'T CONTROL, AND
10 WE CAN'T PROMISE YOU THAT SOMEBODY CAN'T COME IN AND READ A
11 STANDARD A DIFFERENT WAY OR FIND SOMETHING THAT NOBODY ELSE
12 HAS SEEN. BUT OUR GOAL IS TO PROVIDE YOU THE HIGHEST LEVEL OF
13 READINESS THAT THAT'S NOT SO. AND TO PREPARE THE FACILITY. AND
14 TO PREPARE ALL OF OUR FACILITIES, SUPERVISOR, BECAUSE WE
15 SHOULD BE THINKING AS A SYSTEM NOT AS JUST ONE HOSPITAL. TODAY
16 WE ARE SPECIFICALLY ADDRESSING THE CONCERNS OF HARBOR. BUT
17 THIS LEVEL OF READINESS IS SOMETHING WE NEED TO BE PREPARED
18 FOR AT EVERY ONE OF OUR HOSPITALS AND EVERY ONE OF OUR CLINICS
19 TO THE DEGREE THAT THEY HAVE REVIEWS. AND WE ARE MOVING TO DO
20 THAT FOR ALL OF OUR FACILITIES. SO THAT'S OUR COMMITMENT TO
21 YOUR BOARD.

22

23 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE?

24



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1 **SUP. KNABE:** SO FOR NEXT WEEK, THEN, YOU'LL BE REPORTING BACK
2 ON THE WAITING TIMES AND WHETHER OR NOT THE CORRECTIVE ACTION
3 IS IMPROVING THE SITUATIONS AT HARBOR?

4

5 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'LL BE GLAD TO PROVIDE YOU AN
6 UPDATE NEXT WEEK ON WHERE WE ARE. I WANT TO SAY CLEARLY TO
7 YOU, SUPERVISOR, THAT WE INTEND TO LOOK AT SOME OF THIS
8 ADDITIONAL DATA. WE WILL BRING EVERYTHING THAT WE HAVE
9 AVAILABLE TO YOUR BOARD NEXT WEEK. BUT IF IT TAKES A LITTLE
10 MORE TIME --

11

12 **SUP. KNABE:** OKAY, I UNDERSTAND THAT. BUT I MEAN, ALSO ANOTHER
13 IMPORTANT POINT I THINK IN DATA COLLECTION IS, PRIOR TO THE
14 CLOSURE OF M.L.K., WHAT WERE THE WAIT TIMES AT HARBOR? THE
15 AVERAGE WAIT TIMES AND SEE WHAT THE POTENTIAL -- I MEAN WHAT
16 THE IMPACT HAS BEEN.

17

18 **DR. BRUCE CHERNOF:** IF WE HAVE THOSE DATA, WE WILL BRING THEM.

19

20 **SUP. KNABE:** OKAY. AND THEN MR. FUJIOKA WILL BRING US WHY
21 THINGS HAVE CHANGED ON THIS FLEX STAFFING DOWN THERE.

22

23 **SUP. MOLINA:** NO. WHY THE C.E.O. CHANGED IT.

24



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1 **C.E.O. FUJIOKA:** WE'LL COME BACK AND REPORT ON THAT. WE DON'T
2 BELIEVE IT HAS CHANGED. IT'S AN EMPLOYEE RELATIONS ISSUE THAT
3 I'D LIKE TO DISCUSS. IT'S A CLOSED SESSION NEGOTIATIONS ISSUE.
4 BUT WE DON'T BELIEVE IT CHANGED.

5

6 **SUP. KNABE:** ALL RIGHT. BECAUSE WHEN WE WENT INTO THAT
7 SITUATION A WHILE BACK PRIOR TO YOUR ARRIVAL HERE, WE HAD A
8 LOT OF COOPERATION BETWEEN LABOR AND MANAGEMENT ON THE WHOLE
9 FLEX STAFFING ISSUE.

10

11 **SUP. BURKE, CHAIR:** IT WAS SOMETHING THAT EVERYONE AGREED TO.

12

13 **SUP. KNABE:** OKAY, THANK YOU.

14

15 **SUP. BURKE, CHAIR:** THANK YOU. WE HAVE THREE PEOPLE WHO ASKED
16 TO SPEAK. DR. GENEVIEVE CLAVREUL, ARNOLD SACHS AND MORRIS
17 GRIFFEN. WOULD YOU PLEASE COME FORWARD AND STATE YOUR NAME?
18 DOCTOR CLAVREUL?

19

20 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON. I DON'T THINK IT'S A
21 GOOD AFTERNOON, ACTUALLY. DR. GENEVIEVE CLAVREUL. AFTER HAVING
22 HEARD WHAT I HEARD FOR THE LAST FEW MINUTES, I AM SO ANGRY.
23 I'M GOING TO HAVE TO RESTRAIN MYSELF NOT TO SAY ANY
24 INAPPROPRIATE THING. BUT I'M SURE MANY OF YOU CAN READ MY
25 MIND. WHAT YOU GOT TODAY WAS NOT A REPORT. IT WAS A P.O.S. AND



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1 I KNOW SUPERVISOR MOLINA WAS VERY PRECISE IN HER MOTION. AND
2 IT IS VERY EVIDENT THAT DR. CHERNOF CANNOT READ. OR HE CANNOT
3 UNDERSTAND. BUT I WANT TO REMIND YOU THAT ANY THREE OF YOU CAN
4 FIRE HIM ANY TUESDAY. AND, YOU KNOW, NOT TO BE ABLE TO RESPOND
5 TO THE MOTION, ALSO A COMPARISON OF WAITING TIME AT HARBOR-
6 U.C.L.A. COMPARED TO OTHER HOSPITAL FACILITIES. THAT WAS THE
7 REQUEST. WHAT PART OF THAT CAN'T HE UNDERSTAND? I MEAN, HE IS
8 SO INCOMPETENT, HE CANNOT EVEN DO THAT. THAT'S A BASIC WORK.
9 YOU DON'T TAKE, YOU KNOW, THREE WEEKS TO DO THAT. HE HAS SO
10 MANY PEOPLE WORKING UNDER HIM. IT'S ABSURD. AND YOU ARE ALL,
11 NOT ALL, BECAUSE SUPERVISOR MOLINA AND KNABE HAVE REALLY ASKED
12 SOME VERY ASTUTE QUESTIONS TODAY. BUT IT'S UNBELIEVABLE WHAT
13 WE ARE HEARING TODAY. MY MOTHER WAS VERY FOND OF SAYING, "IT'S
14 BETTER TO HEAR SAD THAN TO BE DEAF." BUT THAT'S ABOUT THE ONLY
15 THING GOOD ABOUT WHAT WE HEARD THIS AFTERNOON. IT IS
16 APPALLING. IT'S TRULY APPALLING AND IT'S SAD. I WILL SUGGEST
17 THAT SOME OF YOU STUDY A HOSPITAL OUT OF ARIZONA WHO HAVE DONE
18 WONDERFUL. THEY DON'T EVEN HAVE WAITING TIME IN O.R.-- I MEAN
19 IN E.R. BECAUSE THEY KNOW HOW TO HANDLE PATIENTS. I WILL BE
20 GLAD TO SHARE THAT INFORMATION WITH YOU. I WENT TO VISIT THAT
21 HOSPITAL. THEY HAVE NO WAITING TIME IN THE E.R. IT'S A NEW
22 MODEL OF DELIVERY OF CARE. AND WHEN I SEE EVERY TIME MR.
23 FUJIOKA IS THE KING OF CLOSED SESSION. YOU KNOW, THE PUBLIC IS
24 ENTITLED TO INFORMATION. AND I THINK YOU ARE VIOLATING THE
25 BROWN ACT RIGHT AND LEFT. WE STILL HAVE NO INFORMATION ABOUT



**The Meeting Transcript of
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1 THE REOPENING OF KING-DREW MEDICAL CENTER. YOU HAVE SO-CALLED
2 A CLOSED SESSION LAST WEEK WITH NO REPORTABLE ACTION. WE HAVE
3 THE RIGHT, WE THE PEOPLE, TO GET THE INFORMATION SO WE HAVE
4 SOME INFORMED CONSENT. THE SAME WAY, TWO DAYS A PIECE -- I
5 DON'T KNOW WHAT KIND OF PAPER YOU GOT FOR THE REPORT, BUT THE
6 PUBLIC IS ENTITLED TO SEE IT PRIOR TO THE MEETING. AND THERE
7 WAS NOTHING ON THE WEBSITE ABOUT NONE OF THE REPORT. I THINK
8 UNDER BROWN VIOLATION, I WILL ASK YOU TO CORRECT AND CURE. I
9 THINK FOR THE KING-DREW REOPENING, WE HAVE THE RIGHT AND WE
10 DEMAND TO SEE THE DOCUMENTATION. THANK YOU.

11

12 **SUP. BURKE, CHAIR:** YES, PLEASE STATE YOUR NAME.

13

14 **ARNOLD SACHS:** THANK YOU.

15

16 **SUP. BURKE, CHAIR:** AND MR. ALI, WOULD YOU COME FORWARD?

17

18 **ARNOLD SACHS:** ARNOLD SACHS. I WONDER IF HIGHLIGHTS OF THIS LOG
19 SPINNING CONTEST WILL BE ON E.S.P.N. LATER ON TONIGHT. WE
20 HEARD MENTION OF DIFFERENT LEVELS OF WAIT TIME WHEN ONE OF THE
21 THINGS THAT WAS PROVEN BY THE CLOSURE OF M.L.K. IS YOU HAVE
22 DIFFERENT LEVEL OF COMPETENCY FOR THE STAFFS AT THE HOSPITAL.
23 WASN'T THE STAFF AT M.L.K. AT A 60 PERCENT EFFICIENCY RATING
24 WHEN THE STAFFS AT THE OTHER HOSPITALS IN THE COUNTY-WIDE
25 SYSTEM WAS LIKE 95 PERCENT? SO IF YOU HAVE DIFFERENT LEVELS OF



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1 COMPETENCY, THEN YOU SHOULD EXPECT SOMETHING THE SAME WAY.
2 ALSO, YOU ASKED FOR THE WAITING TIME AT HARBOR-U.C.L.A. PRIOR
3 TO THE CLOSURE OF M.L.K. AND THE CLOSURE OF CENTINELA. WHAT
4 WAS THE WAITING TIME PRIOR TO THE COUNTY'S ACTION TAKEN LIKE
5 FIVE YEARS AGO WHEN THEY CLOSED THE CLINICS THAT SERVED THE
6 PUBLIC? WAS THERE A CONTINGENCY PLAN THEN? CAN WE GET AN IDEA
7 OF WHAT THE WAITING TIME AT HARBOR-U.C.L.A. WAS WHEN THE
8 CLINICS WERE OPEN AND PEOPLE WERE GOING TO THE CLINICS INSTEAD
9 OF BEING FUNNELED TO THE EMERGENCY ROOM CARE FOR THE MOST
10 EXPENSIVE CARE THAT'S AVAILABLE AND THE LONGEST -- INCREASING
11 THE WAITING TIME FOR MEDICAL EMERGENCIES. AND ALSO WHAT'S
12 HAPPENING HERE IS THE COLLECTION OF DATA BECOMES THE FOCUS OF
13 WHAT'S BEING NEEDED BY THE COUNTY MEDICAL STAFF, WHEN THE
14 OCCURRENCES THAT CREATE THE DATA SHOULD BE WHAT'S LOOKED AT TO
15 FORM OPINION. THE DATA REGARDING SPILLOVER DIRECTLY RELATED TO
16 THE FUNDING FOR THE EMERGENCY ROOMS AT PRIVATE HOSPITALS. AND
17 YOU WOULD THINK YOU HAVE DATA COLLECTED ON THE INCREASE OF
18 PATIENTS TO THE PRIVATE HOSPITALS WOULD AUTOMATICALLY AFFECT
19 THE WAITING TIME AT THE PRIVATE HOSPITALS BECAUSE IF IT SHOWS
20 AN INCREASE IN PATIENTS GOING TO THOSE EMERGENCY ROOMS, A OR
21 B, IF THEIR WAITING TIME IS NOT INCREASING, THEN THEY'RE DOING
22 SOMETHING RIGHT THAT THE COUNTY NEEDS TO KNOW ABOUT. OR, B, IF
23 THEIR RATE IS INCREASING, IT WOULD BE EVIDENT. THANK YOU FOR
24 YOUR TIME AND YOUR ANSWERS AND I APPRECIATE SOME OF YOUR
25 QUESTIONS TO THE DEPARTMENT HEAD AND STAFF.



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1

2 **SUP. KNABE:** I WOULD JUST ADD, ARNOLD, ON THE ONE ISSUE RAISED
3 ABOUT THE WAITING TIME AS IT RELATED TO THE CLOSURE OF
4 CLINICS. THE INTERESTING THING HERE WITH HARBOR, THAT THOSE
5 CLINICS ARE STILL OPEN. THEY WERE NOT CLOSED. THE FEEDER. YOU
6 KNOW, WHETHER IT BE THE FAMILY CLINIC OR THE WILMINGTON
7 CLINIC.

8

9 **SUP. BURKE, CHAIR:** ANOTHER THING ALSO IS THAT URGENT CARE WAS
10 JUST STARTED OPENING ON THE WEEKEND. SO THAT AT HARBOR, A LOT
11 OF THE PEOPLE WHO NOW GO TO URGENT CARE ON WEEKENDS WERE
12 PROBABLY IN THE EMERGENCY ROOM BECAUSE THAT URGENT CARE WAS
13 NOT OPEN ON THE WEEKEND. I UNDERSTAND IT HAS BEEN OPENED NOW.
14 SO FOR THE LAST YEAR, IT'S GOING TO HAVE SOME DIFFERENCE IN
15 TERMS OF -- I WOULD BE VERY INTERESTED IN HOW THE OPENING OF
16 THE URGENT CARE ON THE WEEKEND, IF IT'S HELPING AT ALL IN
17 TERMS OF THE WAITING TIME.

18

19 **MORRIS GRIFFEN:** GOOD AFTERNOON, YVONNE BURKE, SUPERVISOR BURKE
20 AND THE AUDIENCE. I VISITED HARBOR-U.C.L.A. JUST THIS PAST
21 WEEK OR TWO. AND FOR ME TO SIT UP HERE AND LISTEN TO CHERNOF
22 TELL YOU, AND HIS STAFF TELL YOU THAT YOU ONLY HAVE TWO TO
23 THREE HOURS' WAIT, THAT'S AN INSULT.

24

25 **SUP. KNABE:** HE DIDN'T SAY THAT.



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1
2 **MORRIS GRIFFEN:** WELL ONE OF THEM SAID -- WELL I JUST WANT TO
3 BE CLEAR THAT IT'S A LOT LONGER. IT'S ALMOST ALL NIGHT. I WAS
4 OUT THERE AND I OBSERVED IT MYSELF AND EVEN TOOK SOME PICTURES
5 OF IT. AND IT'S REALLY SAD TO SEE THESE PEOPLE THERE ALL NIGHT
6 LONG. ALSO I JUST WANTED TO SHARE WITH YOU THAT I'VE BEEN
7 GOING OVER TO MARTIN LUTHER KING HOSPITAL. THERE'S NOT A
8 PICTURE ON THE WALL OF DR. KING. IT'S SAD. IT'S ALMOST A GHOST
9 TOWN. AND THERE'S A LOT OF DISENCHANTMENT WITH THE EMPLOYEES
10 THERE IN THAT HOSPITAL. SO I'M HERE TODAY TO SHARE WITH YOU
11 ALL THAT THERE IS A LOT OF SADNESS GOING ON AT MARTIN LUTHER
12 KING NOW. AND IT'S REALLY SAD TO HEAR THEM SAY THAT THESE
13 PICTURES HAVE BEEN DOWN OFF THE WALLS FOR ALMOST A YEAR. AND
14 SO NOW THERE'S A GREAT DEAL OF DISRESPECT FOR THE MERE FACT OF
15 JUST KING ALONE, TO NOT HAVE ONE PICTURE IN THE LOBBY. I WOULD
16 HOPE THAT AFTER THIS, YOU COULD MAKE SURE THAT WE AT LEAST
17 HAVE SOME KIND OF REPRESENTATION WITH KENNY HAHN, FORMER
18 SUPERVISOR KENNY HAHN. AS YOU ALL KNOW, HE WAS ONE OF OUR
19 GREATEST SUPERVISORS THAT WE'VE HAD HERE. AND HE WAS JUST
20 BEFORE YOU, SUPERVISOR BURKE. BUT IT'S DISENCHANTING TO HEAR
21 AND SEE THAT THESE PEOPLE AT MARTIN LUTHER KING ARE NOT HAPPY
22 WITH THE ENVIRONMENT. IT'S A CLINIC NOW. AND SO WHAT I'M
23 OFFERING AS A SOLUTION TO THIS PROBLEM. IT'S ONE THING WE CAN
24 SIT UP AND TALK ABOUT THE PROBLEM, BUT WHAT IS IT THAT WE CAN
25 ADD TO SOLVE THE PROBLEM? AND WHAT I'M SUGGESTING IS THAT WE



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1 LOOK AT ADDITIONAL DOCTORS THAT CAN COME TO THE RESCUE, THAT
2 CAN COME TO THE AID OF THESE PATIENTS THAT ARE WAITING IN THE
3 LOBBY TO BE SEEN OR TO BE EXAMINED. THAT, I FEEL, IS WHAT
4 NEEDS TO BE DONE, KNABE, SUPERVISOR BURKE, AS WELL AS YOU ZEV
5 YAROSLAVSKY AND MIKE ANTONOVICH. THAT'S WHAT I THINK NEEDS TO
6 BE DONE TO HELP US SOLVE AND RESOLVE THIS PROBLEM. GET US SOME
7 MORE DOCTORS IN THERE AND SOME MORE NURSES IN THERE AND GET
8 THIS FACILITY UP TO WHERE IT NEEDS TO BE TO COME TO THE AID OF
9 THE PEOPLE THAT ARE IN NEED. THANK YOU.

10

11 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. MR. ALI?

12

13 **NASEE ALI:** MADAME CHAIR PERSON, HONORABLE MEMBERS OF THE BOARD
14 OF SUPERVISORS, MY NAME IS NASEE ALI, DIRECTOR OF PROJECT
15 ISLAMIC HOPE. AND AS A COMMUNITY ACTIVIST, I HAD THE PLEASURE
16 OF BEING AN ADVOCATE FOR THE FAMILY OF EDITH RODRIGUEZ, THE
17 LATINO WOMAN, WHO UNFORTUNATELY WAS LEFT TO DIE ON THE
18 EMERGENCY ROOM FLOOR AT KING-DREW HOSPITAL. I MADE A PROMISE
19 TO THE FAMILY THAT I WOULD CONTINUE TO BE AN ADVOCATE AND TO
20 ENSURE THAT HER DEATH WOULD NOT GO IN VAIN, BUT ALSO TO OTHER
21 MEMBERS OF THE COMMUNITY WHICH I LIVE IN THAT WE WOULD MONITOR
22 WHAT GOES ON AS FAR AS THESE HOSPITALS ARE CONCERNED. SO WITH
23 THAT BEING SAID, THE REPORTS THAT I HEARD TODAY BY DR. CHERNOF
24 AND DR. SPLAWN WERE SIMPLY FRIGHTENING. IT'S ALARMING AND
25 CERTAINLY WE CAN'T AFFORD TO GO DOWN THAT SLIPPERY SLOPE WITH



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1 HARBOR HOSPITAL. WE'VE ALREADY SAW WHAT HAPPENED TO KING
2 HOSPITAL. SO I WOULD SAY IT WOULD BE A MAJOR DEATH BLOW IF WE
3 CONTINUE TO HAVE HEALTH FACILITIES IN OUR COMMUNITY THAT DO
4 NOT PROCEED TO HAVE A CERTAIN STANDARD OF CARE FOR THOSE THAT
5 LIVE AND DEPEND ON THEM IN OUR COMMUNITIES. SO I WANT TO
6 ENCOURAGE THE BOARD OF SUPERVISORS TO HOPEFULLY, YOU KNOW, NIP
7 THIS IN THE BUD BEFORE THIS GETS OUT OF HAND. BECAUSE WE SAW
8 WHAT HAPPENED AT KING HOSPITAL. AND MY CONCERN IS THAT I SEE
9 THE SAME WARNING SIGNS THAT ULTIMATELY FORCED THE CLOSURE OF
10 KING WITH THEM NOT PASSING INSPECTIONS. SO WITH THAT,
11 HOPEFULLY WE CAN CONTINUE TO WORK TOGETHER COLLECTIVELY TO
12 HELP THOSE THAT NEED HELP THE MOST. THANK YOU.

13

14 **SUP. BURKE, CHAIR:** THANK YOU. THAT'S RECEIVE AND FILE. WHAT IS
15 THE NEXT ITEM YOU'RE CALLING, SUPERVISOR ANTONOVICH?
16 SUPERVISOR MOLINA? DO YOU HAVE ADJOURNMENTS?

17

18 **SUP. MOLINA:** I'D LIKE TO ASK THAT WE ADJOURN THIS MORNING IN
19 THE MEMORY OF MARY FLORES SANCHEZ. SHE IS THE BELOVED MOTHER-
20 IN-LAW OF MY DEAR FRIEND, GLORIA FLORES, AND MOTHER OF HER
21 HUSBAND, BENJAMIN FLORES. MARY PASSED AWAY AT THE AGE OF 96.
22 SHE WAS ONE OF THE FOUNDERS, ALONG WITH HER HUSBAND, OF EL
23 BUEN SAMARITANO CHURCH IN PICO RIVERA. WE WANT TO EXTEND OUR
24 HEARTFELT CONDOLENCES TO GLORIA AND HER ENTIRE FAMILY.

25



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1 **SUP. BURKE, CHAIR:** SO ORDERED.

2

3 **SUP. MOLINA:** I'D ALSO LIKE TO ASK THAT WE ADJOURN IN THE
4 MEMORY OF DECORATED UNITED STATES MARINE, IGNACIO CHAVEZ, WHO
5 TRAGICALLY PASSED AWAY IN AN AUTOMOBILE ACCIDENT IN SOUTH EL
6 MONTE. AGAIN, WE WANT TO EXTEND OUR DEEPEST CONDOLENCES TO HIS
7 FAMILY, HIS FRIENDS, AS WELL AS FELLOW SOLDIERS. THAT IS ALL.
8 OH, I DO HAVE ONE MORE, I'M SORRY. I'D LIKE TO ASK THAT WE
9 ALSO ADJOURN IN THE MEMORY OF MARIA ESPERANZA SALAS. SHE IS
10 THE BELOVED GRANDMOTHER OF MY FORMER STAFF PERSON, CHRISTINA
11 MARISCAL. MS. SALAS WAS A LONG-TIME RESIDENT OF HUNTINGTON
12 PARK. AND OF COURSE WE EXTEND OUR DEEPEST CONDOLENCES TO
13 CHRISTINA AND HER ENTIRE FAMILY.

14

15 **SUP. BURKE, CHAIR:** SO ORDERED.

16

17 **SUP. MOLINA:** THAT'S ALL I HAVE.

18

19 **SUP. BURKE, CHAIR:** YOU'RE NOT CALLING ANY ITEMS?

20

21 **SUP. MOLINA:** I DON'T HAVE ANY ITEMS.

22

23 **SUP. BURKE, CHAIR:** ALL RIGHT. I MOVE THAT WHEN WE ADJOURN
24 TODAY, WE ADJOURN IN MEMORY OF PEARL LOUISE WILLIAMS, A LIFE-
25 LONG LOS ANGELES COUNTY RESIDENT. SHE PASSED AWAY ON FEBRUARY



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1 8TH AFTER A LONG BATTLE WITH CANCER, AT THE AGE OF 80. SHE WAS
2 ONE OF THE FIRST UNIVERSITY OF SOUTHERN CALIFORNIA AFRICAN-
3 AMERICAN GRADUATES FROM THE SCHOOL OF EDUCATION. SHE WAS A
4 SPECIAL ED TEACHER FOR THE L.A. UNIFIED SCHOOL DISTRICT FOR
5 OVER 50 YEARS. SHE LEAVES TO CHERISH HER MEMORY HER HUSBAND OF
6 58 YEARS, JOHN. AND THREE CHILDREN, DOSS, SHAWN, AND LINNE;
7 GRANDDAUGHTERS, EVIANA; AND A HOST OF FAMILY AND FRIENDS. I
8 WAS GOING TO ADJOURN IN MEMORY OF OFFICER RANDAL SIMMONS.
9 HOWEVER, SUPERVISOR ANTONOVICH DID ADJOURN IN HIS MEMORY. BUT
10 HE MADE SUCH AN IMPACT ON THE CITY OF CARSON AND THE LEADER OF
11 GLORY KIDS MINISTRY. AND HE LEAVES TO CHERISH HIS MEMORY HIS
12 WIFE, LISA SIMMONS; SON, MATTHEW; DAUGHTER, GABRIELLE; AND A
13 HOST OF FAMILY AND FRIENDS. BUT HE CERTAINLY REPRESENTS
14 SOMEONE WHOSE LIFE WAS JUST TAKEN WHEN IT SHOULDN'T HAVE BEEN
15 AND SOMETHING THAT WE HAVE TO MAKE SURE DOESN'T HAPPEN AGAIN.

16

17 **SUP. KNABE:** I WANT TO, AS WELL. I THINK ALL MEMBERS.

18

19 **SUP. BURKE, CHAIR:** I THINK WE DID ADJOURN ALREADY. SUPERVISOR
20 ANTONOVICH INTRODUCED THAT. I'D LIKE TO CALL UP ITEM NUMBER
21 23. WE DID 21, BUT 23. IS THE GRANT. DO WE HAVE SOME OF THE
22 PEOPLE HERE? CAN WE GET THE DEPARTMENT UP ON THAT?

23

24 **JONATHAN FREEDMAN:** HI, IT'S JON FREEDMAN, PUBLIC HEALTH.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** YES, I HAVE SOME OF THE SAME QUESTIONS IN
2 TERMS OF WE'RE TALKING ABOUT 25 PERCENT OF THE GRANT ROLLING
3 OVER AND HOW YOU'RE GOING TO HANDLE THAT. BECAUSE WE WON'T
4 HAVE ANY INPUT INTO THAT, IS THAT CORRECT?

5

6 **JONATHAN FREEDMAN:** THIS IS ITEM 23?

7

8 **SUP. BURKE, CHAIR:** YES.

9

10 **JONATHAN FREEDMAN:** AND IT HAS FOUR ITEMS BEFORE YOU. ONE IS A
11 RATIFICATION OF ACCEPTANCE OF PRIOR GRANT FUNDS, ACCEPTANCE OF
12 CURRENT GRANT FUNDS. THIS IS RYAN WHITE CARE ACT DOLLARS,
13 FEDERAL FUNDS FOR HIV SERVICES. AND ALSO AUTHORITY TO ACCEPT
14 FUTURE AWARDS. AND THE LAST PROVISION WHICH YOU'RE ASKING A
15 QUESTION ABOUT RELATES TO AUTHORITY TO ACCEPT, WITHOUT COMING
16 BACK TO THE BOARD, ADDITIONAL GRANT FUNDS THAT MAY BE AWARDED
17 TO THE COUNTY OF L.A.

18

19 **SUP. BURKE, CHAIR:** WELL THE QUESTION I HAVE, REALLY, IS NOT
20 ABOUT FUTURE GRANTS. MY QUESTION IS: IF YOU DON'T USE THOSE
21 GRANTS THAT YOU GET NOW AND THEY ARE ROLLED OVER, DOES THAT
22 MEAN THAT WE'LL HAVE NO AUTHORITY TO HAVE ANY INPUT IN TERMS
23 OF HOW THOSE FUNDS ARE USED?

24



**The Meeting Transcript of
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1 **JONATHAN FREEDMAN:** WELL, IF THEY'RE RYAN WHITE FUNDS, THEY
2 NEED TO FOLLOW THE PRIORITIES SET BY THE HIV COMMISSION THAT
3 YOU'VE ESTABLISHED. AND I BELIEVE THAT OUR OFFICE OF AIDS
4 PROGRAMS BASICALLY HAS PROCEDURES TO SUPPLEMENT OR TO
5 REALLOCATE DOLLARS WITHIN EXISTING CONTRACTORS. SO IF WE HAD
6 UNSPENT FUNDS FROM A PRIOR PERIOD AND WE ROLL THEM INTO THE
7 CURRENT PERIOD, WE WOULD ALLOCATE THOSE WITHIN THE SERVICE
8 CONTRACTORS THAT ARE AVAILABLE AND TO THE CURRENT PERIOD.

9

10 **SUP. BURKE, CHAIR:** YOU WOULD ALLOCATE THEM TO THEM?

11

12 **JONATHAN FREEDMAN:** WHAT'S THAT?

13

14 **SUP. BURKE, CHAIR:** YOU WOULD ALLOCATE THEM TO THEM?

15

16 **JONATHAN FREEDMAN:** YES.

17

18 **SUP. BURKE, CHAIR:** FOR INSTANCE THAT WOULD BE ABOUT \$8 MILLION
19 NEXT YEAR?

20

21 **JONATHAN FREEDMAN:** IN TERMS OF UNSPENT FUNDS?

22

23 **SUP. BURKE, CHAIR:** IF IT'S 24 PERCENT. IF YOU HAVE THE 24
24 PERCENT.

25



**The Meeting Transcript of
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1 **JONATHAN FREEDMAN:** POTENTIALLY, CORRECT.

2

3 **SUP. BURKE, CHAIR:** YES, AND SO POTENTIALLY -- WELL. AND THEN
4 THE NEXT YEAR WOULD BE A POTENTIAL 7.8 MILLION.

5

6 **JONATHAN FREEDMAN:** RIGHT. THE SAME WOULD OCCUR IF THE FISCAL
7 ENVIRONMENT, THE FEDERAL GOVERNMENT CHANGED AND THEY SAID
8 YOU'RE GOING TO GET MORE GRANT DOLLARS, THIS WOULD ALLOW US TO
9 RECEIVE MORE AND MOVE THEM INTO SERVICES.

10

11 **SUP. BURKE, CHAIR:** LET ME ASK YOU THIS. WITH ALL THE NEEDS WE
12 HAVE, WHY DO YOU ANTICIPATE THERE'S GOING TO BE ABOUT 24
13 PERCENT UNSPENT? CAN YOU NOT GET THE MONEY OUT?

14

15 **JONATHAN FREEDMAN:** IT'S ESSENTIALLY THERE'S BEEN A PRACTICE
16 ESTABLISHED THROUGH A VARIETY OF TRANSACTIONS RELATIVE TO THE
17 HEALTH SERVICES DEPARTMENT AND PUBLIC HEALTH AROUND DELEGATED
18 AUTHORITY. AND 25 PERCENT, I'VE SEEN OTHER INSTANCES OF 20
19 PERCENT, HAS GENERALLY BEEN THE NUMBER BY WHICH THE BASELINE
20 OF THE CONTRACT WE CAN ADJUST WITHOUT HAVING TO COME BACK TO
21 THE BOARD OF SUPERVISORS.

22

23 **SUP. BURKE, CHAIR:** RIGHT. BUT I GUESS MY QUESTION IS: YOU'RE
24 ASSUMING HERE THAT ABOUT 25 PERCENT YOU'RE NOT GOING TO
25 UTILIZE. OR 24 PERCENT I THINK IT IS.



**The Meeting Transcript of
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1

2 **JONATHAN FREEDMAN:** OR THAT THERE MAY BE ADDITIONAL FUNDS
3 AVAILABLE TO US THAT WE WOULD LIKE TO PROGRAM USING A
4 DELEGATED AUTHORITY ARRANGEMENT, WHICH WOULD PREVENT US FROM
5 HAVING TO COME BACK.

6

7 **SUP. BURKE, CHAIR:** AS FAR AS FUTURE GRANTS, OBVIOUSLY WE'RE
8 INTERESTED IN THAT. BUT I'M REALLY INTERESTED THAT YOU UTILIZE
9 THE MONEY THAT YOU HAVE.

10

11 **JONATHAN FREEDMAN:** AND I BELIEVE THAT'S WHAT O.A.P.P. DOES. I
12 DON'T THINK WE'RE IN AN ENVIRONMENT WHERE-- I DON'T HAVE
13 PRECISE KNOWLEDGE OF THIS, BUT WE ARE IN AN ENVIRONMENT WHERE
14 WE'RE UNDER SPENDING SIGNIFICANTLY TO THE DEGREE THAT YOU'RE
15 SUGGESTING. AND I UNDERSTAND THE CALCULATION THAT YOU'RE
16 MAKING IS THAT YOU'RE REALLY UNDER SPENDING BY \$8 MILLION. THE
17 ANSWER IS LIKELY NO.

18

19 **SUP. BURKE, CHAIR:** AND YOU WILL NOT.

20

21 **JONATHAN FREEDMAN:** CORRECT.

22

23 **SUP. BURKE, CHAIR:** YOU HAVE NO INTENTION TO DO THAT?

24

25 **JONATHAN FREEDMAN:** CORRECT.



**The Meeting Transcript of
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1

2 **SUP. BURKE, CHAIR:** NOW IN TERMS OF RETRO-ACCEPTANCE, I'D LIKE
3 TO REALLY GET AN UNDERSTANDING. IS THIS SIMPLY THAT YOU HAVE A
4 RIGHT THE LOOK FOR MORE FUNDS?

5

6 **JONATHAN FREEDMAN:** NO. I MEAN, YOU'RE TALKING ABOUT PROVISION
7 NUMBER 1 IN THIS BOARD LETTER?

8

9 **SUP. BURKE, CHAIR:** RIGHT.

10

11 **JONATHAN FREEDMAN:** BASICALLY WE HAD A BREAKDOWN IN OUR
12 DEPARTMENT WHERE WE ACCEPTED THE GRANT AWARD WITHOUT BRINGING
13 THAT THROUGH THE PROPER CHANNELS WITHIN THE DEPARTMENT, AND UP
14 TO THE BOARD TO SAY FORMALLY ACCEPT THE GRANT FOR THE CARE ACT
15 FUNDS, YEAR 16, WHICH I BELIEVE ARE TWO YEARS.

16

17 **SUP. BURKE, CHAIR:** AND 17. YES.

18

19 **JONATHAN FREEDMAN:** WELL, 17 IS THE CURRENT YEAR WE'RE IN.

20

21 **SUP. BURKE, CHAIR:** BUT 16 YOU DID NOT COME IN?

22

23 **JONATHAN FREEDMAN:** CORRECT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** SO YOU WANT US TO NOW ACT ON THOSE FROM
2 LAST YEAR?

3

4 **JONATHAN FREEDMAN:** CORRECT. TO RATIFY THE ACCEPTANCE OF THOSE
5 GRANT DOLLARS.

6

7 **SUP. BURKE, CHAIR:** THOSE DOLLARS WENT OUT THOUGH, DIDN'T THEY?

8

9 **JONATHAN FREEDMAN:** CORRECT.

10

11 **SUP. BURKE, CHAIR:** PEOPLE RECEIVED THEM?

12

13 **JONATHAN FREEDMAN:** CORRECT.

14

15 **SUP. BURKE, CHAIR:** BUT WAS THERE 24 PERCENT LEFT OVER?

16

17 **JONATHAN FREEDMAN:** I DO NOT BELIEVE SO, SUPERVISOR.

18

19 **SUP. BURKE, CHAIR:** SO IN THAT CASE, THE RETRO-ACCEPTANCE THAT
20 WE'RE DOING, ALL OF THOSE DOLLARS WERE ACTUALLY UTILIZED AND
21 WENT OUT?

22

23 **JONATHAN FREEDMAN:** OH, ABSOLUTELY. ABSOLUTELY. THE FORMAL
24 PROCEDURE WITHIN THE COUNTY TO ACCEPT THE GRANT WAS NOT
25 FOLLOWED. AND SO THAT'S WHY WE'RE ASKING FOR YOUR APPROVAL TO



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1 IN ESSENCE RATIFY WHAT WE SHOULD HAVE DONE IN YEAR 16 IN
2 ACCEPTING THE DOLLARS.

3

4 **SUP. BURKE, CHAIR:** HOW DID THAT HAPPEN? I WOULD THINK THAT
5 WITH ALL THE YEARS WE'VE HAD RYAN WHITE IT WOULD BE JUST SORT
6 OF LIKE ROUTINE.

7

8 **JONATHAN FREEDMAN:** YEAH. I DON'T HAVE A FULL WHO, WHAT, WHERE,
9 WHEN. BUT IT'S OBVIOUSLY NOT TOLERABLE. AND IT'S NOT GOING TO
10 OCCUR GOING FORWARD, SUPERVISOR.

11

12 **SUP. BURKE, CHAIR:** IT'S NOT GOING TO HAPPEN AGAIN?

13

14 **JONATHAN FREEDMAN:** RIGHT.

15

16 **SUP. BURKE, CHAIR:** ANY OTHER QUESTIONS? IF THERE ARE NO OTHER
17 QUESTIONS, I DON'T THINK ANYONE HAS ASKED TO SPEAK ON THIS.
18 THEN SUPERVISOR YAROSLAVSKY MOVES, ANTONOVICH SECONDS; WITHOUT
19 OBJECTION. I HAD HELD ANOTHER ITEM ON THE -- REALLY, I JUST
20 HELD IT IN ORDER TO ASK FOR THE REGISTRAR TO COME FORWARD. IS
21 THE REGISTRAR HERE? THANK YOU VERY MUCH. I KNOW A LOT OF
22 PEOPLE HAVE ASKED THIS. ONE OF THE THINGS THAT CAME TO MY
23 ATTENTION WAS THAT ONE OF THE LARGEST PERCENTAGES OF
24 INDEPENDENTS WHOSE BALLOTS WERE NOT COUNTED WAS IN ONE OF THE
25 AREAS IN, I GUESS, SUPERVISOR KNABE AND MY DISTRICT, THE 37TH



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1 CONGRESSIONAL DISTRICT. AND OF COURSE THE UNFORTUNATE PART OF
2 ALL THIS IS THAT, AS YOU SAY, IT DOESN'T AFFECT THE OUTCOME OF
3 THE RACE, THE FACT THAT WE'RE THROWING OUT -- ABOUT HOW MANY
4 ARE WE THROWING OUT, ABOUT?

5

6 **DEAN LOGAN:** WELL BASED ON THE STATISTICAL SAMPLING THAT WE DID
7 LAST WEEK, WE PROJECT THAT ABOUT 26 PERCENT OF THE NONPARTISAN
8 OR DECLINED TO STATE VOTERS WHO SHOWED UP TO VOTE WHICH
9 CALCULATES OUT TO ABOUT 49,500.

10

11 **SUP. BURKE, CHAIR:** ABOUT 49,900 VOTES WILL NOT BE COUNTED.

12

13 **DEAN LOGAN:** CORRECT.

14

15 **SUP. BURKE, CHAIR:** AND, SEE, THE THING THAT -- IT'S NOT THE
16 OUTCOME OF THE STATE OR ANYTHING ELSE. IN A CONGRESSIONAL
17 DISTRICT, THOUGH, IT DOES AFFECT IT, IS THAT CORRECT?

18

19 **DEAN LOGAN:** I BELIEVE THAT, MY UNDERSTANDING OF THE DELEGATE
20 ALLOCATIONS--

21

22 **SUP. BURKE, CHAIR:** IN TERMS OF DEMOCRATS, IT'S BY
23 CONGRESSIONAL DISTRICT.

24



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1 **DEAN LOGAN:** CORRECT. THEY DO ALLOCATE THE DELEGATES BY
2 CONGRESSIONAL DISTRICT. I DON'T KNOW THE EXACT FORMULAS THAT
3 THEY USE FOR THAT. I KNOW THAT THERE HAS BEEN AT LEAST ONE
4 REPORT FROM THE STATE DEMOCRATIC PARTY THAT THEY DO NOT
5 BELIEVE THAT THIS WOULD HAVE IMPACTED THE DELEGATE SELECTION.
6 BUT I HAVE NOT PERSONALLY CONFIRMED THAT.

7

8 **SUP. BURKE, CHAIR:** AND IN THE 37TH CONGRESSIONAL DISTRICT
9 THERE WERE HOW MANY PEOPLE, ABOUT?

10

11 **DEAN LOGAN:** WELL AGAIN, THIS IS BASED ON A STATISTICAL SAMPLE.
12 IN THE 37TH DISTRICT, IT WAS A MUCH HIGHER PERCENTAGE IN THE
13 SAMPLE. THERE WAS IT LOOKS LIKE THERE WAS 56 PERCENT OF THE
14 NONPARTISAN VOTERS IN THAT PARTICULAR SAMPLE.

15

16 **SUP. BURKE, CHAIR:** WILL NOT BE COUNTED?

17

18 **DEAN LOGAN:** THAT THEIR VOTES IN THE PRESIDENTIAL CONTEST WERE
19 NOT COUNTED, AGAIN IN THAT SAMPLE PRECINCT WITHIN THAT
20 DISTRICT, YES.

21

22 **SUP. BURKE, CHAIR:** AND THAT'S THE LONG BEACH CARSON DISTRICT?

23

24 **SUP. BURKE, CHAIR:** RIGHT. LAURA RICHARDSON.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DEAN LOGAN:** RIGHT. CONGRESSWOMAN RICHARDSON'S DISTRICT, RIGHT.

2

3 **SUP. BURKE, CHAIR:** RIGHT. AND YOU'RE OF THE OPINION THERE'S
4 NOTHING WE CAN DO ABOUT IT, IS THAT IT?

5

6 **DEAN LOGAN:** RIGHT, WELL, SUPERVISOR, I GUESS WHAT I WANT TO BE
7 REAL CLEAR ON IS THAT FROM ELECTION DAY ON, IT'S BEEN MY
8 COMMITMENT TO LOOK AT THIS ISSUE AND TRY TO DO WHATEVER WE CAN
9 WITHIN THE LEGAL PARAMETERS AVAILABLE TO US AND WITHIN THE
10 CONSTRAINTS OF OUR VOTING SYSTEM TO COUNT ANY OF THE VOTES.
11 THERE'S NOTHING MORE IMPORTANT TO ME THAN THAT. WHAT WE
12 COMMITTED TO LAST WEEK IS THAT WE WOULD USE THE 1 PERCENT
13 MANUAL COUNT SAMPLE TO LOOK AT THOSE NONPARTISAN BALLOTS TO
14 TRY AND DETERMINE WHAT THE SCOPE OF THE SITUATION WAS. AND IN
15 DOING THAT, WE CAME TO THE FIGURES THAT WE'VE JUST DISCUSSED.
16 WE HAVE ALSO CONSULTED BOTH WITH COUNTY COUNSEL AND WITH THE
17 SECRETARY OF STATE. AND THE CONCERN IS THAT WHILE YOU CAN MAKE
18 A VERY LOGICAL ASSUMPTION THAT THOSE WERE NONPARTISAN VOTERS
19 THAT INTENDED TO CROSS OVER AND VOTE IN THE DEMOCRATIC
20 PRIMARY, AND I THINK THAT IS A LOGICAL ASSUMPTION, WE CANNOT
21 WITH CERTAINTY DETERMINE BY LOOKING AT THE BALLOT THAT THAT IS
22 IN FACT WHAT THEY DID. AND IN MY DISCUSSIONS WITH COUNTY
23 COUNSEL AND WITH THE SECRETARY OF STATE, THEY'VE COME TO THAT
24 SAME CONCLUSION.

25



**The Meeting Transcript of
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1 **SUP. BURKE, CHAIR:** HAVE YOU DISCUSSED WITH THE SECRETARY OF
2 STATE CHANGING THE BALLOT SO THAT IT WOULDN'T HAPPEN AGAIN IN
3 JUNE?

4

5 **DEAN LOGAN:** ABSOLUTELY. AND LET ME ALSO BE REAL CLEAR ON THAT,
6 BECAUSE I UNDERSTAND THAT SOME PEOPLE DIDN'T CLEARLY GET THAT
7 FROM THE REPORT. I AM ABSOLUTELY COMMITTED -- WE WILL NOT
8 PRESENT CROSSOVER VOTING TO THE VOTERS IN L.A. COUNTY IN THIS
9 MANNER AGAIN. I HAVE SAID PUBLICLY THAT WHAT I INTEND TO DO IS
10 TO WORK WITH MY STAFF TO DETERMINE WHAT OPTIONS ARE AVAILABLE
11 WITHIN THE LIMITATIONS OF OUR VOTING SYSTEM. AND THEN I DON'T
12 WANT TO MAKE THAT DECISION WITHIN A VACUUM. I WANT TO BRING IN
13 VOTERS AND STAKEHOLDERS TO LOOK AT THOSE OPTIONS, TO TEST THEM
14 AND TO DETERMINE WHAT WILL BE THE MOST EFFICIENT AND THE LEAST
15 CONFUSING WAY TO DO THAT IN JUNE AND IN SUBSEQUENT PRIMARIES.

16

17 **SUP. BURKE, CHAIR:** BUT THE SECRETARY OF STATE HAS ASSURED YOU
18 THAT YOU CAN DO THAT? THAT YOU CAN ELIMINATE THE BUBBLE?

19

20 **DEAN LOGAN:** YES. YES. THE BUBBLE IS NOT -- IN FACT, I THINK
21 THE -- I DON'T WANT TO SPEAK FOR THE SECRETARY, BUT I WOULD
22 THINK THAT THE SECRETARY WOULD SAY THE OPPOSITE OF THAT. SHE
23 WOULD SAY THE BUBBLE IS NOT AN OPTION MOVING FORWARD.

24

25 **SUP. BURKE, CHAIR:** IT'S NOT-- PARDON ME?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DEAN LOGAN:** I BELIEVE THAT THE SECRETARY OF STATE WOULD ADVISE
3 US THAT USING THE BUBBLE WOULD NOT BE PERMISSIBLE GOING
4 FORWARD.

5

6 **SUP. BURKE, CHAIR:** DO WE HAVE TO TAKE SOME ACTION TO ASK THAT
7 IT BE CHANGED? AS I UNDERSTAND, IT WAS PUT THERE BECAUSE WE
8 REQUESTED IT.

9

10 **DEAN LOGAN:** THAT IS NOT MY UNDERSTANDING. MY UNDERSTANDING IS
11 THAT THIS WAS A PROCESS DEVELOPED WHEN THE PRIMARY CHANGED AND
12 IT WAS DEVELOPED WITH SOME LOGIC BASED ON THE MODIFIED PRIMARY
13 AND THE LIMITATIONS OF THIS VOTING SYSTEM. BUT I DON'T THINK
14 IT'S THE EXCLUSIVE MANNER OF DOING THAT. AND I THINK THAT AS
15 LONG AS WE'RE WITHIN THE REGULATORY ENVIRONMENT OF THE
16 ELECTIONS CODE, I THINK AS THE REGISTRAR, I CAN MAKE CHANGES
17 TO THAT PROCESS.

18

19 **SUP. BURKE, CHAIR:** YOU CAN CHANGE THAT?

20

21 **DEAN LOGAN:** YES.

22

23 **SUP. BURKE, CHAIR:** ALL RIGHT. ARE THERE OTHER QUESTIONS?

24



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY:** I'M NOT COMPLETELY CONVINCED AS TO WHY YOU
2 CAN'T COUNT ANY OF THE OTHER BALLOTS. ANY OF THESE BALLOTS
3 THAT FALL INTO THE CATEGORY --

4

5 **CLERK SACHI HAMAI:** YOU'RE ON.

6

7 **SUP. YAROSLAVSKY:** I'M NOT CONVINCED THAT YOU CAN'T COUNT ANY
8 OF THE BALLOTS. AND I DON'T KNOW WHETHER THIS IS A LEGAL
9 REASON OR WHETHER IT'S A PRACTICAL REASON. YOU HAVE ABOUT
10 50,000 BALLOTS THAT FALL INTO THIS CATEGORY OF PEOPLE WHO MAY
11 HAVE BEEN CONFUSED OR MISINFORMED ABOUT HOW TO CAST A BALLOT
12 IN A CROSSOVER SITUATION, CORRECT?

13

14 **DEAN LOGAN:** RIGHT. THAT'S WHAT WE PROJECT BASED UPON THE
15 SAMPLES, YES.

16

17 **SUP. YAROSLAVSKY:** BASED UPON YOUR SAMPLE. AND YOU'VE TESTIFIED
18 LAST WEEK AND YOU TOLD US IN YOUR REPORT AND ELSEWHERE THAT
19 THERE WERE SOME ON THE BALLOT CARD, THERE WERE SOME BUBBLES,
20 NUMBERED BUBBLES THAT WERE ASSIGNED TO PRESIDENTIAL CANDIDATES
21 THAT OVERLAPPED WITH OTHER PARTIES' PRESIDENTIAL CANDIDATES,
22 THE AMERICAN INDEPENDENT AND THE DEMOCRATIC PARTY CANDIDATES
23 OVERLAPPED ON POSITIONS 8 THROUGH 10, I BELIEVE, IF MY MEMORY
24 SERVES ME CORRECTLY. IS THAT RIGHT?

25



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1 **DEAN LOGAN:** THAT'S CORRECT. FOR THE DEMOCRATIC PRESIDENTIAL
2 CANDIDATES, IT WAS RESPONSE POSITIONS 8 THROUGH 15. FOR THE
3 AMERICAN INDEPENDENT PARTY, IT WAS RESPONSE POSITIONS 8
4 THROUGH 10.

5

6 **SUP. YAROSLAVSKY:** OKAY. SO WHY WOULDN'T YOU BE ABLE TO COUNT
7 THOSE BALLOTS WHERE PEOPLE MARKED ANYTHING FROM 11 THROUGH 15?

8

9 **DEAN LOGAN:** I THINK TWO CONCERNS HAVE BEEN RAISED THERE. AND
10 THOSE ARE THAT THOSE RESPONSE POSITIONS WERE ALSO USED ON THE
11 REPUBLICAN PARTY BALLOT, RESPONSES 8 THROUGH 18, ACTUALLY. AND
12 SO THERE IS THE POSSIBILITY THAT, THE POTENTIAL THAT A VOTER,
13 A NONPARTISAN VOTER TOOK THEIR BALLOT INTO AN INCORRECT BOOTH
14 AND MIGHT HAVE ATTEMPTED TO CROSS OVER AND VOTE FOR A
15 REPUBLICAN CANDIDATE. IN THE PAST, THAT'S BEEN AN OPTION. IT
16 WASN'T THIS TIME. I'M NOT QUANTIFYING WHEN THAT HAPPENED, I'M
17 JUST SAYING THAT POTENTIAL EXISTS. THE OTHER ISSUE THAT HAS
18 BEEN OF CONCERN AND THAT I'VE DISCUSSED WITH COUNSEL AND THE
19 SECRETARY OF STATE IS THE FACT THAT 8, 9 AND 10 ARE DUPLICATED
20 BETWEEN AMERICAN INDEPENDENT AND DEMOCRATIC. AND THAT IN GOING
21 BACK AND LOOKING AT THOSE, BECAUSE THOSE CANDIDATE NAMES ARE
22 ROTATED BY ASSEMBLY DISTRICT, THE NAMES DON'T APPEAR IN THE
23 SAME ORDER IN EVERY PRECINCT, THAT THERE COULD BE A
24 DISPROPORTIONATE NUMBER OF TIMES THAT ONE CANDIDATE APPEARED
25 IN 8 THROUGH 10 VERSUS ANOTHER.



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1

2 **SUP. YAROSLAVSKY:** ON THE SECOND POINT, I'LL GET BACK TO THE
3 FIRST POINT IN A SECOND. ON THE SECOND POINT, WHY CAN'T YOU
4 ASCERTAIN THOSE BALLOTS? THESE BALLOTS, YOU KNOW WHICH
5 CONGRESSIONAL DISTRICT THEY COME FROM. WHEN YOU ROTATE THE
6 NAMES, ARE THEY ROTATED BY ASSEMBLY DISTRICT? BY CONGRESSIONAL
7 DISTRICT?

8

9 **DEAN LOGAN:** BY ASSEMBLY DISTRICT.

10

11 **SUP. YAROSLAVSKY:** YOU KNOW WHAT ASSEMBLY DISTRICT THESE CAME
12 FROM?

13

14 **DEAN LOGAN:** YES. WE CAN TELL ON A PRECINCT BY PRECINCT LEVEL.

15

16 **SUP. YAROSLAVSKY:** SO YOU CAN TELL WHERE THE REMAINING
17 CANDIDATES WHO ARE STILL IN THE ELECTION, I THINK THERE WERE
18 ONLY TWO OF THEM, WHERE THEY DID NOT APPEAR IN 8, 9 AND 10,
19 WHERE THEY ONLY APPEARED IN 11 THROUGH 15, CORRECT?

20

21 **DEAN LOGAN:** YES, WE CAN.

22

23 **SUP. YAROSLAVSKY:** AND YOU COULD IDENTIFY THOSE VOTES AND
24 REASONABLY ASCERTAIN THAT THAT'S HOW THEY INTENDED TO VOTE,
25 COULDN'T YOU?



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1

2 **DEAN LOGAN:** I BELIEVE WE CAN. I THINK THAT THE LEGAL QUESTION
3 IT COMES DOWN TO IS REASONABLY ASCERTAIN MEET THE LEGAL
4 STANDARD?

5

6 **SUP. YAROSLAVSKY:** WELL, I DON'T KNOW WHAT THE LEGAL STANDARD
7 IS, AND I HAVEN'T ASKED A LAWYER. BUT RIGHT NOW WE'RE JUST
8 TALKING ABOUT THE LOGICAL WAY TO APPROACH IT.

9

10 **DEAN LOGAN:** YES, THAT'S CORRECT.

11

12 **SUP. YAROSLAVSKY:** I THINK WHAT I'M DRIVING AT HERE IS WE'RE
13 NOT GOING TO COUNT EVERY SINGLE BALLOT AND TALLY IT AS PART OF
14 THIS ELECTION. THAT'S CLEAR JUST BASED EVEN ON LOGIC. YOU
15 DON'T NEED A LAWYER TO TELL YOU THAT BECAUSE OF THE
16 OVERLAPPING SITUATION.

17

18 **DEAN LOGAN:** RIGHT.

19

20 **SUP. YAROSLAVSKY:** THE QUESTION NOW IS: OF THOSE THAT DON'T
21 FALL INTO THAT NEVER-NEVER LAND, HOW -- WHY WOULDN'T WE BE
22 ABLE TO IDENTIFY AT LEAST THOSE AND THEN SEGREGATE THE ONES
23 THAT COME INTO THE OVERLAP SO AT LEAST WE KNOW EXACTLY HOW
24 MANY WERE IN THAT CATEGORY AND THEN COUNT THE ONES THAT ARE
25 COUNTABLE? IT MAY BE A PAIN IN THE BUTT TO DO IT. IT MAY BE



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1 SOMEWHAT COSTLY TO DO IT. BUT IT SEEMS TO ME IT'S DOABLE. I'VE
2 SEEN STRANGER -- NOT STRANGER, BUT MORE COMPLICATED TASKS DONE
3 DOWN IN NORWALK THAN THIS. I MEANS IT'S LABOR INTENSIVE, YOU
4 HAVE TO GET PEOPLE FOR THE NEXT THREE WEEKS TO SCOUR THOSE
5 THINGS AND THEN MAKE THE TALLY. THAT'S SEPARATE AND APART FROM
6 WHETHER IT'S LEGAL. AND THAT'S NUMBER ONE. NUMBER TWO, THIS
7 BUSINESS -- THE FIRST ISSUE YOU RAISED OF YOU DON'T KNOW
8 WHETHER THE INDEPENDENT PERSON, THE NONPARTISAN PERSON WHO
9 CAME INTO THE POLLS, HOW DO WE KNOW HE DIDN'T GO INTO THE
10 REPUBLICAN POLLING BOOTH AS OPPOSED TO THE DEMOCRATIC POLLING
11 BOOTH AND PUNCHED ALL OF THOSE NUMBERS? AND I SPOKE TO YOU
12 THIS MORNING ABOUT THAT. AND I SAID TO YOU, "HOW DO YOU KNOW I
13 DIDN'T GO INTO THE REPUBLICAN POLLING BOOTH?" I'M A DEMOCRAT.
14 I'M A REGISTERED DEMOCRAT. I GOT MY DEMOCRATIC BALLOT. I MIGHT
15 HAVE HAD A FEW THINGS ON MY MIND. I MIGHT HAVE BEEN IN A HURRY
16 TO GET TO WORK. PEOPLE BEHIND ME MIGHT HAVE BEEN SAYING WHAT'S
17 TAKING YOU SO LONG? AND SO I GOT FUZZY HEADED AND WENT INTO
18 THE REPUBLICAN BOOTH. AND IT DIDN'T OCCUR TO ME THAT JOHN
19 MCCAIN WAS NOT ONE OF THE PEOPLE ON MY SAMPLE BALLOT.
20 HYPOTHETICALLY IT'S POSSIBLE, ISN'T IT? BUT IT'S NOT
21 REASONABLE. SO IF YOU SET UP ALL OF THESE HYPOTHETICAL, WHAT
22 IF A TORNADO HIT MY POLLING BOOTH BUT ONLY THE DEMOCRATIC
23 POLLING BOOTH AND NOT THE INDEPENDENT POLLING BOOTH OR THE
24 REPUBLICAN POLLING BOOTH AND WIPED OUT THE MACHINE? I MEAN IT
25 GETS TO THE REDUCTUM AD ABSURDUM SITUATION. I DON'T BUY THAT.



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1 AND I DON'T KNOW WHETHER IT'S A LEGAL TEST AGAIN. I'M NOT
2 VOUCHING FOR THE LAW. I'M NOT A LAWYER. BUT FROM A LOGICAL
3 POINT OF VIEW, I WOULDN'T PUT THAT -- YOU MAY HAVE HAD SOME
4 CALLS ABOUT PEOPLE WHO WERE DIRECTED TO THE WRONG BOOTH. THERE
5 WERE NEWS REPORTS ABOUT PEOPLE WHO WERE DIRECTED TO THE WRONG
6 BOOTH. BUT THERE ARE NEWS REPORTS EVERY ELECTION ABOUT THINGS
7 THAT WENT WRONG. I MEAN WHAT ABOUT THE PEOPLE WHO DIDN'T GET
8 TO VOTE BECAUSE THE POLLING MACHINES DIDN'T SHOW UP UNTIL
9 12:00, 12:30 AT NIGHT AT THE WEST SIDE JEWISH COMMUNITY CENTER
10 ON OLYMPIC BOULEVARD IN SUPERVISOR BURKE'S-- OR WHEREVER. ONE
11 PROBLEM OR ANOTHER. WE ALWAYS HAVE PROBLEMS. WE'VE NEVER RUN A
12 PICTURE PERFECT ELECTION. NOBODY EVER DOES. BECAUSE HUMAN
13 BEINGS ARE INVOLVED. BUT ON THE NATURAL, YOU CAN LOGICALLY
14 ASSUME THAT -- YOU CAN MAKE CERTAIN ASSUMPTIONS THAT ARE BASED
15 IN LOGIC. HERE'S WHAT I'M CONCERNED ABOUT. I'M CONCERNED THAT
16 PEOPLE WHO VOTED THIS WAY -- AND I MAY BE A LITTLE OFF HERE.
17 SOME OF MY FRIENDS MAY NOT TOTALLY AGREE WITH ME. I THINK THEY
18 WOULD LIKE THEIR VOTES COUNTED. SOME OF THEIR VOTES MAY NOT BE
19 ABLE TO BE COUNTED FOR THE REASONS YOU'VE ALREADY INDICATED.
20 AND I UNDERSTAND THAT. BUT SOME OF THEM, AND A GOOD PORTION OF
21 THEM, AND FROM MY JUST ROUGH ESTIMATE, MAYBE FIVE-EIGHTHS OF
22 THEM MIGHT BE ABLE TO BE COUNTED OR SOMETHING ALONG THOSE
23 LINES, MAYBE A LITTLE LESS, BUT AT LEAST HALF. WHATEVER IT IS,
24 IT IS. BUT TO SAY OUT OF THE BOX "WE'RE NOT EVEN GOING TO
25 TRY," THAT REALLY IS ANGERING PEOPLE. IT ANGERS ME AND I'M NOT



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1 ONE OF AGGRIEVED VOTERS, BECAUSE I VOTED CORRECTLY AS I HAVE
2 FOR SOME 40 YEARS, 35 YEARS, WHATEVER IT IS. BUT PEOPLE WHO
3 FEEL LIKE THEY MAY HAVE BEEN CONFUSED OR WERE MISINFORMED OR
4 WHATEVER THE REASONS WERE FOR WHY THEY DIDN'T CAST THEIR
5 BALLOT CORRECTLY DON'T WANT TO HEAR FROM THE COUNTY THAT
6 "WE'RE NOT EVEN GOING TO TRY." THAT'S WHAT'S BOTHERING ME. AND
7 THAT'S WHAT'S BOTHERING THEM. AND I THINK THIS IS A SERIOUS
8 ISSUE, DEAN. AND I'M NOT BLAMING YOU FOR IT. AND THIS IS A
9 SYSTEM WE'VE HAD SINCE 2002, LONG BEFORE YOU WERE IN TOWN, AND
10 THAT'S THAT. BUT WHAT I AM CONCERNED ABOUT IS THAT WE MAKE
11 EVERY EFFORT TO COUNT AS MANY OF THE BALLOTS AS WE CAN THAT WE
12 CAN LEGALLY COUNT, THAT WE MAKE THAT EFFORT AND THAT WE
13 EXPLAIN TO PEOPLE AND COMMUNICATE TO PEOPLE THAT WE'RE GOING
14 TO MAKE THAT EFFORT, THAT WE'RE NOT SAYING "TOUGH. YOU SCREWED
15 UP OR WE SCREWED UP, WHATEVER IT IS, WE'RE NOT GOING TO
16 BOTHER. YOU'RE HISTORY." THAT'S THE MESSAGE THAT'S COMING
17 ACROSS. SO I'D LIKE TO ASK YOU -- FIRST OF ALL, I HAD COME
18 PREPARED WITH A MOTION HERE, WHICH I WON'T BOTHER TO READ,
19 BECAUSE YOU HAVE SAID AND IT'S GOOD THAT YOU'RE GOING TO
20 CHANGE THE BALLOT FOR JUNE. I'D LIKE THE BOARD TO AT LEAST GO
21 ON RECORD DIRECTING AND SUPPORTING YOUR RECOMMENDATION AND
22 DIRECTING THAT IT BE DONE IN THE MANNER IN WHICH YOU'VE JUST
23 DESCRIBED. I THINK IT'S CRITICAL THAT WE ABANDON THE BUBBLE.
24
25 **DEAN LOGAN:** I AGREE COMPLETELY.



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1

2 **SUP. YAROSLAVSKY:** I DON'T THINK THERE IS ANYBODY AROUND HERE
3 THAT'S GOING TO ENDORSE THE BUBBLE AFTER THIS. I MEAN IF
4 ROUGHLY 25 PERCENT OF THE PEOPLE WHO VOTED NONPARTISAN HAD
5 THIS PROBLEM, THAT'S A MARKETING PROBLEM WE HAD. WHETHER WE
6 WERE RIGHT OR WRONG.

7

8 **DEAN LOGAN:** ABSOLUTELY.

9

10 **SUP. YAROSLAVSKY:** IF WE WERE TRYING TO SELL WIDGETS AND 25
11 PERCENT OF THE PEOPLE WENT TO THE WRONG ADDRESS, WE'D FIGURE
12 OUT WHY AND WE'D CHANGE IT. SO I'D LIKE TO DO THAT. AND THE
13 SECOND THING I'D LIKE TO DO IS I'D LIKE TO FIGURE OUT A WAY
14 THAT -- I'D LIKE TO ASK YOU TO FIGURE OUT A WAY WHERE YOU
15 COULD, EITHER IN CONSULTATION WITH OUR COUNTY COUNSEL AND THE
16 SECRETARY OF STATE'S OFFICE TO GET A -- AND I'M GOING TO SAY
17 IT VERBALLY RATHER THAN REWRITE A WHOLE THING AS A MOTION,
18 THAT YOU CONSULT WITH OUR ATTORNEYS AND THE SECRETARY OF
19 STATE'S OFFICE TO DETERMINE WHAT, IF ANYTHING, THEY RECOMMEND
20 COULD BE DONE TO TALLY AS MANY OF THE VOTES AS POSSIBLE BEFORE
21 THE CERTIFICATION PERIOD IS OVER. AND IF THERE IS A WAY TO DO
22 IT BUT YOU CAN'T DO IT BEFORE THE CERTIFICATION PERIOD IS
23 OVER, TO FIGURE OUT A WAY YOU MIGHT EVEN BE ABLE TO PETITION
24 THE COURT TO GIVE YOU MORE TIME. BUT THAT'S A SECONDARY ISSUE.
25 I'D LIKE THE SECRETARY OF STATE'S OFFICE TO WEIGH IN. AND I'D



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1 LIKE OUR ATTORNEYS TO WEIGH IN ON THIS. AND MAYBE EVEN THE
2 SECRETARY OF STATE'S ATTORNEYS TO WEIGH IN ON WHAT, IF
3 ANYTHING, COULD BE DONE. AND IF YOU COULD GIVE US A REPORT ON
4 THAT, I WOULDN'T EVEN WAIT UNTIL NEXT WEEK. JUST GET TO THE
5 BOTTOM OF IT. CIRCULATE IT TO US LIKE YOU CIRCULATED YOUR
6 REPORT FROM YESTERDAY. IS THAT A REASONABLE REQUEST OF YOU?

7

8 **DEAN LOGAN:** SUPERVISOR, I CAN CERTAINLY DO THAT. AND I WANT TO
9 BE REAL CLEAR THAT THE INTENT OF MY REPORT WAS NOT TO INDICATE
10 THAT THERE WAS CONCERN ABOUT THE ADMINISTRATIVE BURDEN OF
11 GOING THROUGH AND LOOKING AT THOSE BALLOTS. IF THERE IS A
12 LEGAL REMEDY THAT ALLOWS US TO DETERMINE WHAT THE VOTER INTENT
13 WAS AND IF THAT TAKES LONGER THAN THE CERTIFICATION PERIOD, AS
14 YOU SAY, AND WE NEED TO GO TO COURT TO GIVE A JUDGE TO GIVE US
15 THE ADDITIONAL TIME TO DO THAT, I'VE SAID FROM DAY ONE, IT'S
16 IMPORTANT TO ME, JUST AS IT IS TO YOU TO COUNT THOSE VOTES. MY
17 CONCERN IN DOING THE SAMPLE AND IN MY PRELIMINARY
18 CONVERSATIONS WITH COUNTY COUNSEL AND WITH SECRETARY OF STATE
19 WAS THAT THERE WAS GOING TO BE A LEGAL ISSUE WITH BEING ABLE
20 TO DISCERN THAT. AND I JUST DIDN'T WANT TO MOVE FORWARD WITH
21 THAT IF WE ULTIMATELY WEREN'T GOING TO BE ABLE TO COUNT THE
22 VOTES. SO I'M HAPPY TO GO FURTHER IN THAT CONVERSATION WITH
23 OUR COUNTY COUNSEL AND WITH THE SECRETARY OF STATE'S COUNSEL.
24 AND IF THAT DETERMINATION CAN BE MADE, THEN --

25



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1 **SUP. YAROSLAVSKY:** LET ME TELL YOU. I THINK IT WOULD BE VERY
2 HELPFUL IF THE COUNTY COUNSEL AND THE SECRETARY OF STATE AND
3 HER COUNSEL BOTH AGREE WITH WHAT YOU'RE SAYING, THAT THEY PUT
4 IT -- THAT THEY SAY SO PUBLICLY. NOT JUST TO YOU. I'D LIKE TO
5 HEAR THEIR RATIONALE FOR THIS.

6

7 **DEAN LOGAN:** I WOULD LIKE THAT, TOO.

8

9 **SUP. YAROSLAVSKY:** YEAH, I KNOW YOU WOULD. WE ALL WOULD. ON THE
10 OTHER HAND, THEY MAY FIND, AFTER SCRUBBING ALL OF THIS STUFF,
11 THAT THERE IS A WAY THAT YOU CAN AT LEAST COUNT HALF OF THEM
12 OR A THIRD OF THEM OR TWO-THIRDS OF THEM, WHATEVER IT IS THAT
13 COMES OUT IN THE WASH. AND I THINK WE'RE VERY FORTUNATE IN ONE
14 RESPECT. AND THAT IS THAT IT APPEARS THAT THIS SITUATION DID
15 NOT ALTER THE OUTCOME OF THE ELECTION. IT APPEARS. I DON'T
16 KNOW FOR SURE. NOBODY WILL KNOW FOR SURE. BUT BECAUSE OF THE
17 WAY THAT DELEGATES ARE APPORTIONED BY CONGRESSIONAL DISTRICT
18 AND ALL, IT'S NOT LIKELY. WE'LL STIPULATE TO THAT IF THERE IS
19 ANY IMPACT, IT APPEARS TO BE NEGLIGIBLE. BUT IMAGINE IF THIS
20 WAS A VERY CLOSE ELECTION, A VERY TIGHT ELECTION ON WHICH THE
21 PRESIDENCY OF THE UNITED STATES HUNG IN THE BALANCE. I DON'T
22 THINK WE'D THROW 50,000 VOTES OUT THE WINDOW WITHOUT A FIGHT.

23

24 **DEAN LOGAN:** AND THAT'S EXACTLY WHAT MY STATEMENT ON ELECTION
25 NIGHT WAS ABOUT, THAT IF THERE WAS A DETERMINATION THAT IT



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1 POTENTIALLY WOULD CHANGE THE OUTCOME OF AN ELECTION, I WOULD
2 HAVE BEEN THE FIRST PERSON IN LINE GOING TO COUNTY COUNSEL AND
3 ASKING THAT WE GO TO COURT TO FIGURE OUT WHAT WE DO ABOUT
4 THAT. YOU'RE ABSOLUTELY RIGHT. WE'RE FORTUNATE THAT THAT
5 DIDN'T HAPPEN. IT DOESN'T CHANGE THE SIGNIFICANCE TO THE
6 VOTERS WHO FEEL THAT THEY'VE BEEN DISENFRANCHISED. AND I'M NOT
7 INSENSITIVE TO THAT AT ALL.

8

9 **SUP. BURKE, CHAIR:** IN THE 37TH CONGRESSIONAL DISTRICT WITH 56
10 PERCENT, IT DOESN'T CHANGE? THERE'S NO POTENTIAL CHANGE?

11

12 **DEAN LOGAN:** I WOULD HAVE TO CONFIRM THAT WITH THE DEMOCRATIC
13 PARTY OFFICIALS IN TERMS OF THEIR DELEGATE ALLOCATION.

14

15 **SUP. YAROSLAVSKY:** AND I'M NOT SAYING IT WILL NOT CHANGE,
16 YVONNE. IT APPEARS NOT TO CHANGE. BUT I DON'T KNOW.

17

18 **SUP. BURKE, CHAIR:** WE DON'T KNOW.

19

20 **SUP. YAROSLAVSKY:** WE DON'T KNOW. AND WE MAY NEVER KNOW.

21

22 **SUP. BURKE, CHAIR:** RIGHT. BUT IN A CONGRESSIONAL DISTRICT,
23 YOU'RE TALKING ABOUT 56 PERCENT OF THOSE WHO VOTED.

24

25 **SUP. KNABE:** NONPARTISAN.



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1

2 **SUP. BURKE, CHAIR:** NONPARTISAN, RIGHT.

3

4 **SUP. DON KNABE:** OF NONPARTISAN CAST THOUGH. I MEAN, THE
5 PERCENTAGE WAS HIGHER BUT THE NUMBERS OF VOTES THAT CAST WERE
6 MUCH SMALLER IN THE 37TH.

7

8 **SUP. BURKE, CHAIR:** RIGHT. THAT'S RIGHT.

9

10 **SUP. YAROSLAVSKY:** SO CAN I ASK YOU, DEAN, IF WHAT WE WERE
11 PREPARING TO ASK YOU TO DO WAS TO CONDUCT A PHYSICAL REVIEW OF
12 NONPARTISAN BALLOTS THAT WERE CAST IN THIS LAST WEEK'S
13 ELECTION THAT SHOW EVIDENCE OF THE VOTERS' FAILED ATTEMPT TO
14 CROSS OVER AND VOTE IN THE PRIMARY FOR ONE OF THE POLITICAL
15 PARTIES. AND UTILIZING THE BALLOTS CAST IN THE THE 1 PERCENT
16 SAMPLE OF PRECINCTS AS WELL AS AN ADDITIONAL PRECINCT PER
17 CONGRESSIONAL DISTRICT TO UP THE SAMPLE?

18

19 **DEAN LOGAN:** SURE.

20

21 **SUP. YAROSLAVSKY:** OKAY, TO BE CHOSEN WITH THE ASSISTANCE OF
22 THE SECRETARY OF STATE AND THE DEMOCRATIC PARTY, SINCE THIS IS
23 THE AGGRIEVED PARTY, OR THROW IN THE AMERICAN INDEPENDENT,
24 THAT'S FINE. BUT WE KNOW WHAT THIS IS ALL ABOUT. AND THAT THIS



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1 REVIEW, IF POSSIBLE, BE DONE BEFORE THE ELECTION RESULTS ARE
2 CERTIFIED, WHICH I THINK YOU HAVE, WHAT? THREE MORE WEEKS?

3

4 **DEAN LOGAN:** RIGHT.

5

6 **SUP. YAROSLAVSKY:** THREE WEEKS AND A DAY. IS THAT A REASONABLE
7 --

8

9 **DEAN LOGAN:** THE SCOPE OF THAT, YES. WE COULD ACCOMPLISH THAT.
10 AND WE COULD REPORT BACK. AND IN THE MEANTIME, WE CAN CONTINUE
11 TO TALK WITH THE SECRETARY OF STATE AND WITH COUNTY COUNSEL
12 ABOUT THE LEGAL RAMIFICATIONS.

13

14 **SUP. YAROSLAVSKY:** AND I'M GOING TO TALK TO THE SECRETARY OF
15 STATE, TOO, PERSONALLY, BECAUSE I'D LIKE THEM TO WEIGH IN. IF
16 THEY HAVE A LEGAL ISSUE AS OUR LAWYERS APPEAR TO HAVE A LEGAL
17 ISSUE, I HAVE NOT TALKED TO OUR LAWYERS DIRECTLY, BUT THEN I
18 THINK THEY NEED TO STEP UP AND MAKE THAT CLEAR TO THIS BOARD
19 AND TO THE GENERAL PUBLIC. AND I THINK JUST FOR CONFIDENCE-
20 BUILDING PURPOSES, THAT WOULD BE A GOOD THING. ANYWAY, I WON'T
21 SAY ANY MORE THAN THAT. BUT I REALLY -- THIS IS A SMALL PRICE
22 TO PAY FOR THIS SITUATION. AND I APPRECIATE THAT THIS IS NOT
23 SOMETHING OF YOUR MAKING. THIS WAS BEFORE YOUR TIME. BUT
24 YOU'RE THE GUY NOW. AND WE'RE THE FIVE SUPERVISORS NOW. AND
25 WE'VE GOT TO STEP UP TO OUR RESPONSIBILITY AND INSURE THAT



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1 THIS, A, WE FIND OUT WHAT HAPPENED HERE AND COUNT AS MANY OF
2 THE VOTES WE CAN, IF WE CAN. AND SECONDLY, AND JUST AS
3 IMPORTANTLY, IS CHANGE THIS BALLOT SO THIS NEVER HAPPENS
4 AGAIN. AND WHATEVER WE HAVE TO DO. AND I THINK YOU ALREADY
5 HAVE SOME IDEAS. BUT I APPRECIATE YOU'RE GOING TO SOLICIT
6 OTHER STAKEHOLDERS' IDEAS ON THIS, WHICH I THINK WOULD BE VERY
7 HELPFUL. THANK YOU. SO I'LL MAKE THAT IN THE FORM OF A MOTION.

8

9 **SUP. BURKE, CHAIR:** ALL RIGHT. AND IN ORDER TO DO THAT, WE'RE
10 GOING TO HAVE TO DO A COUPLE THINGS.

11

12 **SUP. YAROSLAVSKY:** MAKE A FINDING?

13

14 **SUP. BURKE, CHAIR:** NO. WHAT I'M GOING TO DO IS ASK TO
15 RECONSIDER ITEM NO. 15. I'LL MOVE THAT. AND IF YOU'LL SECOND
16 IT? THEN WITHOUT OBJECTION, ITEM 15 IS RECONSIDERED. THEN
17 YOU'RE GOING TO HAVE A CHANCE TO SPEAK. WHAT I'M GOING TO DO
18 IS ON ITEM 14 AND 15, I WANT TO ASK YOU ABOUT THESE SYSTEMS
19 WHETHER OR NOT THAT'S GOING TO HELP THIS PROBLEM.

20

21 **DEAN LOGAN:** YES. THANK YOU. AND I APPRECIATE THE
22 RECONSIDERATION OF THOSE ITEMS. ITEM 14 IS A CONTRACT TO ALLOW
23 US TO IMPLEMENT A SYSTEM OF ONLINE POLL WORKER TRAINING. THIS
24 SYSTEM WOULD BE -- IT WOULD AUGMENT THE EXISTING IN-PERSON
25 TRAINING THAT WE DO FOR POLL WORKERS AS WELL AS OTHER FORMS OF



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1 ELECTION WORKERS, THOSE WHO WORK ELECTION NIGHT, THOSE WHO ARE
2 PRECINCT COORDINATORS. AND IT REALLY DOES GO TO ONE OF THE BIG
3 ISSUES ASSOCIATED WITH THE CROSSOVER ISSUE THAT WE'VE BEEN
4 DISCUSSING, AND THAT IS THAT PART OF THE DISPARITY, AND
5 CERTAINLY THE BUBBLE ISSUE AND THE BALLOT LAYOUT WAS THE MOST
6 SIGNIFICANT, BUT PART OF THAT ISSUE WAS SOME VARIANCE IN HOW
7 THE POLL WORKER TRAINING WAS GIVEN AND HOW IT WAS ADMINISTERED
8 AT THE 4,300 POLLING PLACES AROUND THE COUNTY ON ELECTION DAY.
9 WHAT THE ONLINE POLL WORKER TRAINING PROGRAM WOULD ALLOW US TO
10 DO IS AGAIN, AUGMENT THE TRAINING. BUT IT WOULD ALSO ALLOW US
11 TO GET SOME DATA TO DETERMINE HOW EFFECTIVE OUR TRAINING
12 METHODS ACTUALLY ARE. WE COULD DO ASSESSMENTS. SO AFTER
13 POTENTIAL POLL WORKERS WENT THROUGH THE TRAINING, WE WOULD BE
14 ABLE TO ACTUALLY LOOK AND SEE HOW DID THEY DO, IF YOU WILL, ON
15 A SELF-TEST. OR TO GATHER DATA FROM THEM ON THAT. SO I THINK
16 IT WOULD BE -- IT'S EXTREMELY IMPORTANT. AND AS I TESTIFIED
17 LAST WEEK, THE ELECTIONS PROCESS ON AN ELECTION-BY-ELECTION
18 BASIS IS GETTING MORE AND MORE COMPLICATED. AND WE ARE ASKING
19 A TREMENDOUS AMOUNT OF THESE GREAT CITIZENS, 28,000 IN L.A.
20 COUNTY, THAT SHOW UP TO WORK FOR US ON ELECTION DAY, AND IT IS
21 A THANKLESS JOB. IT'S A VERY CHALLENGING ENVIRONMENT. WE ASK
22 THEM TO BE SOMEWHAT TECHNICIANS, SOMEWHAT ADMINISTRATIVE. AND
23 AT THE END OF THE DAY AFTER THEY'VE WORKED ALL DAY WE ASK THEM
24 TO DO WHAT MAY BE SIMPLE MATH, BUT IT'S AFTER A VERY LONG DAY.
25 SO I THINK ANYTHING WE CAN DO TO ENHANCE OUR ABILITY TO TRAIN



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1 AND TRAIN IN A UNIFORM AND CONSISTENT MANNER WILL IMPROVE THE
2 ACCURACY AT THE POLLS. SO I REALLY WOULD APPRECIATE THE
3 ABILITY TO DO THIS. THIS SYSTEM IS -- CAN BE REIMBURSED FOR
4 FUNDING THROUGH THE HELP AMERICA VOTE ACT AS AN ELECTION
5 IMPROVEMENT. SO IT WOULD BE A GRANT FUNDED THROUGH THE FEDERAL
6 FUNDING PROGRAM. AND IT IS A PROGRAM THAT IS CUSTOMIZABLE. IT
7 WOULD BE SPECIFICALLY TO L.A. COUNTY'S VOTING SYSTEM AND L.A.
8 COUNTY'S VOTING PROCEDURES. ITEM 15 IS A, IF YOU WILL, A
9 COMPANION SYSTEM TO THAT. IT'S AN ELECTION MANUAL TOOL. IT'S A
10 TOOL THAT WILL ALLOW US TO AUTOMATE THE TASK MANAGEMENT AND
11 ELECTION CALENDAR SO THAT WHEN WE HAVE OVERLAPPING ELECTIONS
12 SUCH AS WE HAVE RIGHT NOW, AS WE'RE FINISHING THE FEBRUARY 5TH
13 ELECTION, WE ARE ACTUALLY CONDUCTING CANDIDATE FILING FOR THE
14 JUNE 3RD ELECTION. IT WOULD ALLOW US TO MONITOR THE TASKS AND
15 REQUIREMENTS OF THOSE ISSUES SIMULTANEOUSLY. IT HAS SOME
16 EXCELLENT MANAGEMENT FEATURES IN TERMS OF IF A PARTICULAR WORK
17 UNIT IS RESPONSIBLE FOR A TASK, IT WILL GIVE ME INFORMATION
18 AUTOMATICALLY AS A MANAGER, AN EMAIL TO TELL ME THE STATUS OF
19 THAT TASK SO AT ANY GIVEN TIME I COULD TELL YOU WHETHER WE'RE
20 ON TRACK WITH REGARD TO PLANNING FOR THAT ELECTION. SO THAT
21 SYSTEM AS WELL IS REIMBURSABLE THROUGH HELP AMERICA VOTE ACT
22 FUNDS. AND WE BELIEVE BOTH OF THESE SYSTEMS WOULD ENHANCE OUR
23 ABILITY TO BETTER TRACK AND BETTER MANAGE THE ELECTIONS
24 PROCESS IN LOS ANGELES COUNTY.

25



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1 **SUP. BURKE, CHAIR:** ALL RIGHT. WE HAVE THREE PEOPLE WHO HAVE
2 ASKED TO SPEAK. ROBIN GIBSON ON BOTH 14 AND 15. JAMIE ALTER.
3 AND ALICIA, ALICIA DID NOT GIVE HER LAST NAME. I'M SORRY, IS
4 IT RICK? YES, PLEASE COME FORWARD.

5

6 **SUP. YAROSLAVSKY:** YOU'RE FREQUENTLY CONFUSED WITH ALICIA.

7

8 **SUP. BURKE, CHAIR:** THE NAME UP HERE SAYS ALICIA, BUT I GUESS
9 IT WAS RICK JACOBS WHO REALLY WANTED TO SPEAK. OKAY, WOULD THE
10 THREE OF YOU PLEASE COME FORWARD? I'M SORRY, ALICIA.

11

12 **SUP. YAROSLAVSKY:** ALICIA, IF YOU EVER HAVE TROUBLE
13 COMMUNICATING WITH ME, JUST CALL ME. [LAUGHTER.]

14

15 **ROBIN GIBSON:** WOULD IT BE POSSIBLE TO ADDRESS THE FORMER ISSUE
16 ABOUT THE COUNTING OF THOSE BALLOTS IN ADDITION?

17

18 **SUP. BURKE, CHAIR:** ABSOLUTELY. AND THE AMENDMENT TO BOTH OF
19 THEM.

20

21 **ROBIN GIBSON:** THEY CAN BE COUNTED. WE'VE GIVEN HIM TWO PLANS
22 OF HOW TO DO IT. FIRST OF ALL, THE ROSTER BOOKS HAVE WRITTEN
23 EVERY VOTER WHO VOTED NONPARTISAN, WHETHER THEY WERE DEMOCRAT
24 OR AMERICAN INDEPENDENT PARTY. THE NUMBERS OF AMERICAN
25 INDEPENDENT PARTIES ARE VERY SMALL. SO IF YOU GO THROUGH THE



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1 PRECINCT ROSTER AND NOT EVEN USE THEIR NEW COMPUTERIZED
2 EDITION, THE ONE THAT PEOPLE WROTE IN, YOU WILL SEE, PER
3 PRECINCT, HOW MANY NONPARTISAN VOTERS WANTED TO VOTE DEM AND
4 HOW MANY WANTED TO VOTE INDEPENDENT. SAY YOU HAVE TWO WHO
5 VOTED INDEPENDENT. WORST CASE SCENARIO, YOU COULD CALL THOSE
6 TWO PEOPLE AND HAVE THEM SIGN A SWORN AFFIDAVIT OF HOW THEY
7 VOTED. YOU WOULD THEN TAKE THOSE TWO VOTES, 8, 9 AND 10, COUNT
8 THEM AND ALL THE REST ARE DEMOCRAT. THE NUMBERS ARE VERY SMALL
9 OF INDEPENDENTS. AND I'D LIKE TO ADD THAT JUST FROM A FIVE-
10 MINUTE ANALYSIS ON ELECTION NIGHT, WE HAVE AN 11-1/2 PERCENT
11 UNDER VOTE FOR PRESIDENT IN THIS ELECTION. THE NORM IS 3
12 PERCENT. SO IT IS NOT TRUE THAT IT'S ONLY 50,000 VOTES. THERE
13 ARE 165,000 VOTES LISTED WITH NO VOTE CAST FOR PRESIDENT. YOU
14 KNOW THAT SOME OF THOSE PEOPLE DIDN'T WANT TO, BUT NOT 11
15 PERCENT OF THE VOTERS. SO ELECTION PROTECTION ADVOCATES HAVE
16 GIVEN A PLAN TO THE REGISTRAR SEVERAL DAYS AGO. AND THESE
17 VOTES CAN BE COUNTED. IN ADDITION, THE CALIFORNIA CONSTITUTION
18 SAYS THAT EVERY VOTE MUST BE COUNTED IF CAST LEGALLY. SO IT
19 WOULD ACTUALLY BE ILLEGAL NOT TO COUNT THEM. IT'S NOT THE
20 OTHER WAY AROUND, THAT YOU NEED LEGAL PERMISSION TO COUNT THE
21 BALLOTS. IF YOU ARE TO SAY THIS MAY OR MAY NOT MAKE A
22 DIFFERENCE TO THE DELEGATES, THEREFORE WE MAY OR MAY NOT COUNT
23 THEM, THAT POSITION IS NOT -- IT GOES AGAINST THE
24 CONSTITUTION. SO THEY CAN BE COUNTED. AND THEY SHOULD BE
25 COUNTED. AND THERE ARE A LOT OF PEOPLE WILLING TO HELP. PEOPLE



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1 HAVE ALREADY OFFERED PLANS. I DON'T KNOW WHY THEY'RE NOT
2 CONSIDERED YET. SO I'D BE GLAD TO HELP. JUST WITH COMMON
3 SENSE, IT'S EASY TO DEVISE A PLAN TO COUNT THOSE ABOUT THAT.

4

5 **SUP. BURKE, CHAIR:** ALL RIGHT. DID YOU WANT TO SPEAK ON --

6

7 **ROBIN GIBSON:** I DID. OKAY. SO I HAVE FIVE REASONS TO OPPOSE
8 AMENDMENTS 14 AND 15. THREE ARE BIG HUGE REASONS AND TWO ARE
9 SMALL. AND I ONLY FOUND OUT ABOUT IT AT 8 O'CLOCK THIS
10 MORNING, SO I'M NOT WELL-PREPARED OR ANYTHING. BUT HERE WE GO.
11 FIRST OF ALL, WE DO HAVE SERIOUS PROBLEMS IN OUR COUNTY
12 ELECTION SYSTEM. BUT HIRING A PRIVATE CORPORATION TO DO POLL
13 WORKER TRAINING WILL NOT SOLVE ANY OF THEM. MANY OF THE VOTERS
14 THOUGHT THAT THE PROBLEM WAS THE POLL WORKERS AND THE
15 TRAINING. IT WAS NOT. I PERSONALLY ADVISED THE REGISTRAR'S
16 OFFICE 2-1/2 WEEKS BEFORE THE ELECTION THAT THIS WAS GOING TO
17 HAPPEN. IT WAS CLEAR TO SEE, IT JUST TOOK COMMON SENSE TO SEE.
18 THE REASON IT HAPPENED IS THAT TWO BALLOTS WERE COMBINED INTO
19 ONE. AND THAT SAVES MAYBE \$800, \$1,000. THE SAME THING WAS
20 DONE WITH PRECINCTS, AND THE RESULTS HAVEN'T COME OUT YET.
21 THERE ARE GOING TO BE A LOT MORE PROBLEMS THAT WE HAVEN'T SEEN
22 YET. SO COMBINING BALLOTS WAS AN OBVIOUSLY BAD SOLUTION. WE
23 DID TELL THEM THAT IT WAS A BAD SOLUTION, THAT IT SHOULDN'T BE
24 DONE. AND THE ELECTION INTEGRITY PEOPLE WEREN'T HEARD. THIS
25 PARTICULAR COMPANY AND ITS OWNER--



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1

2 **SUP. YAROSLAVSKY:** CAN I ASK YOU A QUESTION? HOLD HER TIME.
3 DON'T PENALIZE HER. WHEN YOU SAY ON THE PRECINCTS, THE SAME
4 THING IS GOING TO HAPPEN ON THE PRECINCTS, WHAT ARE YOU
5 REFERRING TO?.

6

7 **ROBIN GIBSON:** THE PRECINCTS WERE CONSOLIDATED IN L.A. COUNTY.
8 YOU HAVEN'T GOTTEN REPORTS YET. WE'RE STILL TYING TO FIND
9 DATA. I WOULD GUESS, I DON'T KNOW THE NUMBERS, BUT WE LOST A
10 LOT OF PRECINCTS. AND THAT SAVED \$500 PER PRECINCT. AND A LOT
11 OF VOTERS, I BELIEVE, WE'RE WAITING FOR DATA, BUT YOU'VE ONLY
12 HEARD ABOUT THE BUBBLES. THERE ARE A LOT MORE PROBLEMS IN THIS
13 ELECTION.

14

15 **SUP. YAROSLAVSKY:** WHAT PROBLEM ARE YOU REFERRING TO?

16

17 **ROBIN GIBSON:** PEOPLE COULDN'T FIND THEIR PRECINCT. PEOPLE
18 COULDN'T VOTE. AND IT'S TO SAVE MONEY, WHICH IS
19 UNDERSTANDABLE, BUT THAT'S JUST NOT WHERE YOU SAVE MONEY,
20 BECAUSE THEN YOU'RE GOING TO GO SPEND \$2 MILLION TO BRING A
21 PRIVATE CORPORATION IN TO TRAIN THE POLL WORKERS. THAT \$2
22 MILLION COULD GO TO POLL WORKERS AND HAVING PRECINCTS AND NOT
23 CAUSING SO MUCH CONFUSION TO VOTERS. AND DESIGNING PROPER
24 BALLOTS, WHICH IS REALLY PRETTY SIMPLE. THEN THE SECOND
25 REASON, IS THIS PARTICULAR COMPANY IS NOT A COMPANY THAT I



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1 THINK WE SHOULD BE DOING BUSINESS WITH. HERE'S A CLASS ACTION
2 LAWSUIT AGAINST THE OWNER FOR SECURITIES FRAUD THAT'S STILL
3 PENDING AFTER 10 YEARS. THEY HAVEN'T COME TO A CONCLUSION.
4 THIS PARTICULAR COMPANY HAS A STRATEGIC TEAMING AGREEMENT WITH
5 DIEBOLD CORPORATION, THIS S.O.E. SOFTWARE. THEY'RE PARTNERS.
6 AND THIS IS ALL BEING DONE IN PARTNERSHIP WITH THE DIEBOLD
7 CORPORATION. I THINK EVERYBODY SHOULD BE AWARE OF THEM. DO YOU
8 GUYS KNOW OF THEIR FAME? THEY ARE HIGHLY PARTISAN. THEY HAD TO
9 CHANGE THEIR NAME TO PREMIER BECAUSE THEIR STOCK WENT DOWN SO
10 FAR. THESE ARE PEOPLE WHO SAID IN 2004 THAT THEY WOULD MAKE
11 SURE THAT THE ELECTION WENT TO BUSH IN OHIO. AND THEY WERE THE
12 PEOPLE RUNNING THAT ELECTION. SO THESE ARE THE PARTNERS. AND
13 IT SAYS "OUR AGREEMENT WITH S.O.E. SOFTWARE WILL ENABLE THE
14 DIEBOLD ELECTION SYSTEMS TO BROADEN OUR ELECTION SOLUTION
15 OFFERING TO OUR CURRENT AND FUTURE CUSTOMERS IN A NUMBER OF
16 IMPORTANT AREAS," INCLUDING POLL WORKER TRAINING. AND 15 IS
17 WORSE, MANAGING OUR ELECTION. WE DON'T WANT THESE PEOPLE
18 MANAGING OUR ELECTIONS. WE JUST NEED GOOD MANAGERS. AND WE
19 ALSO HAVE HERE AN ARTICLE "SOFTWARE FIRM CAUSES ELECTION NIGHT
20 GLITCHES IN PALM BEACH COUNTY. THE SAME COUNTY THAT BROUGHT
21 AMERICA THE HANGING PAPER CHADS IN 2000 ON TUESDAY BUNGLED
22 RESULTS ON ITS \$250,000 WEBSITE. THE SUPERVISOR WHO WAS HIRED
23 TO FIX THE FIRST MESS WITH ELECTIONS SAID IT WAS NOT HIS
24 STAFF'S FAULT BUT IT WAS AN ERROR OF S.O.E. SOFTWARE OF TAMPA,
25 WHICH CREATED THE SOFTWARE THAT OPERATES THE WEBSITE AND



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1 CAUSED THE ELECTION CONFUSION." SO THIS COMPANY ITSELF IS NOT
2 A GOOD COMPANY TO BE HIRING. MY THIRD REASON IS IN TWO MONTHS,
3 YOU WILL BE HIRING A REGISTRAR, WHICH MAY OR MAY NOT BE THE
4 CURRENT REGISTRAR. WE DON'T KNOW WHO IT'S GOING TO BE. THERE
5 ARE 10 CANDIDATES RIGHT NOW BEING INTERVIEWED. SO I THINK IT'S
6 INAPPROPRIATE FOR THE COUNTY TO MAKE A SIX-YEAR ELECTION PLAN
7 WITH ANY CORPORATION TWO MONTHS BEFORE YOU HIRE A REGISTRAR. I
8 THINK THAT THE REGISTRAR, WHOEVER THAT IS, SHOULD WEIGH IN ON
9 THIS PLAN. AND GOING -- TAKING PUBLIC WORKS PRIVATE ISN'T
10 ALWAYS THE BEST WAY TO GO. NUMBER 15 IS REALLY SERIOUS. IT
11 MANAGES ELECTIONS. THIS IS NOT A GOOD CORPORATION. THE TWO
12 SMALLER REASONS ARE NUMBER 1, THE BIDDING PROCESS. THERE WERE
13 40 COMPANIES AND ONLY 1 BID. I DON'T KNOW WHY THAT IS BUT I
14 THINK IT'S WORTH CHECKING INTO. IT DOESN'T MAKE SENSE TO ME.
15 FOR \$2,000 I COULD TRAIN POLL WORKERS ALL OVER AMERICA. I
16 MEAN, WHY WOULD ONLY ONE COMPANY BID ON THIS GREAT JOB?
17 PERHAPS THE BID WAS MADE FOR THIS COMPANY IN SOME WAY? I DON'T
18 KNOW. I HAVE NO PROOF OF ANYTHING. I JUST THINK IT SHOULD BE
19 CHECKED INTO.

20

21 **SUP. KNABE:** TIME'S UP.

22

23 **ROBIN GIBSON:** ALL RIGHT.

24



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1 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. PLEASE STATE YOUR
2 NAME.

3

4 **JAMIE ALTER:** HI, MY NAME IS JAMIE ALTER. I'M AN UNAFFILIATED
5 VOTER. I WAS MOVED HERE AND BECAME AN UNAFFILIATED VOTER
6 ACCIDENTALLY, WHICH I ACTUALLY THINK IS A HUGE PROBLEM BECAUSE
7 I DIDN'T FILL -- I NEGLECTED TO WRITE IN THE WORD DEMOCRAT.
8 THERE IS NO OPTION IN L.A. COUNTY WITH A LITTLE CHECK BOX, AT
9 LEAST ON THE FORM I GOT. SO YOU HAVE A HUGE PROBLEM HERE JUST
10 IN VOTER REGISTRATION, IN MY VIEW. HAVING SAID THAT, I WALKED
11 INTO MY POLLING PLACE AND WAS NOT TOLD TO MARK MY BUBBLE, MY
12 DOUBLE BUBBLE. AND I VOTED FOR MY CANDIDATE AND I VOTED FOR
13 THE BALLOT MEASURES. I, WITH ALL DUE RESPECT, DO NOT THINK YOU
14 SHOULD ASK FOR ANOTHER SAMPLE OF THESE BALLOTS. I THINK -- I
15 WOULD URGE YOU TO RUN A RECOUNT OF THE FULL NUMBER. THERE IS
16 NO REASON TO DO ANOTHER SAMPLE. YOU'RE GOING TO SAMPLE THIS TO
17 DEATH. WE NEED TO RUN THE RECOUNT. AND BY THE WAY, I BELIEVE
18 THEY RAN THIS ON A COMPUTER. I DON'T BELIEVE THEY HANDED IT.
19 DOES ANYONE KNOW THE ANSWER TO THAT?

20

21 **SUP. BURKE, CHAIR:** COMPUTER.

22

23 **JAMIE ALTER:** THEY RAN IT ON A COMPUTER. THIS IS NOT ROCKET
24 SCIENCE. LET'S RUN THE BALLOTS THROUGH THE COMPUTER. MR. LOGAN
25 REPORTS TO YOU, YOU REPORT TO US. WE DON'T HAVE ANY RECOURSE.



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1 WE CAN'T FIRE HIM. BUT THE VOTERS ARE THE ONES THAT YOU GUYS
2 REPORT TO. SO LET'S GET THE VOTING SYSTEM RIGHT. IT'S NOT
3 GOING TO HELP YOU GUYS IN YOUR ELECTION EITHER. WE NEED TO GET
4 THIS DOWN OR YOU YOU'RE GOING TO HAVE A LOT OF VERY, VERY
5 ANGRY VOTERS. I ALSO WOULD LIKE TO RECOMMEND THAT WHEN YOU RUN
6 IT AND YOU GET THE RESULT, AS ZEV POINTED OUT -- I'M SORRY.

7

8 **SUP. YAROSLAVSKY:** THAT'S ALL RIGHT.

9

10 **JAMIE ALTER:** SORRY. EXCUSE ME. I HAVE LARYNGITIS -- POINTED
11 OUT, WE HAVE A NUMBER OF WHAT WE COULD CALL SPOILED BALLOTS,
12 ACTUALLY. THE BUBBLE WASN'T PUNCHED. THEY COULD BE CALLED
13 SPOILED. IF WE'RE GOING TO CALL THOSE SPOILED BECAUSE WE'RE
14 NOT READING THE PRESIDENT INK MARK ON THOSE, THEN WE SHOULDN'T
15 COUNT THE BALLOT MEASURES ON THOSE. AND IF YOU DON'T COUNT THE
16 BALLOT MEASURES ON 100,000 BALLOTS, YOU'RE GOING TO BE RUNNING
17 INTO A LOT OF OTHER PROBLEMS. SO I THINK THAT TO ERR-- TO JUST
18 NOT COUNT MY ONE MARK FOR PRESIDENT IS ACTUALLY VOTER
19 DISENFRANCHISEMENT. YOU'RE GOING TO COUNT MY BALLOT MEASURE
20 VOTE? IS IT SPOILED OR NOT? I THINK THERE IS A LEGAL -- THE
21 IDEA THAT THERE ISN'T A LEGAL ARGUMENT THAT YOU SHOULD EITHER
22 THROW THE WHOLE BALLOT AWAY OR COUNT THE WHOLE BALLOT I THINK
23 IS A BIG PROBLEM. AND TO YOUR POINT, IF YOU RUN INTO OVERLAP
24 WITH THE AMERICAN INDEPENDENT PARTY ON 1,500 BALLOTS OUT OF
25 100,000, THEN YOU COUNT THOSE SPOILED.



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1

2 **SUP. YAROSLAVSKY:** IT WON'T BE 1,500 BALLOTS. IT WILL PROBABLY
3 BE THREE-EIGHTHS OF THE BALLOTS ROUGHLY. I MAY BE OFF.

4

5 **JAMIE ALTER:** I'M SORRY, HOW MANY?

6

7 **SUP. YAROSLAVSKY:** ABOUT THREE-EIGHTHS OF THE BALLOTS. SO IF
8 THERE ARE 100,000, JUST TO MAKE IT EASY ARITHMETIC, IT WOULD
9 PROBABLY BE 37,000 BALLOTS.

10

11 **JAMIE ALTER:** THAT VOTED FOR JOHN EDWARDS?

12

13 **SUP. YAROSLAVSKY:** NO. BECAUSE OF THE OVERLAP. I'M NOT GOING TO
14 GET INTO IT. I'M NOT COMPETENT. MATH WAS A GOOD SUBJECT BUT
15 NOT A GREAT SUBJECT.

16

17 **JAMIE ALTER:** MY UNDERSTANDING OF THE OVERLAP, IT WAS AN
18 AMERICAN INDEPENDENT PARTY AND ONE OF THE DEMOCRATIC
19 CANDIDATES.

20

21 **SUP. YAROSLAVSKY:** IT'S NOT A MATTER OF WHICH PARTY IT WAS, IT
22 WAS AMERICAN INDEPENDENT. THE PROBLEM IS THAT IT WAS ON 3
23 SLOTS OF THE 10 OR WHATEVER IT IS THAT WERE ALLOTTED. AND
24 THAT'S THE PROBLEM. AND THE ONE THING THAT I EVEN AGREE WITH
25 IS THAT IF YOU COULD VOTE ON BUBBLE 8, 9 AND 10 FOR EITHER A



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1 DEMOCRAT OR AN AMERICAN INDEPENDENT AND SOMEBODY VOTED FOR AN
2 AMERICAN INDEPENDENT BECAUSE HE WENT INTO THE WRONG BOOTH OR
3 WHATEVER SCREW UP THERE WAS, I DON'T THINK WE CAN INFER FROM
4 THAT -- AND I'M BEING TOLD THAT THE LAW DOESN'T ALLOW US TO
5 INFER FROM THAT THAT WAS REALLY A DEMOCRATIC VOTE. BUT WHERE
6 THERE IS NO OVERLAP, THAT'S THE POINT I WAS MAKING BEFORE, IS
7 WHERE THERE IS NO OVERLAP, WHERE IT'S UNAMBIGUOUSLY CLEAR THAT
8 IF YOU PRESS NUMBER 15, YOU MEANT TO VOTE FOR WHOEVER NUMBER
9 15 WAS. BECAUSE ONLY THE DEMOCRAT WAS ON THAT -- ONLY A
10 DEMOCRATIC NAME WAS ASSOCIATED WITH BUBBLE 15, OR 14 OR 16 OR
11 WHATEVER IT IS, THEN COUNT THEM. AND THAT'S WHAT -- I THINK
12 WE'RE SAYING THE SAME THING.

13

14 **JAMIE ALTER:** RIGHT. JUST LIKE YOU COUNTED MY VOTE ON THE
15 BALLOT MEASURES. YOU COUNTED THAT BECAUSE IT WAS CLEAR. YOU
16 GOT THAT THAT'S MY VOTE ON THAT. MY VOTE FOR PRESIDENT IS
17 CLEAR TOO.

18

19 **SUP. BURKE, CHAIR:** RIGHT. THANK YOU.

20

21 **RICK JACOBS:** MY NAME IS RICK JACOBS, I'M CHAIR OF THE COURAGE
22 CAMPAIGN. THANK YOU, MR. YAROSLAVSKY, FOR YOUR LEADERSHIP ON
23 THIS ISSUE, AND SUPERVISOR BURKE. TO ME, THIS IS REALLY
24 SIMPLE. FIRST OF ALL, OUR LAWYERS GAVE YOU LAST NIGHT, STEVE
25 REYES AND STEVE KAUFFMAN, GAVE TO ALL OF THE SUPERVISORS OUR



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1 RESPONSE TO MR. LOGAN'S LETTER YESTERDAY. WE THINK IT IS VERY
2 SIMPLE, ACTUALLY. I THINK WHAT ROBIN SAID IS MORE OR LESS THE
3 WAY TO DO IT. BUT THE BIGGEST ISSUE HERE IS WHAT YOU SAID,
4 ZEV, WHICH IS THE PUBLIC TRUST. AND PEOPLE FIRST NEED TO KNOW
5 WHAT THE MAGNITUDE OF THE PROBLEM IS. DOING AN ESTIMATE THAT
6 ESTIMATES THAT WE HAVE 49,500 VOTES THAT ARE IN QUESTION
7 DOESN'T MAKE ANYBODY FEEL ANY BETTER. WHAT WE NEED TO DO RIGHT
8 NOW FIRST IS TALLY ALL OF THE VOTES, FIGURE OUT OF THOSE
9 95,000 VOTES, HOW MANY OF THOSE PEOPLE VOTED FOR PRESIDENT?
10 SET THE REST ASIDE. THEN, IF PEOPLE CAME PRECINCT BY PRECINCT,
11 AS ROBIN SAID, SIGNED IN A BOOK AND ASKED FOR A DEMOCRATIC
12 BALLOT AND NOBODY IN THAT PRECINCT ASKED FOR AN AMERICAN
13 INDEPENDENT BALLOT, YOU CAN COUNT EVERY ONE OF THOSE. THERE'S
14 NO QUESTION ABOUT IT. IF SOMEBODY ASKED FOR AN AMERICAN
15 INDEPENDENT BALLOT, WELL, WE CAN FIGURE OUT WHAT TO DO AFTER
16 THAT. MY GUESS IS IT'S GOING TO BE TINY. SO THE BIGGEST THING
17 IS TALLY, COUNT, AND DO IT FAST BEFORE THE ELECTION IS
18 CERTIFIED. I'LL TELL YOU FROM OUR ORGANIZATION'S POINT OF
19 VIEW, COURAGE CAMPAIGN IDENTIFIED THIS, OUR LAWYERS IDENTIFIED
20 THIS A WEEK AGO MONDAY. WE'VE BEEN IN CONSTANT CONTACT WITH
21 MR. LOGAN'S OFFICE. HERE'S THE ONE THING I DON'T UNDERSTAND.
22 WHY WOULD ANYBODY WHOSE JOB IT IS TO DO ONE THING AND ONE
23 THING ONLY, AND THAT'S COUNT VOTES, THAT'S HIS JOB. WHY WOULD
24 HE NOT FIRST SAY "LET'S FIGURE OUT WHAT THE PROBLEM IS. LET'S
25 TALLY. LET'S COUNT. THEN LET'S TALK TO THE LAWYERS OR TALK TO



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1 THEM ALONG THE WAY AND FIGURE OUT IF WE CAN LEGALLY INCLUDE
2 THEM IN THE CERTIFIED VOTE." SO THOSE ARE TWO THINGS I WOULD
3 ASK YOU TO DO. AND I WOULD ASK YOU TO INSTRUCT MR. LOGAN TO DO
4 THAT FORTHWITH SO THAT WE DON'T END UP IN COURT OVER THIS. THE
5 LAST POINT I WANT TO MAKE IS FROM A PURE POLITICAL AND AGAIN
6 PUBLIC TRUST POINT OF VIEW. WE STARTED OUT -- ASKED OUR
7 MEMBERS, WE HAVE ABOUT 100,000 MEMBERS NOW. WE ASKED THEM
8 ONLINE, WE SAID "ARE YOU INTERESTED IN THIS?" IT TOOK US, IN
9 3-1/2 DAYS, WE'VE GOTTEN CLOSE TO 30,000 PEOPLE WHO HAVE SAID
10 "WELL WHAT'S GOING ON IN THERE? I MEAN COUNT THE VOTES." SO
11 AGAIN, OUR LAWYERS HAVE GIVEN YOU THEIR OPINION. WE THINK THAT
12 THEY ARE RIGHT. YOU HAVE GREAT COUNSEL. THE SECRETARY OF STATE
13 HAS GREAT COUNSEL. BUT THE BEST THING YOU ALL HAVE IS VERY,
14 VERY GOOD PUBLIC POLICY AND POLITICAL JUDGMENT. GIVE PEOPLE
15 THE CONFIDENCE THAT THEIR VOTES ARE COUNTED AND THAT THEY'RE
16 BEING PAID ATTENTION TO.

17

18 **SUP. BURKE, CHAIR:** ALL RIGHT. THANK YOU. YES, SUPERVISOR
19 YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** ALL RIGHT. THANK YOU. CAN I ASK DEAN TO COME
22 BACK UP FOR A SECOND?

23

24 **RICK JACOBS:** DO YOU WANT US TO EVACUATE?

25



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1 **SUP. YAROSLAVSKY:** YES. THANKS THANK YOU VERY MUCH FOR YOUR
2 FLOW OF INFORMATION. IT'S BEEN VERY HELPFUL. I'D LIKE YOU TO
3 ADDRESS THE QUESTION THAT WAS RAISED BY ONE OF THE LADIES WHO
4 WAS UP HERE A MINUTE AGO, I FORGET WHICH ONE, THAT SAID --
5 COULD YOU PROGRAM THE COMPUTER TO COUNT BALLOTS THAT WERE ONLY
6 MARKED IN POSITION 11 THROUGH 18? NOT 8, 9 AND 10?

7

8 **DEAN LOGAN:** I BELIEVE THAT OUR TECHNICAL STAFF COULD CREATE A
9 NEW ELECTION TO RUN THOSE THROUGH, YES, WITH THAT PARAMETER.

10

11 **SUP. YAROSLAVSKY:** IS IT POSSIBLE TO DO THAT BEFORE THE
12 CERTIFICATION PERIOD IS OVER?

13

14 **DEAN LOGAN:** I CAN'T ANSWER THAT FOR SURE. YES, I BELIEVE IT
15 IS.

16

17 **SUP. YAROSLAVSKY:** THE INTENT OF THE MOTION THAT I'VE
18 CIRCULATED WAS TO UTILIZE THE 1 PERCENT AND AN ADDITIONAL
19 SAMPLING PRECINCT BUT NOT BE LIMITED TO THAT. AND SHE RAISED
20 AN INTERESTING POINT WHICH NEVER OCCURRED -- WELL IT MAY HAVE
21 OCCURRED TO MY STAFF BUT WENT OVER MY HEAD. IS IF YOU COULD DO
22 THIS, IF YOU COULD SEGREGATE OUT THE BALLOTS THAT ARE NOT THE
23 IN THE OVERLAP CONDITION AND COUNT THE REMAINDER THROUGH THE
24 MACHINE, THROUGH A COMPUTER, THEN YOU WOULDN'T HAVE TO HIRE
25 10,000 MINIMUM WAGE WORKERS TO LOOK AT EVERY BALLOT AND ALL



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1 THAT SORT OF THING. I MEAN IT SEEMS TO ME -- AND THIS IS
2 AGAIN, SEPARATE FROM THE LEGAL ISSUE. YOU MAY NOT BE PERMITTED
3 TO FACTOR THAT INTO THE ELECTION RESULT, YOU MAY OR MAY NOT, I
4 DON'T KNOW. THAT'S A SEPARATE ISSUE. BUT AT LEAST THAT THE
5 EFFORT WAS MADE TO DO THAT.

6

7 **DEAN LOGAN:** I CAN CERTAINLY CHECK.

8

9 **SUP. YAROSLAVSKY:** WOULD YOU LOOK INTO THIS AS PART OF THIS?

10

11 **DEAN LOGAN:** YES. THE ONE CAUTION, I WILL DEFINITELY LOOK INTO
12 IT. BUT THE ONE CAUTION IS WHETHER OR NOT WE HAVE THE ABILITY
13 TO SET THAT ELECTION UP WHEN THE OTHER ELECTION IS STILL
14 RUNNING ON THE SYSTEM. BUT I'LL FIND THAT OUT AND GET BACK TO
15 YOU.

16

17 **SUP. YAROSLAVSKY:** IF YOU CAN, IT WOULD BE GREAT. IF YOU CAN'T,
18 IF YOU HAVE TO WAIT UNTIL THE ELECTION CERTIFICATION IS OVER,
19 I MEAN, THAT MAY BE THE POINT WHERE YOU SEEK JUDICIAL RELIEF.

20

21 **DEAN LOGAN:** RIGHT. BUT PREFERABLY -- HOW MANY COMPUTERS DO YOU
22 USE TO COUNT THIS STUFF? IS IT ONE?

23

24 **DEAN LOGAN:** WE USE 36 SYSTEMS, 36 CARD READERS TO DO A COUNTY-
25 WIDE ELECTION.



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1

2 **SUP. YAROSLAVSKY:** YOU FIGURE IT OUT. MAYBE YOU COULD TAKE ONE
3 OF THEM. OR MAYBE SET UP -- I DON'T KNOW. I DON'T KNOW WHAT
4 I'M TALKING ABOUT WHEN IT COMES TO COMPUTERS. BUT MAYBE YOU
5 COULD FIGURE OUT A WAY TO DO IT. IT SEEMS TO ME THAT'S SUCH AN
6 EASY -- IT APPEARS TO BE A SIMPLE WAY TO RESOLVE THIS PROBLEM
7 WITHOUT CREATING A MONSTER WORKLOAD FOR EVERYBODY. AND THEN
8 THE ISSUE OF WHETHER THEY'RE COUNTABLE OR NOT, THAT'S A LEGAL
9 ISSUE THAT MAYBE THEY'LL SUE, MAYBE WE'LL SUE, GET JUDICIAL
10 RELIEF. BUT AT LEAST PEOPLE WILL FEEL THAT WHERE WE COULD
11 COUNT THEM, WE COUNTED THEM. AND I JUST WANT TO SAY ONE MORE
12 THING. WHERE THERE'S AN OVERLAP, IT'S GOING TO BE A PROBLEM.
13 AND I THINK RICK, I'VE TALKED TO YOU ABOUT THIS. YOU RECOGNIZE
14 THAT. I THINK OTHERS HAVE RECOGNIZED THAT. AND I HOPE THAT
15 EVERYBODY RECOGNIZES IT. THERE'S GOING TO BE A GROUPING OF
16 BALLOTS THAT ARE SIMPLY -- THAT TIPS ON THE SIDE OF NOT
17 COUNTING. BUT I THINK THE BULK ARE COUNTABLE BY MY LAYMEN'S
18 DEFINITION. I DON'T KNOW ABOUT THE LEGAL. SO IF YOU COULD LOOK
19 AT THAT AS PART OF THIS MOTION, I'D APPRECIATE IT. THANK YOU.

20

21 **SUP. BURKE, CHAIR:** IS THERE A MOTION ON THIS?

22

23 **SUP. YAROSLAVSKY:** I'VE CIRCULATED, AT THE END OF THE DAY, I
24 CIRCULATED THE WRITTEN MOTION BECAUSE I THINK IT LAYS
25 EVERYTHING OUT.



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1

2 **SUP. BURKE, CHAIR:** ON THE MAIN MOTION, ON 14 AND 15?

3

4 **SUP. YAROSLAVSKY:** SO WOULD I BE AMENDING 14 AND 15? IT WOULD
5 BE SEPARATE, RIGHT?

6

7 **SUP. BURKE, CHAIR:** 14. OKAY. IS THERE A MOTION TO APPROVE 14?

8

9 **SUP. KNABE:** I'LL MOVE IT.

10

11 **SUP. YAROSLAVSKY:** SECOND.

12

13 **SUP. BURKE, CHAIR:** MOVED AND SECONDED ON 14. AS AMENDED.

14

15 **SUP. KNABE:** AS AMENDED IN WHICH WAY HERE? THERE'S BEEN A LOT
16 OF DISCUSSION.

17

18 **SUP. BURKE, CHAIR:** WITH ZEV'S AMENDMENT.

19

20 **SUP. YAROSLAVSKY:** MY AMENDMENT IS NOT TO 14 AND 15. I'M GOING
21 TO MAKE A MOTION, THAT WE MAKE A FINDING THAT IT CAME UP AFTER
22 THE POSTING OF THE AGENDA, SEPARATE AND APART FROM 14 AND 15
23 AND HTEN APPROVE IT.

24

25 **SUP. BURKE, CHAIR:** SEPARATE FROM IT.



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1

2 **SUP. YAROSLAVSKY:** IT'S THE ONE YOU HAVE IN WRITING BEFORE YOU.

3

4 **SUP. BURKE, CHAIR:** SO WE ARE TAKING THIS AS AN EMERGENCY THAT
5 CAME UP. WELL, LET'S TAKE 14 AND 15 FIRST. IS THERE A MOTION
6 ON 14?

7

8 **SUP. KNABE:** I MOVED.

9

10 **SUP. YAROSLAVSKY:** SECOND.

11

12 **SUP. BURKE, CHAIR:** MOVED AND SECONDED BY ANTONOVICH WITHOUT
13 OBJECTION ON 14. ON 15?

14

15 **SUP. DON KNABE:** MOVE IT.

16

17 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY ANTONOVICH,
18 WITHOUT OBJECTION, 15. NOW AN ITEM HAS COME UP WITHIN LESS
19 THAN 48 HOURS. IS THERE A MOTION BY SUPERVISOR YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** I'LL MOVE THAT WE MAKE THE FINDING THAT CAME
22 TO OUR ATTENTION AFTER THE POSTING OF THE AGENDA.

23

24 **SUP. BURKE, CHAIR:** AND SECONDED BY ANTONOVICH. WITHOUT
25 OBJECTION, SO ORDERED. NOW YOUR MOTION IS BEFORE US.



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1

2 **SUP. YAROSLAVSKY:** I WOULD MOVE IT.

3

4 **SUP. BURKE, CHAIR:** MOVED AND SECONDED. WITHOUT OBJECTION, IT'S
5 ADOPTED.

6

7 **SUP. KNABE:** AND THAT'S ALL WITHIN EXISTING RESOURCES.

8

9 **SUP. YAROSLAVSKY:** YEAH. IF HE NEEDS ANY MORE RESOURCES, HE
10 GOING TO HAVE TO COME BACK. I MEAN THAT GOES WITHOUT SAYING.

11

12 **SUP. KNABE:** YEAH, I MEAN, I UNDERSTAND WHAT WE'RE TRYING TO
13 DO, AND I WANT TO BE AS HELPFUL AS POSSIBLE, BUT THERE IS A
14 CERTAIN VOTER RESPONSIBILITY INVOLVED IN THIS, AS WELL, TOO.

15

16 **SUP. YAROSLAVSKY:** THAT'S ANOTHER SUBJECT.

17

18 **SUP. BURKE, CHAIR:** I'M GOING TO CALL UP ITEM 11 AND I AM GOING
19 TO PASS OUT AN AMENDMENT.

20

21 **SUP. YAROSLAVSKY:** MADAME CHAIR, JUST ON THE RESOURCE ISSUE, IF
22 IT'S A RELATIVELY SMALL AMOUNT OF RESOURCES, I MEAN, I'M SURE
23 THE C.E.O. WILL WORK WITH HIM TO FACILITATE THAT. IF WE'RE
24 TALKING ABOUT HUNDREDS OF THOUSANDS OF DOLLARS, IT'S A



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1 DIFFERENT STORY, BUT IF IT'S \$50,000 TO RESOLVE THIS THING, I
2 WOULD ASSUME YOU WOULD WORK WITH HIM TO GET THAT DONE.

3

4 **C.E.O. FUJIOKA:** YES, WE'LL TAKE CARE OF THAT.

5

6 **SUP. BURKE, CHAIR:** ALL RIGHT. ON ITEM NO. 11, THIS RELATES TO
7 THE PURCHASE OF GREEN VEHICLES BY COMPETITIVE DISCOUNTS FOR
8 EMPLOYEES. AND I'M GOING TO MOVE THAT WE CONSIDER ALSO THE
9 POSSIBILITY OF EXTENDING THE PROGRAM TO COUNTY RETIREES,
10 CONTRACTORS, AND SUBCONTRACTORS AND HAVE A REPORT BACK ON
11 WHETHER IT CAN BE EXTENDED TO THEM. ARNOLD SACHS IS ASKING TO
12 SPEAK ON THAT AND ALSO KEENAN SHEADY. WOULD YOU PLEASE COME
13 FORWARD? YES, WOULD YOU START, MR. SACHS?

14

15 **ARNOLD SACHS:** YES, GOOD AFTERNOON. THANK YOU, ARNOLD SACHS.
16 I'M VERY CONCERNED ABOUT YOU OFFERING INCENTIVES TO COUNTY
17 EMPLOYEES, ESPECIALLY WITH A LIMITED PRODUCT AS FUEL EFFICIENT
18 VEHICLES ARE. IT'S BECOME PRETTY WELL KNOWN THAT THE COST OF
19 THE VEHICLES IS RISING BECAUSE OF THE INABILITY OF THE
20 MANUFACTURERS TO MEET THE NEEDED QUOTAS THAT PEOPLE WHO WANT
21 TO BUY THE VEHICLES. AND NOW YOU'RE GOING TO MOVE COUNTY
22 EMPLOYEES AHEAD OF THE PUBLIC SO THAT THEY SHOULD HAVE DIBS ON
23 FUEL EFFICIENT VEHICLES? I DON'T MIND THE FACT THAT THEY
24 SHOULD BE DRIVING FUEL EFFICIENT VEHICLES, MIND YOU. BUT IT'S
25 GOING TO CREATE MORE OF A HARDSHIP FOR THE PUBLIC AS A WHOLE.



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1 PEOPLE WANT TO BUY A CAR, WELL, THE COUNTY WANTS TO BUY A CAR.
2 WHO WANTS TO GETS THE CAR FIRST? THE COUNTY EMPLOYEE. WHY
3 SHOULD THEY GET THE CAR FIRST? I TELL YOU, YOU WANT TO GIVE
4 THEM AN INCENTIVE? TAKE AWAY THEIR PARKING PRIVILEGES AND PUT
5 THEM ON THE BUS. AND THEN THEY'LL HAVE A BETTER INCENTIVE. NOT
6 ONLY DO YOU ELIMINATE THEIR VEHICLE BUT YOU'LL ELIMINATE A
7 CLEAN VEHICLE AND THEY'LL BE RIDING A BUS. GO METRO!

8

9 **SUP. KNABE:** YOU SHOULD BE DOING THOSE ADS.

10

11 **KEENAN SHEADY:** WELL THAT'S AN INTERESTING PRELUDE TO MY
12 COMMENT. MY NAME IS KEENAN SHEADY. I'M A P.F.S.O OVER AT
13 L.A.C.+U.S.C. MEDICAL CENTER. I'M A MEMBER OF S.E.I.U. LOCAL
14 721 AND I CHAIR THE UNION'S BARGAINING POLICY COMMITTEE THAT
15 NEGOTIATES THE FRINGE BENEFIT AND COMMON LANGUAGE AGREEMENTS.
16 AND I'M HERE TO SUPPORT THE MOTION FOR THE VEHICLE PURCHASING
17 PROGRAM FOR THE INCENTIVE TO BUY OR LEASE ALTERNATIVE FUEL
18 VEHICLES. AND BY THE WAY, JUST IN TERMS OF WHAT THE PREVIOUS
19 SPEAKER SAID, I BELIEVE IN MATERIAL THAT I READ THAT PEOPLE
20 WERE ADVISED THAT THERE WOULD BE WAITING LISTS. AND THE COUNTY
21 EMPLOYEE WOULD BE ON A WAITING LIST ALONG WITH EVERYBODY ELSE.
22 SO NOBODY'S GOING TO GET ANY SPECIAL ADVANTAGE IN TERMS OF
23 COMPARING TO THE GENERAL PUBLIC. OKAY. THIS PROGRAM CAN HAVE A
24 SIGNIFICANT IMPACT ON REDUCING GREENHOUSE GAS PRODUCTION AND
25 UNDER THE STATE'S 2006 GLOBAL WARMING ACT SOLUTION. AND THE



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1 COUNTY IS ALSO REQUIRED TO REDUCE TRAFFIC CONGESTION AND AIR
2 EMISSIONS FROM MOTOR VEHICLES UNDER THE REGULATION 15 OF THE
3 SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT. SO THIS PROPOSAL
4 IS CERTAINLY CONSISTENT WITH WHAT THE COUNTY IS ALREADY
5 MANDATED TO DO. AND SHOULD THE COUNTY DECIDE TO ADOPT THIS
6 MOTION, CERTAINLY WE WILL COOPERATE AT THE WORKSITES IN
7 ROLLING IT OUT AND IN MAXIMIZING PARTICIPATION. HOWEVER, WE
8 BELIEVE THAT THIS IS ALSO JUST A FIRST STEP IN WHAT THE COUNTY
9 CAN DO IN LESSENING THE ENVIRONMENTAL IMPACT OF THE COMMUTE
10 FOR COUNTY EMPLOYEES. AND WE BELIEVE THAT THE COUNTY SHOULD
11 FOLLOW WITH A GROWING NUMBER OF PRIVATE AND PUBLIC SECTOR
12 EMPLOYERS WHO ARE OFFERING INCENTIVES FOR THE USE OF PUBLIC
13 TRANSIT. THIS IS A WIDE VARIETY OF PRIVATE SECTOR EMPLOYERS
14 LARGE AND MEDIUM AND SMALL ARE NOW SEEING THE ADVANTAGES FOR
15 THEIR OWN EMPLOYEES OF OFFERING INCENTIVES. L.A. COUNTY IS THE
16 REGION'S LARGEST EMPLOYER, AS WE KNOW. AND THIS IS A SPECIAL
17 OPPORTUNITY FOR THE COUNTY TO STEP UP. THE M.T.A. ITSELF
18 FREQUENTLY ADVERTISES TO THE PUBLIC AND URGES THE PUBLIC TO
19 ASK THEIR OWN EMPLOYERS FOR A PUBLIC TRANSIT SUBSIDY.
20 CERTAINLY THAT IS A GOOD IDEA. UNDER THE FRINGE BENEFIT
21 AGREEMENT THAT WE SIGNED WITH THE COUNTY, THE UNION AND THE
22 COUNTY AGREED TO ACTIVELY COOPERATE IN DEVELOPING SOLUTIONS TO
23 TRAFFIC AND POLLUTION, INCLUDING INCENTIVES FOR THE USE OF
24 PUBLIC TRANSIT. AND AS WE KNOW, THE AMERICAN LUNG ASSOCIATION
25 HAS CONSISTENTLY RATED L.A. COUNTY AS BEING AMONG WORST



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1 POLLUTED AREAS IN THE COUNTRY. AND AIR POLLUTION IS A MAJOR
2 PUBLIC HEALTH PROBLEM. IT'S BEEN ASSOCIATED WITH ASTHMA, HEART
3 DISEASE, CANCER, POOR BIRTH OUTCOMES AND ESPECIALLY DAMAGING
4 TO CHILDREN'S LUNG DEVELOPMENT. IT HAPPENS THAT SOME OF THESE
5 ILLNESSES, ESPECIALLY ASTHMA, ARE ALSO CRITICAL ILLNESSES FOR
6 L.A. COUNTY EMPLOYEES. WE ARE WORKING WITH THE COUNTY ON
7 WELLNESS PROGRAMS TO IMPROVE THE INDIVIDUAL HEALTH OF OUR
8 EMPLOYEES. WE THINK THAT -- LET ME FINISH UP REAL QUICK. WE
9 BELIEVE THAT IT'S IMPORTANT TO OUR MEMBERS AND ALSO TO THE
10 PUBLIC THAT WE IMPROVE HEALTH OUTCOMES TO REDUCE PUBLIC HEALTH
11 EXPENDITURES. SO WE LOOK FORWARD TO WORKING WITH THE COUNTY.
12 WE WILL SUPPORT THIS MOTION IF IT IS ADOPTED. BUT WE'D LIKE TO
13 GO FURTHER AND REALLY FOR THE COUNTY TO MAKE AN IMPORTANT STEP
14 AS A EMPLOYER TO HELP GET OUR EMPLOYEES IN PUBLIC TRANSIT.
15 THANK YOU.

16

17 **SUP. BURKE, CHAIR:** SECONDED BY ANTONOVICH. WITHOUT OBJECTION,
18 SO ORDERED. ANYTHING FURTHER? PUBLIC COMMENT? DO WE HAVE ANY
19 PUBLIC COMMENT?

20

21 **CLERK SACHI HAMAI:** WE ACTUALLY HAVE SUPERVISOR YAROSLAVSKY'S
22 ADJOURNMENTS AND WE ALSO HAVE ITEM 16.

23

24 **SUP. BURKE, CHAIR:** OKAY, I'M SORRY.

25



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1 **SUP. KNABE:** YES I HAVE ADJOURNMENTS.

2

3 **SUP. YAROSLAVSKY:** I HAVE A COUPLE. FIRST OF ALL, I'D LIKE TO
4 ASK THAT WE ADJOURN IN MEMORY OF CONGRESSMAN TOM LANTOS. ALL
5 MEMBERS. TOM WAS A GREAT CALIFORNIA CONGRESSMAN AND A FRIEND
6 OF MINE AND A FRIEND OF BARBARA'S, AND A LONG-TIME MEMBER OF
7 CONGRESS REPRESENTING THE AREA OF THE SOUTHERN PART OF SAN
8 FRANCISCO. SAN MATEO COUNTIES. HE'S THE ONLY HOLOCAUST
9 SURVIVOR TO EVER SERVE IN THE UNITED STATES HOUSE OF
10 REPRESENTATIVES. HE DIED AT THE AGE OF 80 TWO NIGHTS AGO. HE
11 WAS A LONG-TIME CHAMPION OF CIVIL LIBERTIES. HE FOUNDED THE
12 CONGRESSIONAL HUMAN RIGHTS CAUCUS AND SUPPORTING THE STRUGGLE
13 OF HUMAN RIGHTS IN BOTH RIGHT-WING AND LEFT WING REGIMES
14 THROUGHOUT THE WORLD. HE MOST RECENTLY CHALLENGED THE WORLD TO
15 OPPOSE THE ONGOING GENOCIDE IN DARFUR. AND SPONSORED A
16 RESOLUTION RECOGNIZING THE ARMENIAN GENOCIDE DURING WWI. HE
17 WAS BORN IN 1928 IN HUNGARY. TWICE ESCAPED LABOR CAMPS AND
18 CONCENTRATION CAMPS IN NAZI-OCCUPIED HUNGARY OR EUROPE. AND
19 WAS BEATEN, TORTURED, AMONG OTHER THINGS AND HE WAS SAVED BY
20 THE LEGENDARY RAOUL WALLENBERG, THE SWEDISH DIPLOMAT WHO SAVED
21 THOUSANDS OF JEWS DURING THE HOLOCAUST. HE IS SURVIVED BY HIS
22 WIFE, ANNETTE; THEIR CHILDREN, KATRINA LANTOS SWETT OF NEW
23 HAMPSHIRE, AND ANNETTE LANTOS DICK OF COLORADO; AS WELL AS 17
24 GRANDCHILDREN AND TWO GREAT-GRANDCHILDREN. IT'S A LOSS TO THE



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1 COUNTRY, IT'S A LOSS TO CONGRESS, AND TO ALL THE PEOPLE HE
2 TOUCHED.

3

4 **SUP. BURKE, CHAIR:** ALL MEMBERS.

5

6 **SUP. YAROSLAVSKY:** I ALSO HAVE ONE OTHER ONE. RIGHT IN FRONT OF
7 ME. ASK THAT WE ADJOURN IN MEMORY OF ALLAN GRANT, LONG-TIME
8 RESIDENT OF BRENTWOOD. AN EDUCATIONAL DOCUMENTARY PRODUCER AND
9 FORMER LIFE MAGAZINE PHOTOGRAPHER, WHO PASSED AWAY AT THE AGE
10 OF 88 AFTER A LONG BATTLE WITH PARKINSONS'S DISEASE. HIS
11 PICTURES APPEARED ON 28 LIFE COVERS, NUMBERING AMONG THEM A
12 CELEBRATED 1959 SHOT OF SHIRLEY MACLAINE AND HER DAUGHTER,
13 SACHI. AMONG OTHER PHOTOGRAPHIC COUPS, HE PHOTOGRAPHED MARILYN
14 MONROE SHORTLY BEFORE HER DEATH IN AUGUST 1962, AMONG MANY
15 OTHERS. HE IS ALSO THE FATHER OF MY COUSIN, RON GRANT, ALSO OF
16 BRENTWOOD. AND THERE WAS A GREAT PICTURE, I DON'T KNOW IF YOU
17 SAW IT IN THE PAPER, OF RICHARD NIXON WHEN HE LIVED IN
18 BRENTWOOD AFTER HE LOST THE GOVERNOR'S RACE WATERING HIS
19 ROOFTOP DURING THE BEL AIRE -- ACTUALLY IT WAS BEFORE THE
20 GOVERNOR'S RACE, AFTER HE LOST THE PRESIDENTIAL RACE, WATERING
21 HIS ROOFTOP DURING THE BEL AIRE FIRE WHEN THE FIRE HAD JUMPED
22 THE SAN DIEGO SEPULVEDA PASS TO BRENTWOOD. AND THERE WAS NIXON
23 IN HIS COAT AND TIE, OR IN HIS SHIRT AND AN TIE ON HIS ROOF.
24 AND THAT WAS ALLEN GRANT'S PHOTO. IT'S A GREAT, GREAT PICTURE.



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1 ANYWAY, HE LIVED A GREAT LIFE. I ASK THAT WE ADJOURN IN HIS
2 MEMORY. THAT'S IT.

3

4 **SUP. BURKE, CHAIR:** SO ORDERED. SUPERVISOR KNABE, ALSO 16 WAS
5 ADDED. I THINK YOU HAD SOME QUESTIONS. SHOULD WE CALL THE --

6

7 **SUP. KNABE:** BEFORE WE MY ADJOURNMENTS, I'LL DO ITEM 16. I JUST
8 HAD SOME CONCERNS THAT DIRECT TO THE C.I.O., IS THAT, YOU
9 KNOW, THERE'S REALLY -- I UNDERSTAND WHAT OUR LEGAL FOLKS ARE
10 TELLING US AND WE'RE PROCEEDING THROUGH THIS. BUT THIS REALLY
11 HAS THE POTENTIAL TO BE A BOWMAN KIND OF A SITUATION. I DON'T
12 SEE ANY INCENTIVE FOR SETTLEMENT IN THIS PARTICULAR SITUATION.
13 AND WE REALLY NEED TO HAVE D.C.F.S. AND D.M.H. GET THESE
14 SERVICES ROLLED OUT AND BE A PART OF IT AND TO REALLY LOOK AT
15 WHY WE NEED THIS PANEL FOR IMPLEMENTATION. WE'RE SPENDING A
16 LOT OF COUNTY DOLLARS ON THIS. JUST QUICKLY, MAYBE SOME IDEA
17 OF WHERE YOU THINK THIS THING'S HEADED, OTHER THAN THE LAWYERS
18 TELLING US THIS IS A FOREVER THING OR THOSE KINDS OF THINGS.
19 IS THERE ANY DEBATE GOING ON AS TO HOW WE MIGHT WANT TO SETTLE
20 THIS? THAT WAS A GREAT ANSWER. TO QUOTE ARNOLD SACHS, THANK
21 YOU FOR YOUR ANSWER.

22

23 **JON FULLINWIDER, C.I.O.:** WE COULDN'T AGREE WITH YOU MORE. WE
24 CERTAINLY DON'T WANT THIS TO BECOME ANOTHER BOWMAN. AND SO ONE
25 OF THE THINGS THAT IS ESSENTIAL TO KATIE A. IS THE



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1 COORDINATION BETWEEN D.C.F.S., D.M.H. AND HEALTH SERVICES.
2 BECAUSE IT FRANKLY INVOLVES ALL OF THOSE DEPARTMENTS. AND SO
3 ONE OF THE THINGS THAT WE'RE DOING IN THE C.E.O.'S OFFICE IS
4 THAT WE'RE CENTRALIZING THE OVERSIGHT OF KATIE A. UNDER MY
5 CLUSTER, AND I'VE ASSIGNED ONE PERSON WHO REPORTS BOTH TO
6 SHEILA SHIMA AND MYSELF ON MAKING SURE THAT ALL THE PIECES
7 RELATED TO KATIE A. ARE MOVING IN PLACE. THE PANEL EXTENSION
8 IS INTENTIONALLY LINED UP WITH WHAT WE PROMISED THIS BOARD
9 LAST YEAR IN TERMS OF OUR DELIVERABLES, WHICH WAS WE WERE
10 GOING TO REACH A CERTAIN LEVEL OF SERVICE BY JUNE OF 2009. AND
11 SO YOU SHOULD KNOW, AND TO BE HONEST WITH YOU, THE PANEL IS
12 ALREADY TALKING ABOUT A PHASE 2, POST-2009. AND OUR APPROACH
13 IS TO DEMONSTRATE THAT WE'VE DONE EVERYTHING IN OUR POWER TO
14 MEET THE REQUIREMENTS OF KATIE A. SO THAT WHEN WE'RE AT THAT
15 POINT IN 2009, WE COULD BASICALLY MAKE THE ARGUMENT THAT WE
16 DON'T NEED THAT LEVEL OF OVERSIGHT. WE HAVE A WAY TO GO TO BE
17 ABLE TO DEMONSTRATE THAT. BUT WITH THE OVERSIGHT OF THE
18 C.E.O.'S OFFICE, WE'RE HOPEFUL WE'RE GOING TO GET THERE.

19

20 **SUP. KNABE:** OF COURSE, HOPEFULLY MAYBE THE ATTORNEYS COULD GET
21 CREATIVE, TOO. TO BE SUPPORTIVE OF THAT, DO YOU THINK THAT
22 MIGHT HAPPEN?

23

24 **SPEAKER:** MADAME CHAIR, MEMBERS OF THE BOARD. YES, WE'RE
25 LOOKING FORWARD TO COMING UP WITH THE RIGHT MEASUREMENTS THAT



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1 WE CAN GET INTO THIS SO THAT WE CAN REACH CLOSURE AND GET THE
2 CASE BEHIND US. OUR INCENTIVE IS NOT TO CONTINUE ON WITH THE
3 CONSENT DECREE.

4

5 **SUP. KNABE:** ALL RIGHT. I JUST WANTED TO HEAR THOSE MAGIC
6 WORDS. THANK YOU. MOVE THE RECOMMENDATION.

7

8 **SUP. BURKE, CHAIR:** IT'S BEEN MOVED BY KNABE, SECONDED BY
9 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

10

11 **SUP. KNABE:** MADAME CHAIR, UNFORTUNATELY I HAVE A NUMBER OF
12 ADJOURNMENTS, AS WELL. FIRST OF ALL THAT WE ADJOURN IN MEMORY
13 OF JACK HICKOK, WHO PASSED AWAY THIS PAST SATURDAY. HE WAS THE
14 FATHER OF A LONG-TIME FRIEND, THE HONORABLE JUDGE PHIL HICKOK
15 OF THE NORWALK SUPERIOR COURT. HE IS SURVIVED BY HIS SON,
16 PHIL. AND HE WILL BE MISSED BY ALL. ALSO THAT WE ADJOURN IN
17 MEMORY OF MR. PAUL BERKEY, SR., WHO PASSED AWAY ON FEBRUARY
18 5TH. HIS PERFECTION AND LEADERSHIP SKILLED PROPELLED LE FIELL
19 MANUFACTURING IN SANTA FE SPRINGS TO BE ONE OF THE BIG NAMES
20 IN NASA. AND THEY BESTOWED THE PRESTIGIOUS SNOOPY AWARD TO MR.
21 BERKEY FOR ALL HIS ACCOMPLISHMENTS. AND HE IS SURVIVED BY HIS
22 WIFE OF 64 YEARS, MARY JANE; THREE CHILDREN, PAUL, BECKY,
23 KITTY; 7 GRANDCHILDREN; ONE GREAT-GRANDSON AND A SISTER, JANE.
24 AND I BELIEVE SUPERVISOR ANTONOVICH DID THIS, AS WELL, BUT
25 ALSO WANTED TO JOIN IN THE ADJOURNMENT FOR PAULINE BURRIS, AN



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1 EMPLOYEE OF THE DEPARTMENT OF INTERNAL SERVICES WHO PASSED
2 AWAY THIS PAST WEEK AFTER A LONG --.

3

4 **SUP. BURKE, CHAIR:** ALL MEMBERS.

5

6 **SUP. KNABE:** ALSO, I DID NOT HEAR THIS EARLIER, BUT ALSO THAT
7 WE ADJOURN IN MEMORY OF CHARDELL YVONNE CARTER, WHO PASSED
8 AWAY FEBRUARY 8TH AT THE AGE OF 79. SHE WAS THE PROUD MOTHER
9 OF OUR DIRECTOR OF D.C.F.S., TRISH PLOEHN. AND SHE IS SURVIVED
10 BY HER HUSBAND, HAROLD; HER SON-IN-LAW, STEPHEN; AND GRANDSON,
11 CALEB. SO OUR THOUGHTS AND PRAYERS GO OUT TO TRISH AND HER
12 ENTIRE FAMILY. ALSO THAT WE ADJOURN IN MEMORY OF RUSSELL
13 CHASE, A FORMER REGIONAL PLANNING DIVISION CHIEF, WHO RETIRED
14 IN THE EARLY '80S. HE PASSED AWAY RECENTLY AT THE AGE OF 83.
15 HE IS SURVIVED BY HIS CHILDREN, PHILLIP, SUSAN, DOUGLAS,
16 MARJORIE; 8 GRANDCHILDREN; AND OTHER LOVING FAMILY MEMBERS,
17 CLOSE FRIENDS, AND WILL BE DEARLY MISSED BY ALL. ALSO THAT WE
18 ADJOURN IN MEMORY OF ROBERT HACKETT, A LONG-TIME HACIENDA
19 HEIGHTS RESIDENT WHO IS SURVIVED BY HIS FOUR SONS, ROBBY,
20 BILLY, KELLY, SHAWN, AND WILL BE MISSED BY ALL HE TOUCHED.
21 ALSO THAT WE ADJOURN IN MEMORY OF MARILYN LUND, WHO PASSED
22 AWAY PEACEFULLY AT THE AGE OF 72 AFTER A LONG, COURAGEOUS
23 STRUGGLE WITH CANCER. SHE IS SURVIVED BY HER SON, CHRISTOPHER;
24 DAUGHTER, TINA; AND GRANDDAUGHTER, ALISSA. SHE WILL TRULY BE
25 MISSED. ALSO WE ADJOURN IN MEMORY OF MARIA MONTOYA, WHO IS THE



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1 MOTHER OF OUR ASSISTANT FIRE CHIEF, ANGEL MONTOYA, OF THE LOS
2 ANGELES COUNTY FIRE DEPARTMENT AND GRANDMOTHER TO LOS ANGELES
3 COUNTY FIREFIGHTER PETE BORREGO, JR. SHE PASSED AWAY AFTER A
4 SHORT-TERM ILLNESS. SHE WAS 85. AND WE WOULD LIKE TO EXTEND
5 OUR SINCEREST SYMPATHY TO ALL THE FAMILY. ALSO WE ADJOURN IN
6 MEMORY OF WORLD RENOWNED MARINE ARTIST, VIOLET KINNEY
7 PARKHURST, WHO PASSED AWAY JANUARY 13TH IN SAN PEDRO. HER
8 LEGENDARY SEASCAPES, OF WHICH I HAVE ONE, ARE COLLECTED BY
9 OVER 5 MILLION PEOPLE AROUND THE WORLD. FOUR U.S. PRESIDENTS,
10 TWO PRESIDENTS OF CHINA, KING OF SAUDI ARABIA, AND A HOST OF
11 CELEBRITIES, INCLUDING HER FIRST ADMIRER, CLARK GABLE. SHE
12 SERVED ON THE BOARD OF DIRECTORS FOR MANY YEARS OF THE
13 HOLLYWOOD BOWL EASTER SUNRISE SERVICE AND TWO YEARS AS
14 PRESIDENT. SHE WILL BE MISSED BY ALL. ALSO THAT WE ADJOURN IN
15 MEMORY OF DEBRA SIDENER, A MEMBER OF OUR UNITED STATES COAST
16 GUARD, WHO DIED DURING A RESCUE EFFORT THIS PAST WEDNESDAY AT
17 A VERY YOUNG AGE. SHE WILL BE SORELY MISSED BY HER FAMILY AND
18 FRIENDS. SHE IS SURVIVED BY HER PARENTS, JOHN AND SHARON, AND
19 HER BROTHERS. ALSO THAT WE ADJOURN IN MEMORY OF ALLENE WEST, A
20 LONG-TIME EL SEGUNDO -- ACTUALLY A LIFETIME RESIDENT, WHO
21 PASSED AWAY AT THE AGE OF 81. SHE IS SURVIVED BY HER HUSBAND
22 OF 55 YEARS, ALLEN WEST; TWO SONS, STEVE AND DOUG; AND FOUR
23 GRANDCHILDREN. AND THOSE ARE MY ADJOURNMENTS.
24



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1 **SUP. BURKE, CHAIR:** SO ORDERED. ALL MEMBERS ON SOME OF THOSE
2 THAT WERE APPROPRIATE.

3

4 **SUP. KNABE:** ALL RIGHT.

5

6 **SUP. BURKE, CHAIR:** DO YOU HAVE ANY OTHER ITEMS?

7

8 **SUP. KNABE:** NO. I HELD ITEM 16 AND WE DEALT WITH THAT.

9

10 **SUP. BURKE, CHAIR:** IS THERE ANYTHING ELSE? PUBLIC COMMENT?

11

12 **CLERK SACHI HAMAI:** PUBLIC COMMENT.

13

14 **SUP. BURKE, CHAIR:** WE HAVE PUBLIC COMMENT. ARNOLD SACHS,
15 MARTIN DAVIS, HILLARIE LEVY, AND THEN SCOTT RUBIN.

16

17 **ARNOLD SACHS:** GOOD AFTERNOON. ARNOLD SACHS AGAIN. TWO ITEMS
18 THAT I'D LIKE TO DISCUSS IN PUBLIC COMMENT. RECENTLY, THIS
19 PAST WEEKEND, AS A MATTER OF FACT, I BELIEVE, OR LAST WEEK,
20 THERE WAS A HEARING IN SAN DIEGO REGARDING THE TRESTLES, THE
21 EXPRESSWAY THROUGH THE TRESTLES STATE PARK. IT WAS
22 APPROXIMATELY 22-MILE HIGHWAY, SIX LANES, THREE LANES IN EACH
23 DIRECTION. OVER 2,000 PEOPLE ATTENDED THE HEARINGS. COST WAS
24 APPROXIMATELY \$900 MILLION. LAST THURSDAY, I BELIEVE, THERE
25 WAS A HEARING IN THE BOARDROOM FOR THE EXPO LINE, THE



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1 EXTENSION OF CULVER CITY TO SANTA MONICA. APPROXIMATELY 7
2 MILES, LIGHT RAIL. COST: \$1.8 BILLION. THE GOLD LINE EAST SIDE
3 EXTENSION, WHICH IS BEING CONSTRUCTED RIGHT NOW, 6 MILES, A
4 LITTLE OVER 2 MILES OF IT SUBWAY, \$900 MILLION. HOW DO YOU GET
5 AN ESTIMATE FROM M.T.A. OF \$1.8 BILLION FOR A 7-MILE LIGHT
6 RAIL LINE? BEGINNING OF THE PROJECT WAS UNDERESTIMATED BY \$135
7 BILLION -- \$135 MILLION. AND NOW THE END OF THE PROJECT, WELL,
8 WHO KNOWS WHAT IT'S GOING TO BE MADE FROM. THANK YOU FOR YOUR
9 TIME. THANK YOU FOR YOUR ATTENTION. AND I'D ALSO LIKE TO TALK
10 ABOUT WHAT'S THE STATUS ON THE COMMISSION OF THE U.S.C. AND
11 THE COLISEUM COMMISSION? FROM 12/12, THIS IS AN ARTICLE IN THE
12 L.A. TIMES REGARDING A CONVERSATION BETWEEN PAT LYNCH, SENIOR
13 VICE PRESIDENT OF U.S.C. -- GENERAL MANAGER PAT LYNCH AND
14 U.S.C. SENIOR VICE PRESIDENT TODD DICKY. "WE'RE STILL
15 REVIEWING IT. WE HAVE A LONG WAYS TO GO," SAID DICKY, BUT I'M
16 ENCOURAGED WHO WILL RESUME NEGOTIATION WITH LYNCH. "BUT I WAS
17 ENCOURAGED BY THE PROPOSAL." DICKY ALSO IS PLEASED TO HEAR
18 THAT THE AGREEMENT HAD APPARENTLY BEEN REACHED BETWEEN THE
19 STATE AND THE COMMISSION AT A COLISEUM COMMISSION MEETING
20 EARLY THIS MONTH. YVONNE BURKE SAID THE INABILITY TO REACH AN
21 AGREEMENT WITH THE STATE HAD BEEN HAMPERING THE NEGOTIATIONS
22 WITH U.S.C. "IF IT'S TRUE," DICKY SAID IN THE AGREEMENT, "THEN
23 I'M ENCOURAGED BECAUSE NOW WE DON'T HAVE THAT AS AN EXCUSE."
24 ROSARIO MARIN WAS INVOLVED, ARNOLD SCHWARZENEGGER WAS
25 INVOLVED. "YOU'VE GOT TO KNOW WHAT YOUR BILLS ARE BEFORE YOU



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1 CAN DO YOUR NEXT DEAL," LYNCH SAID. "NOW EVERYTHING IS CLEAR."
2 WHAT THE HELL ARE THEY TALKING ABOUT? THEN IN THIS ARTICLE,
3 WHICH IS I BELIEVE IS FROM DECEMBER, "THE COLISEUM COMMISSION
4 IS RUNNING A TWO-HURDLE RACE. THE OBSTACLES BEING UNRESOLVED
5 LEASES WITH THE STATE AND U.S.C. AND HAS YET TO CLEAR EITHER
6 OF THEM."

7

8 **SUP. KNABE:** ARNOLD, IF I COULD JUST INTERRUPT ON THAT
9 SITUATION. HOPEFULLY THE FINAL DOCUMENT WILL BE BEFORE THE
10 COLISEUM COMMISSION TOMORROW AFTERNOON.

11

12 **ARNOLD SACHS:** THAT WILL BE GREAT. I ALSO HOPE TO HEAR THAT THE
13 COLISEUM BECOMES AN ITEM THAT'S AVAILABLE, LIKE I MENTIONED
14 ONCE BEFORE, FOR THE CHAMPIONSHIP SERIES IN THE N.C.A.A.
15 FOOTBALL TOURNAMENT. THANK YOU FOR YOUR TIME AND THANK YOU,
16 SUPERVISOR KNABE, FOR YOUR ANSWER. [LAUGHTER.]

17

18 **SUP. BURKE, CHAIR:** YES, PLEASE HAVE A SEAT. WOULD THE OTHER
19 GENTLEMAN PLEASE COME FORWARD? YES. STATE YOUR NAME.

20

21 **MARTIN DAVIS:** THIS IS MARTIN DAVIS. WE'RE ASKING A QUESTION
22 ABOUT THE VETERANS, ABOUT ISSUING MORE VOUCHERS OUT FOR
23 HOUSING AUTHORITY VOUCHERS TO THE V.A.S. THE V.A. HERE IN
24 TEMPLE STREET, AT 315 TEMPLE, THEY RECEIVE 50 VOUCHERS A YEAR.
25 THE ONE IN LONG BEACH RECEIVES NO VOUCHERS WHATSOEVER. AND THE



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1 ONE IN YORBA LINDA, WE DON'T KNOW WHAT THEY DO BUT THEY
2 RESERVE THEM FOR FAMILIES ONLY. FOR ALL OF US THAT HAVE GONE
3 TO DIFFERENT HOUSING AUTHORITIES, THEY ARE NOT TAKING ANYMORE
4 APPLICATIONS. THEY SEEM TO BE OVERRUN WITH THE THING THAT SAYS
5 LOW INCOME HOUSING. THEY STILL TAKE APPLICATIONS FOR THOSE.
6 YOU DO NOT HAVE TO HAVE A SOCIAL SECURITY NUMBER OR BE A
7 CITIZEN OF THE UNITED STATES. BUT THEY'RE THE ONES THAT ARE
8 STILL OPEN. THAT'S THE ONLY ONES THAT ARE OPEN. WE'D LIKE TO
9 HAVE MORE VOUCHERS BEING GIVEN TO THE VETS FOR HOMELESS
10 VETERANS.

11

12 **SUP. BURKE, CHAIR:** ABSOLUTELY. WE'LL SEE IF THERE'S SOMEONE
13 HERE WHO CAN--

14

15 **SUP. ANTONOVICH:** LOS ANGELES OR THE COUNTY OF LOS ANGELES WHO
16 ESTABLISHES THOSE.

17

18 **MARTIN DAVIS:** THE VOUCHER, PROBABLY FOR THE COUNTY OF LOS
19 ANGELES.

20

21 **SUP. KNABE:** C.D.C.? WE'LL CHECK ON --

22

23 **SUP. ANTONOVICH:** YOU'RE SAYING THAT THE VOUCHERS FOR THE
24 COUNTY OF LOS ANGELES HAVE -- ARE CATEGORIZED IN LEGAL OR NOT
25 LEGAL, VETERAN OR NON-VETERAN?



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1

2 **MARTIN DAVIS:** WE DON'T KNOW ABOUT ILLEGAL VETERANS.

3

4 **SUP. ANTONOVICH:** YOU SAID THERE WERE SOME THAT ARE STILL OPEN,
5 THE VACANCIES BUT OTHERS THAT AREN'T.

6

7 **MARTIN DAVIS:** NO. WE SAID THAT THE HOUSING AUTHORITIES, THEY
8 ARE NOT TAKING ANY MORE APPLICATIONS. BUT FOR THE LOW INCOME
9 HOUSING THAT YOU DO NOT HAVE TO HAVE A VOUCHER FOR, YOU DO NOT
10 HAVE TO HAVE A SOCIAL SECURITY NUMBER. WE FILLED OUT ONE OF
11 THOSE APPLICATIONS AND WE READ IT. AND IT SAYS RIGHT ON THERE
12 "YOU DO NOT HAVE TO HAVE A SOCIAL SECURITY NUMBER IN ORDER TO
13 QUALIFY FOR THIS LOW INCOME HOUSING."

14

15 **SUP. ANTONOVICH:** BUT EVERYONE THAT IS HERE LEGALLY HAS A
16 SOCIAL SECURITY NUMBER.

17

18 **MARTIN DAVIS:** WE WOULD BRING THAT COPY IN NEXT TUESDAY.

19

20 **SUP. ANTONOVICH:** YEAH. I WOULD LIKE TO SEE THAT. THANK YOU.
21 THAT'S STUPID.

22

23 **SUP. BURKE, CHAIR:** THANK YOU.

24



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1 **SUP. KNABE:** COULD WE HAVE SOMEBODY FROM C.D.C. TALK TO HIM
2 JUST TO GET THE ISSUE? BECAUSE I'M CURIOUS ABOUT -- ACTUALLY,
3 RICK FROM MY STAFF WILL TALK TO YOU. BECAUSE I WANT TO KNOW
4 ABOUT LONG BEACH ISSUE. AND THEY MAY HAVE THEIR OWN VOUCHERS
5 IN LONG BEACH. RICK VELASQUEZ FROM MY OFFICE WILL TALK TO YOU,
6 OKAY?

7

8 **SUP. BURKE, CHAIR:** HE CAN TALK TO HIM AND FIND OUT EXACTLY
9 WHAT HE'S REFERRING TO. EDWARD GUERRERO AND SCOTT RUBEN?
10 PLEASE STATE YOUR NAME.

11

12 **HILLARIE LEVY:** OH ME?

13

14 **SUP. BURKE, CHAIR:** YES.

15

16 **HILLARIE LEVY:** MY NAME IS HILLARIE LEVY. AT MY JANUARY 9TH,
17 2007 SPEECH, EACH SUPERVISOR RECEIVED DOCUMENTATION VERIFYING
18 AN ETHICAL AND DECEITFUL ACTION DURING COUNTY WORK HOURS BY AN
19 EMPLOYEE TOWARD A SUBORDINATE EMPLOYEE. BRIEFLY, THIS
20 EMPLOYEE, ALONG WITH HER CLOSE FRIENDS, A THERAPIST
21 SPECIALIZING IN CANCER PATIENTS AND A PROBATE ATTORNEY OVER A
22 PERIOD OF SEVEN MONTHS MANIPULATED A DYING SUBORDINATE
23 EMPLOYEE INTO SIGNING CONTROL OF HER \$928,000 ESTATE OVER TO
24 THEM. THIS ENTIRE SCHEME WAS PRIMARILY CONDUCTED AT A
25 SUPERVISOR'S OFFICE WHERE MAIL AND FAXES WERE SENT AND



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1 RECEIVED. DURING THIS TIME, THIS EMPLOYEE VIOLATED CALIFORNIA
2 HEALTH AND SAFETY CODE 11055 INVOLVING POSSESSION OF A
3 SCHEDULE 2 DRUG, WHICH WAS THE SUBORDINATE'S MORPHINE. FOR 2-
4 1/2 WEEKS PRIOR TO THE SUBORDINATE'S DEATH, THIS EMPLOYEE ALSO
5 SPENT OVER 23 HOURS DURING COUNTY WORK HOURS AT THE HOSPITAL,
6 HER SOLE MOTIVATION BEING TO OBTAIN KEYS TO THE SUBORDINATE'S
7 CONDO TO GAIN POSSESSION OF ITS CONTENTS. IN RETALIATION FOR
8 THE SUBORDINATE'S FAMILY'S REFUSAL TO GIVE HER THE KEYS, THIS
9 EMPLOYEE REFUSED TO ALLOW THE SUBORDINATE'S BODY TO BE
10 RELEASED FROM THE HOSPITAL MORGUE FOR 12 HOURS. THE COUNTY
11 COUNSEL, HUMAN RESOURCES, AND AUDITOR-CONTROLLER DEFENDED THIS
12 EMPLOYEE USING THE EXCUSE, THIS DOESN'T FALL UNDER THE SCOPE
13 OF HER EMPLOYMENT, CITING COUNTY CODE 6.09 REGARDING SALARIED
14 EMPLOYEES. AT THE MEETING, MY GOAL WAS TO USE THIS STORY AS AN
15 EXAMPLE OF THE IMPORTANCE OF IMPLEMENTING CHANGES TO L.A.
16 COUNTY CODE 6.09 CONCERNING IMPROVED MONITORING OF SALARIED
17 EMPLOYEES AND HOW THIS CHANGE WOULD PREVENT MISUSE OF PUBLIC
18 FUNDS AS WELL AS HELP THE COUNTY RUN MORE EFFICIENTLY. THIS
19 DISTURBING DOCUMENTATION WAS ALSO PRESENTED AT AN OCTOBER
20 MEETING WITH A STATE SENATOR. THESE DOCUMENTS, ALONG WITH THE
21 INTIMIDATING AND RETALIATORY METHODS USED BY THIS BOARD IN
22 RESPONSE TO MY SPEECH, WHICH INCLUDE: ONE, THE ENCLOSED
23 THREATENING AND INTIMIDATING LETTER BY AN ATTORNEY/LOBBYIST
24 REGISTERED IN L.A. ON BEHALF OF THIS EMPLOYEE. THE ENCLOSED
25 METROPOLITAN NEWS ENTERPRISE ARTICLE VERIFIES THIS FACT, A



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1 DISTURBING CONFLICT OF INTEREST. TWO, BANNED FROM SPEAKING AT
2 A BOARD MEETING FOR THREE MONTHS, WHICH ACCORDING TO THE
3 ENCLOSED LETTER FROM THE D.A.'S OFFICE, WAS IN VIOLATION OF
4 THE BROWN ACT, SECTION 39. ALTHOUGH THE BOARD HAS SINCE BEEN
5 FORCED TO REMOVE THIS UNREASONABLE REGULATION, HAVE FAILED TO
6 REMOVE IT FROM THEIR WEBSITE. THIS INFORMATION, AS WELL AS
7 NON-RESPONSE FROM STATE BOARDS, PROMPTED A RESPONSE BY THE
8 STATE SENATOR TO PROPOSE 2008 LEGISLATION PLACING A TOP FIVE-
9 YEAR TIME FRAME AS TO WHEN THERAPISTS AND OTHER MEDICAL
10 PROFESSIONALS MAY TAKE CONTROL OF PATIENT'S ESTATE AFTER THE
11 THERAPEUTIC RELATIONSHIP ENDED. THIS WOULD REMOVE THE LOOPHOLE
12 THE THERAPIST, PROBATE ATTORNEY AND THIS EMPLOYEE UTILIZED IN
13 THE FINANCIAL ABUSE OF THIS SUBORDINATE, AS NO TIME FRAME
14 CURRENTLY EXISTS. EXISTING L.A. COUNTY AGENCIES HAVE PROVEN
15 THEIR INEPTITUDE IN ADDRESSING DISTURBING EMPLOYEE BEHAVIOR
16 OCCURRING DURING WORK HOURS. STATE SENATORS SHOULD NOT BE
17 FORCED TO INTERVENE AT A STATE LEVEL CONCERNING COUNTY ISSUES.
18 PLEASE CONSIDER AN EMPLOYEE-FOCUSED ETHICS COMMITTEE.

19
20 **SUP. BURKE, CHAIR:** THANK YOU. YOUR TIME HAS ELAPSED. THANK
21 YOU. PLEASE STATE YOUR NAME, SIR.

22
23 **SCOTT RUBEN:** I'M SCOTT RUBEN. I HAVE A BUSINESS IN MR.
24 YAROSLAVSKY'S DISTRICT. AND I DID PLAY THE FRENCH HORN FOR
25 THREE YEARS AT HALE MIDDLE SCHOOL. IN 2005, MY BUSINESS FELL



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1 VICTIM TO CHECK FRAUD FOR OVER \$2,000. AND AS DIRECTED BY THE
2 L.A.P.D., I PROCEEDED TO GO THROUGH THE DISTRICT ATTORNEY'S
3 BAD CHECK RESTITUTION PROGRAM. BUT OVER THE LAST FEW YEARS, I
4 HAVE SOMEWHAT BECOME VICTIM TO THEIR PROGRAM, TOO. LET ME
5 FIRST START WITH THE PERSON CARLYN SHOEHEART ALIEN, WHO USED
6 TO OWN A GALAXY CAR WASH, PASSED BAD CHECKS TO MY BUSINESS AND
7 MANY OTHERS. HE NOW NO LONGER OWNS THAT BUSINESS BUT HE STILL
8 OWNS A LIMOUSINE COMPANY AND A FABULOUS HOUSE SOUTH OF THE
9 BOULEVARD IN SHERMAN OAKS AND DRIVES A FERRARI AND OWNS MANY
10 EXOTIC CARS. AND I CAN ONLY ASSUME HOW HE GETS MOST OF THAT
11 MONEY. HE'S CLEVER, NOTHING IN HIS NAME, AND A KEEN KNOWLEDGE
12 OF THE CHECK SYSTEM AND HOW TO ABUSE IT. THE DISTRICT
13 ATTORNEY'S OFFICE OUTSOURCES TO A PRIVATE COMPANY TO ENFORCE
14 CHECK FRAUD LAW. THEY'RE CALLED THE DISTRICT ATTORNEY'S BAD
15 CHECK RESTITUTION PROGRAM. THEY ARE FOR PROFIT. AND I THINK
16 THERE'S AN INHERENT DIFFICULTY WHEN YOU MIX ENFORCING LAW WITH
17 FOR PROFIT BUSINESS. THEY FUNCTION LIKE TRAFFIC SCHOOL,
18 SENDING LETTERS AND HOPING THAT SOME PEOPLE GET SCARED AND
19 COME TAKE A TRAFFIC SCHOOL CLASS AND PAY SOME MONEY. BUT WHEN
20 A TOUGH ONE COMES AROUND, THEY'RE NO WHERE TO BE FOUND. THIS
21 IS WHEN JUSTICE IS NEEDED THE MOST. I INFORMED BOTH THE
22 PRIVATE COMPANY AND EVENTUALLY THEIR CONTACT AT THE D.A.'S
23 OFFICE THROUGH MY OWN RESEARCH THAT THIS GENTLEMAN IS A CAREER
24 CRIMINAL WITH MANY PREVIOUS CONVICTIONS AND PROSECUTIONS FOR
25 SIMILAR FRAUD. I ALSO MENTIONED THAT HE'S IN THE CHECK SYSTEM



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1 CURRENTLY FOR MANY OTHER VICTIMS. NOBODY CARED. THE D.A.
2 CONTACT I ACTUALLY SPOKE TO WOULDN'T GIVE ME HIS NAME,
3 WOULDN'T GIVE ME HIS CREDENTIALS, I DON'T EVEN KNOW IF HE
4 WORKS FOR THE D.A.'S OFFICE. HE ACTUALLY HUNG UP ON ME AFTER A
5 COUPLE MINUTES. MY CASE WAS REJECTED AT THAT TIME AND NOW I
6 LEARN IT'S BECAUSE IT SEEMS THAT THE L.A.P.D. HAS A \$10,000
7 PRICE TAG FOR JUSTICE WHEN IT COMES TO BAD CHECKS. MY CHECK
8 DIDN'T QUALIFY INDIVIDUALLY, BUT AS A WHOLE IN THE SYSTEM,
9 THERE'S THOUSANDS OF DOLLARS FOR THIS INDIVIDUAL. IN CLOSING,
10 IT'S VERY DISHEARTENING THAT I'M AT A LOSS, AND SO ARE MANY
11 OTHER BUSINESSES. CRIME IS CRIME AND IT HURTS EVERYBODY. THEY
12 WILL NOT PROVIDE ANY STATISTICS AS TO HOW MANY CASES THEY HAVE
13 PROSECUTED, AVERAGE DOLLAR AMOUNT OF UNPROSECUTED CHECKS,
14 FINANCIAL ARRANGEMENT WITH THE CITY, WHO THEIR C.E.O. IS, WHAT
15 THEIR PROFITS ARE. AND THIS BAD CHECK COMPANY IS VERY HUSH-
16 HUSH. ALMOST LIKE A CRIME SYNDICATE THEMSELVES. PROTECT THE
17 PROFITS, PROTECT THE COMPANY. I'VE BEEN STONEWALLED AT EVERY
18 TURN TO GET JUSTICE IN MY CASE. AND TODAY THAT'S WHY I'M HERE
19 BECAUSE I UNDERSTAND YOU PRESIDE OVER THE DISTRICT ATTORNEY'S
20 OFFICE. TODAY I'M ASKING FOR A PUBLIC REVIEW OR AN AUDIT OF
21 THIS BAD CHECK COMPANY, ITS RELATION WITH THE DISTRICT
22 ATTORNEY'S OFFICE, AND MOST IMPORTANTLY AN ENFORCEMENT OF OUR
23 LAW. I WOULD LIKE TO SEE THIS CRIMINAL PROSECUTED. AND FOR MY
24 CASE TO BE INCLUDED WITH THIS BECAUSE I WAS TOLD BECAUSE IT
25 HAD PREVIOUSLY BEEN REJECTED THAT IF THEY EVER DO LUMP THE



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1 OTHER CASES TOGETHER, I WILL BE LEFT OUT. THIS SYSTEM HAS
2 MERIT AND IT DOES HELP PEOPLE, BUT THERE ARE SOME SERIOUS
3 INEFFICIENCIES WITH PUTTING TOGETHER MULTIPLE CASES AT THE
4 SAME TIME AND TAKING INTO ACCOUNT A PERSON'S CRIMINAL RECORD.
5 IN THE TWO YEARS THAT I HAVE BEEN FIGHTING FOR MY JUSTICE,
6 MANY OTHER BUSINESSES HAVE FALLEN VICTIM. AND UNLESS SOME
7 ACTION IS TAKEN, I THINK THE INACTION BASICALLY AIDS THESE
8 CRIMINALS TO KEEP DOING WHAT THEY WANT TO DO. I THANK YOU FOR
9 YOUR TIME. AND I HOPE THAT ONE OF YOU WOULD LIKE TO CHAMPION
10 THIS CAUSE. MAYBE NOT FOR MY PARTICULAR VICTORY BUT FOR FUTURE
11 BUSINESSES THAT ARE GOING TO BE IN THE SAME PREDICAMENT.

12

13 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. STATE YOUR NAME,
14 PLEASE?

15

16 **EDWARD GUERRERO:** EDWARD GUERRERO. I'D LIKE TO START BY
17 APOLOGIZING TO THIS COUNCIL FOR SOME OF MY PRIOR DEMEANOR AND
18 IN THE WAY I'VE CHOSEN TO PRESENT MY STATEMENTS. HOWEVER, YOU
19 MUST UNDERSTAND THAT I, EDWARD GUERRERO, AM A VICTIM OF
20 REPEATED POLICE BRUTALITY, SEXUAL ASSAULT. I WAS SEXUALLY
21 MOLESTED IN A BURBANK CITY HALL, OF WHICH THERE IS A TAPE OF
22 THIS, AND MALICIOUSLY PROSECUTED AND SUBSEQUENTLY SENTENCED TO
23 A YEAR IN JAIL. AND YOU, THE COUNTY BOARD OF SUPERVISORS, HAVE
24 DONE NOTHING, NOTHING. FURTHERMORE, I OBJECT, I DISAPPROVE AND
25 OBJECT THAT THIS BOARD WOULD GIVE STEVE COOLEY A RAISE. STEVE



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1 COOLEY IS A COWARD, HE'S A LIAR. HE'S A CRIMINAL. HE, IN FACT,
2 IS AN ACCESSORY AFTER THE FACT IN MY CASE BECAUSE HIS
3 EMPLOYEES, HIS DISTRICT ATTORNEYS, ONE OF THEM BECAME A JUROR
4 ON MY CASE. COME ON. THAT'S A CRIME. LET'S GET TO IT. FINALLY
5 OR SECOND, MOREOVER HERE, I'M HERE TO TALK TO YOU MIKE
6 ANTONOVICH, I SHOULD NO LONGER ADDRESS THIS BOARD, BUT YOU
7 SPECIFICALLY. YOU ARE THE COUNTY BOARD OF SUPERVISORS FOR
8 BURBANK, GLENDALE, AND PASADENA. I'M HERE TO OFFER YOU FINAL
9 NOTICE FOR YOU TO KEEP YOUR PROMISE TO ME THAT MY CASE AND MY
10 COMPLAINTS WOULD BE INVESTIGATED AND HAVE NOT. SO IT'S A FINAL
11 NOTICE. AND I WILL CAMPAIGN FROM CITY TO CITY ABOUT THIS AND
12 USE YOUR NAME. AND I DON'T WANT TO DO THAT. I THINK YOU'RE A
13 PRETTY SOLID GUY. I'VE MET YOU BEFORE. SHOOK YOUR HAND. AND I
14 THINK YOU SHOULD HAVE LEARNED A LITTLE SOMETHING FROM ME.
15 TODAY I WANT TO END WITH, AGAIN, I AM HERE TO REPORT THAT THE
16 JUSTICE SYSTEM IS BROKEN, THAT THE JURY SELECTION PROCESS IS
17 CORRUPT, THAT THE PUBLIC DEFENDER'S OFFICE IN THE CITY OF
18 BURBANK IS, IN FACT, CORRUPT. RECENTLY MY SON WAS ARRESTED. HE
19 WAS A PASSENGER, AND INSIDE THE CAR THERE WAS SOME SUBSTANCE
20 FOUND. THERE WERE SOME PILLS AND ANOTHER TYPE OF SUBSTANCE.
21 THE DRIVER WAS ARRESTED AND THE PASSENGER, MY SON, WAS
22 RELEASED AND THEY GAVE HIM THE KEYS TO THE CAR, TOLD HIM TO GO
23 HOME. AND SOON AS THEY FOUND OUT THAT HE WAS THE SON OF EDWARD
24 GUERRERO, THEY WENT TO THE LIGHT, CALLED HIM BACK AND RE-
25 SEARCHED THE CAR, AND LO AND BEHOLD, THE SUBSTANCE CAME OUT.



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1 THE DRIVER OF THIS CAR ADMITTED THAT HE WOULD BE RESPONSIBLE
2 FOR THESE ITEMS. HOWEVER, THE DISTRICT ATTORNEY, I MEAN THE
3 PUBLIC DEFENDER, THE PUBLIC DEFENDER DICK TOM, REFUSED TO
4 ACCEPT THAT ANOTHER PARTY CLAIMED RESPONSIBLE FOR THE COCAINE
5 THAT WAS IN THE CAR. AND YET THEY STILL MALICIOUSLY PROSECUTED
6 MY SON. THERE IS CORRUPTION IN THE CITY OF BURBANK. THE POLICE
7 DEPARTMENT IS CORRUPT. SOMETHING'S GOT TO HAPPEN. PLEASE, MIKE
8 ANTONOVICH, SIR.

9

10 **SUP. ANTONOVICH:** OKAY, THE INFORMATION WAS REFERRED TO THE
11 DEPARTMENT OF JUSTICE, THE ATTORNEY GENERAL. AND YOU HAVE TO
12 CONTACT THEM. I UNDERSTAND THAT THEY HAVE NOT CONTACTED YOU
13 YET. BUT THE ATTORNEY GENERAL, IT'S IN THEIR JURISDICTION. THE
14 STATE, WE DON'T HAVE AUTHORITY OVER HIM. WE MADE A
15 RECOMMENDATION THAT THEY REVIEW THIS MATTER. AND WE SENT THAT
16 CORRESPONDENCE TO THEM. SO I WOULD ENCOURAGE YOU TO PURSUE
17 THAT WITH ATTORNEY GENERAL BROWN AND HIS OFFICE.

18

19 **EDWARD GUERRERO:** ONE FINAL. I'D LIKE TO KNOW WHY THIS
20 COMMITTEE REFUSES TO ALLOW ME TO SHOW THE VIDEOTAPES OF THE
21 NIGHT IN QUESTION INSIDE BURBANK CITY COUNCIL SO I CAN PROVE
22 MY CASE. WHY DO YOU DENY ME MY CONSTITUTIONAL RIGHTS TO DUE
23 PROCESS? MY CONSTITUTIONAL RIGHT TO SHOW THIS TAPE? SHOW THIS
24 TAPE. ALLOW ME TO SHOW THE TAPE, PLEASE. THANK YOU VERY MUCH.
25 AGAIN, I APOLOGIZE FOR MY PREVIOUS DEMEANORS. I'M STRESSED



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1 OUT. AND I'M A VICTIM. I'M A VICTIM. I COULD HAVE CHOSE A
2 DIFFERENT ALTERNATIVE. I WOULDN'T BE HERE TODAY. THANK YOU
3 VERY MUCH. THANK YOU, MIKE.

4

5 **SUP. BURKE, CHAIR:** THANK YOU.

6

7 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
8 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
9 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NUMBER CS-2,
10 CONFERENCE WITH LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE
11 TO LITIGATION, ONE CASE. AND ITEM NUMBER CS-3, CONSIDERATION
12 OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS AS INDICATED ON THE
13 POSTED AGENDA. THANK YOU.

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter

2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors February 12, 2008

6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 14th day of February 2008 for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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